



VILLAGE OF SALADO, TEXAS
FISCAL YEAR 2016-2017
PROPOSED BUDGET

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This budget will raise more total property taxes than last year's budget by an amount of \$340,876, which is a 59.62 percent increase, and of that amount, \$7,743.47 is tax revenue to be raised from new property added to the tax roll this year.

Tax Rate	Proposed FY 2016-2017	Adopted FY 2015-2016
Property Tax Rate	0.5419	0.3395
Effective Rate	0.3296	0.1852
Effective M&O Tax Rate	0.1942	0.1852
Adopted M&O Tax Rate	0.1999	0.1999
Rollback Tax Rate	0.5517	0.3396
Debt Rate	0.3420	0.1396

The total amount of municipal debt obligation secured by property taxes for the Village of Salado is \$576,080.

**VILLAGE OF SALADO
ANNUAL BUDGET – FILED BY VILLAGE ADMINISTRATOR
FISCAL YEAR 2016-17**

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FY 2016-17 BUDGET ASSUMPTIONS, UNMET NEEDS, AND RECOMMENDATIONS

BUDGET ASSUMPTIONS - GENERAL FUND

- * Adopt current Operations & Maintenance tax rate of \$0.1999 to raise approx \$7,743.47 in revenue this next years rate is below rollback rate
- * Adopt Debt Tax Rate of \$0.342 for a total tax rate of \$0.5419
- * \$0.01 generates \$16,813 (\$168,130,780 adjusted tax base)
- * Contract w/Justice of the Peace to process police tickets- currently court receipts are very low; eliminates most, but not all court costs
- * Maintain limited municipal court for code/building enforcement complaints.
- * Revenues based on actual year to date receipts through 3rd quarter and 4th quarter calculated proportionally based on last year receipts and trends
- * Some franchise revenues are difficult to forecast because payments are not made at the same time of each year.
- * Revenues should be re-evaluated when the July financials are issued to reflect the most recent information available.
- * Expenses based on actual year to date receipts through 3rd quarter & 4th quarter calculated proportionally based on last year expenses
- * Full year of debt service \$576,080
- * No merit or cost of living raises
- * 8% increase in health insurance
- * \$4,000 (11.1%) increase for Fire Department Contract
- *
- Added \$6,700 for Bell Coutny Appraisal District fee which was not included in any prior year budgets
- * Any new internal subdivision lighting and drainage pond/areas to be maintained by HOA and not accepted at platting
- * Included \$1000 funding for map updates; \$3000 for surveying and notices for annexations - new item to budget
- * General Fund absorbed all increases in accounting for all funds; also absorbed revenue decreases for administration for other funds
- * Legal services assumes staff will write all original ordinances and policies and Legal will perform review function only
- * Assumes the Development Ordinance is enforced and if a Development Agreement is needed, the Developer pays for the Legal fees
- * Personnel: eliminates one full time position (AP/AR function and municipal court); reorganizes the maining position to administrative assistant. changes P/T maintenance position to F/T
- * Public notices will continue to be up due to annexations, zonings, and ordinance changes

BUDGET ASSUMPTIONS: STAGECOACH WASTEWATER PLANT

- * Stagecoach Plant continues to operate in a deficit and must be supplemented by the General Fund or Fund Balance (\$33,020)

BUDGET ASSUMPTIONS: HOTEL/MOTEL FUND

- * Signed new contract for services with the Chamber of Commerce. Two employees will remain on Village payroll. Village budget is limited to payroll related expenses, insurance, and contract payment

BUDGET ASSUMPTIONS: CHAMBER FIDUCIARY FUND

- * This fund has been eliminated due to the contract for services with the Chamber of Commerce.

BUDGET ASSUMPTIONS: WASTEWATER FUND

- * Expenditures are being kept to the very minimum, but to keep in compliance
- * Sewer rates will not recover expenses
- * Overtime is charged to this fund for testing on the weekends
- * The Stagecoach plant continues to require transfers from the General Fund or Fund Balance to have a balanced budget (\$33,020)
- * Assumes no funding for major repairs or capital outlay. Last year we had approximately \$82,000 which was funded by Fund Balance
- * Assumes electric charges will be implemented.

RECOMMENDATIONS:

- * Recommend miscellaneous fees be evaluated compared to other cities; revise revenue estimates before budget adoption; several fee types may be missing
- * Consider adopting a Street Maintenance Fee of \$5.00/mth. Due to declining revenues, there is insufficient funding to maintain streets
- * Consider adopting a Drainage Fee of \$5.00 per month per residence; currently nominal drainage work can be done without resources

UNMET NEEDS:

- * Street improvements (\$50,000-100,000)
- * Deer population (\$10,000-20,000)
- * Main Street reserve fund (\$50,000)
- * Coalition contribution (Salamander studies - \$15,000)
- * Survey and mapping for annexation and zoning (partially funded, \$3,000)
- * Reserve fund for emergency sirens grant matching funds- 3 year savings program ($\$108,000 \times .20/3 = \$7,200$)

TOTAL UNMET NEEDS: \$145,750-\$205,750

**ACCOMPLISHMENTS
FY 2015-16**

PLANNING

PROJECT	DESCRIPTION	PROJECT MANAGER	STATUS
Adopt Downtown Master Plan and Implementation	Adopt designs and priority list for Main Street Improvements provided by A&M. Begin implementation	Main Street Committee; City Administrator	Concepts completed. Received Project Development grant from TXDOT. Design underway from Salado Plaza to College Hill. Grant value: \$460,000
Master Plan – Parks and Hike/bike	Update and adopt Hike/Bike Master Plan – current plan was adopted in 2004	City Administrator, committee	Parks Committee will complete the Parks Plan by September 30 and present to BOA for approval.
Tourism Master Plan	Develop overall plan/approach for Tourism – Seek assistance from the Governor’s Office & Texas A&M	Bureau Director; Chamber of Commerce Board	A plan was developed and adopted.
Tourism Marketing Plan	Develop overall marketing plan for tourism	Bureau Director; Chamber of Commerce Board	Complete
Master Plans – Thoroughfare Plan	The Thoroughfare Plan is outdated and is not a good tool during platting process;	Street Committee City Administrator	Streets Committee will complete the Thoroughfare Plan by September 30 and present to BOA for approval.
ETJ/Annexation Committee	Develop strategy, obtain necessary documents, knock on doors, execution documentation	BOA Committee, City Administrator	Annexation Committee should begin work in August. Focus will be on annexing state roadways first.
Master Plan – Trails	This plan needs review – 2004 plan; Establish committee to review	City Administrator, Committee	Review of this plan will begin after the parks plan is adopted.
Master Plan – Emergency Management	This plan needs review	Police Chief Fire Chief Emergency Mgmt Coordinator	The Public Safety Committee is reviewing this plan by sections.
Streets Maintenance Plan	Finalize planning document which includes priorities and ratings and streets	Street Improvement Committee; City Administrator	Crack seal program was completed in two years.

**ACCOMPLISHMENTS
FY 2015-16**

CAPITAL INVESTMENT

PROJECT	DESCRIPTION	PROJECT MANAGER	STATUS
Implement Main Street and Trails Grant	TAPS statewide grant \$26 million for <5,000 population	City Administrator	Awarded
Streets Maintenance Program	5 year program: Crack seal and pothole repair annual program; hotmix and seal coat program as annually funded	Street Improvement Committee; City Administrator	On-going annual program
Wayfinding signage	Design, construct, and install wayfinding signage on Main Street. Solicit financial contribution for each business sign	Bureau Director; Chamber of Commerce Board	Bureau just started working on this
Wastewater treatment plant and collection system	Design and build plant and collection system	City Administrator Wastewater Committee	Negotiating Wastewater Service Agreement; bonds issued; engineering contract signed and underway for Thomas Arnold and West Village
Wastewater grant (EDA), Main Street Collection Line	Design and build Main Street; administer EDA grant	City Administrator, Wastewater Committee	Applied for and received grant; signed engineering agreement; starting r-o-w entry, bonds issued
Amend wastewater plant permit	File permit revisions with the Public Utility Commission and or TCEQ	City Administrator	Begin upon receipt of permit
Administration building renovations	Complete renovation of municipal building	Street Maintenance, volunteers	Underway

**ACCOMPLISHMENTS
FY 2015-16**

ORDINANCES

PROJECT	DESCRIPTION	PROJECT MANAGER	STATUS
Pretreatment Ordinance	Industrial and Hazardous Waste Ordinance for the Stagecoach Plant and the new plant	Wastewater Committee, City Administrator	Complete
Floodplain Ordinance	Adjustments needed to allow limited zero rise development in the floodplain	Ordinance Committee City Administrator	Complete
Zoning Ordinance: Non-residential development standards	Committee: Re-write landscaping, non-residential standards	City Administrator, ordinance committee	Landscape and fence ordinances are anticipated to be complete by Sept 30. Sign ordinance is anticipated to be complete shortly thereafter.
Zoning Ordinance: Historic District standards	Re-write Historic District development standards	City Administrator, ordinance committee	This ordinance has been assigned to a committee member but not yet started.
Street Specifications & profiles ordinance	Update street profiles and adopt by ordinance (currently only references Comprehensive Plan)	Streets Committee, City Administrator	Research completed and presented to the Streets Committee.
Zoning Ordinance - Misc	Update miscellaneous provision – change in use, site plan, area regulations	Ordinance committee; City Administrator	These sections of the zoning ordinance have been assigned to ordinance committee members.
Subdivision ordinance	Ease process and steps, achieve clarity	Ordinance committee; City Administrator	Amendments complete.
Certificate of Convenience and Necessity	Establish wastewater territory	City Administrator	Engineering and designated area complete. Waiting on rate study.
Technical Standards Manual	Update Technical Standards Manual that supports the Subdivision Ordinance	Ordinance Committee; City Administrator	Not started.
Consolidated schedule of fees	Research surrounding city fees; Adopt fees that prevent negative budget impact	Ordinance committee; Clerk	An Ordinance committee member has been assigned this project.

**ACCOMPLISHMENTS
FY 2015-16**

GENERAL ADMINISTRATION AND POLICIES

PROJECT	DESCRIPTION	PROJECT MANAGER	STATUS
Policy for establishment, scope, membership, and duration of Committees	Policy for establishment, scope, membership, and duration of Committees	Ordinance Committee	Complete and Committees Appointed.
Facility naming policy	Adopt policy for naming buildings, parks, and facilities	Village Secretary	Complete
Bureau Action Plan	Multi-year plan to increase Chamber activities and programs as well as Tourism Establish and implement recruitment program for new venues; Establish and implement recruitment program for meetings and retreats. Web Site improvement	Bureau Director; Chamber of Commerce Board; COC Board – Business Recruitment and Development Committee	Complete
Technology	Finalize security, records mgmt., shared; screen in Chambers	Municipal Court Clerk	Complete
Records management system	Scan documents into indexing system	Village Secretary	System established but scanning needed
Website	Modernize website	City Administrator Village Secretary	Design anticipated to be complete by September 30
Police records mgmt.	Records management	Police Chief	
Police Standards of Operation	Update SOPs	Police Chief	Under review by Public Safety Committee
Personnel Policy Manual	Update personnel policy manual	HR Coordinator City Administrator, department heads	Draft ready for review
Code enforcement	Philosophy, process, approach, priorities, form letters, record keeping	City Administrator, Code Enforcement	Form letters complete
Update Invest. Policy	Annual review and update	Investment Officer	Complete
Update Purchase Policy	Update purchasing policy	AR/AP Assistant; City Administrator, Department Heads	Complete
Development Checklists and Flowcharts	Create checklists/flowcharts for staff and developers/builders to accomp. smoother, predictable process.	City Administrator, Code Enforcement	Checklist complete. Flowcharts underway.

**PROGRAM OF WORK
FY 2016-17**

PLANNING			
PROJECT	DESCRIPTION	PROJECT MANAGER	STATUS
Main Street Design	TXDOT to perform engineering of Main St improvements. Adopt designs & priority list for Improvements. Begin implementation	Main Street Committee; City Administrator	Received Project Development Grant with a value of approx. \$460,000
Master Plan –Hike/bike Trails	Update and adopt Hike/Bike Master Plan – current plan adopted in 2004	Parks/Trails Committee City Administrator	
Master Plans – Street Profiles for Transportation Plan	The Thoroughfare Plan will be updated and needs associated Street Profiles for implementation	Street Committee City Administrator	Streets Committee will complete the Thoroughfare Plan by Sept 30 and present to BOA for approval.
Technical Construction Standards Manual	The Construction Standards Manual needs to be updated to support the zoning and subdivision ordinances	Street Committee City Administrator	
Annexation Plan	<ul style="list-style-type: none"> a. Enticements/incentives b. ETJ nego; Mayor letter c. Road annexations d. Utility annexations e. Focus properties near sewer f. Shovel ready/good properties 	Annexation Committee Economic Development Committee City Administrator	Focus will be on annexing state roadways first, areas served by utilities second.
Master Plan – Emergency Management	This plan needs review	Police Chief Fire Chief Emergency Mgmt Coord	The Public Safety Committee will continue to review this plan by sections.
Street Specifications & profiles ordinance	Update street profiles and adopt by ordinance (currently only references Comprehensive Plan)	Streets Committee, City Administrator	Research completed and presented to the Streets Committee.
Economic Development Plan	Residential incentives; west side development; sync plans; establish target areas & industries; marketing materials, recruitment plan	Economic Development Committee City administrator	
Certificate of Convenience & Necessity	Establish wastewater territory	City Administrator	Engineering & designated area complete. Rate study.
Technical Standards Manual	Update Technical Standards Manual that supports the Subdivision Ord	Ordinance Committee; Village Administrator	Not started.
Streets Maintenance Plan	Finalize planning document which includes priorities, ratings and streets	Street Committee; City Administrator	Explore other funding sources to support crack seal program
Update Future Land Use Plan	Update plan to reflect availability of sewer (density), Transportation Plan	Planning and Zoning Commission	

**PROGRAM OF WORK
FY 2016-17**

CAPITAL INVESTMENT

PROJECT	DESCRIPTION	PROJECT MANAGER	STATUS
Trails Grant	TAPS statewide grant \$26 million for <5,000 population	Parks Committee City Administrator	Awarded and under implementation
Streets Maintenance Program	5 year program: Crack seal and point repair annual program; hotmix and seal coat program as annually funded Consider Street Maintenance Fee Consider Drainage Fee	Street Improvement Committee; City Administrator	On-going annual program. Need funding to support sealcoat program.
Wayfinding signage	Design, construct, and install wayfinding signage on Main Street. Solicit financial contribution for each business sign	Bureau Director; Chamber of Commerce Board	Budgeted; ready for design.
Wastewater treatment plant and collection system	Design and build plant and collection system	City Administrator Wastewater Committee	Bid in October and November 2016; Construction throughout the year
Wastewater grant (EDA), Main Street Collection Line	Design and build Main Street; administer EDA grant	City Administrator, Wastewater Committee	Bid in October and November 2016; Construction throughout the fiscal year.
Flooding/Drainage	Tap into experts; enforcement	Environmental Committee	
Amend wastewater plant permit for discharge line location	Possibly file permit revisions with the Public Utility Commission and or TCEQ	City Administrator	Filed and on-going
Grants	TBD – discuss during budget	TBD	TBD
Police Department	Staffing levels, fleet, reporting, chain of command, consistency of message/info being put out, 24 hour dept, public relations, education program	TBD	TBD

**PROGRAM OF WORK
FY 2016-17**

ORDINANCES			
PROJECT	DESCRIPTION	STATUS/NOTES	PROJECT MANAGER
Concept Plan – Subdivision Ordinance	Update the requirements for a Concept Plan	Reviewed but redline not complete	Ordinance Committee City Administrator
Landscape Ordinance - Zoning ordinance Section 5.2	Complete re-write of this section of the zoning ordinance	This draft has been ready for several months; P&Z recommended approval; workshopped twice at BOA	Ordinance Committee City Administrator
Residential Fence Ordinance - Zoning ordinance Section 5.C	Complete re-write of this section.	This draft has been ready for a couple of months; workshopped twice at BOA; no P&Z action yet	Ordinance Committee City Administrator
Historic District - Zoning ordinance Section 3.15 Preserve/Define Historical	This ordinance is too heavy on process for small projects and signs and needs some quick fixes.	Every project is required to go to P&Z and there are insufficient standards to measure it by. Need some quick fixes such as to replace the term “permit”.	Ordinance Committee Aldermen Brown – coordinate with Historical Society
Definitions – Zoning Ordinance Section 5.8	Move definitions to the end of the ordinance		Ordinance Committee City Administrator
Non-Residential Standards – Zoning Ordinance 5.1-5.6	Needs complete review. Reconcile missing pages.		Ordinance Committee City Administrator
I-35 Overlay Ordinance –Section 3.18 of Zoning Ordinance	Language that was adopted in 2014 is vague and never designated areas that the overlay applied to	Because this ordinance lacks clarity, staff is not enforcing or reviewing.	Ordinance Committee City Administrator
Sign Ordinance	Needs complete re-write. Need to address the separate mapping that the current ordinance has.	Because this ordinance lacks clarity and has conflicting provisions, staff is not enforcing temporary signs.	Ordinance Committee City Administrator

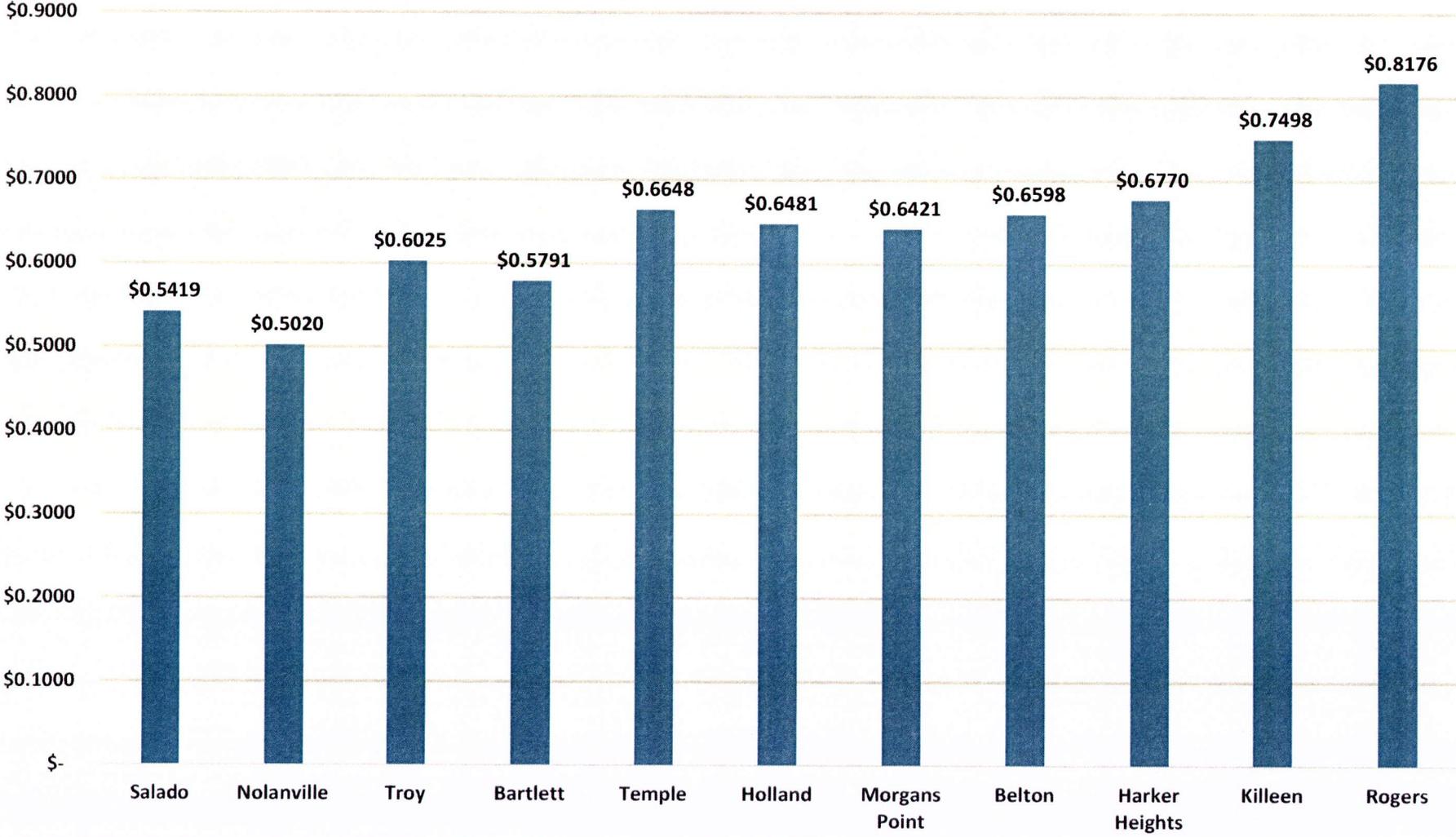
ORDINANCES CON'T

PROJECT	DESCRIPTION	STATUS/NOTES	PROJECT MANAGER
Zoning District – Use Chart	Many uses were added as “Permitted” in the chart, but minutes of the meeting are unclear whether they were actually adopted. Add small lots.		Ordinance Committee City Administrator
Beer, Wine, Package Stores, and Mixed Beverage Sales – Zoning Ordinance Section 5.10; Ordinance 2008.09	Reconcile ordinances.		Ordinance Committee City Administrator
Concept Plan and Site Plan Review – Section 2.6 Zoning Ord	Staff suggests only one review and approval authority at staff level if all requirements are met. Two review types are not necessary.		Ordinance Committee City Administrator
Area Regulations – Zoning Ordinance Section 3.1-3.14; Appendix B Area Regulations	Add small lots and associated regulations; Suggest all regulations be reformatted to a chart and reconcile with Appendix B.		Ordinance Committee City Administrator
Non-conforming Uses & Structures – Zoning Ordinance Section 2.1	Triggers when and to what extent a commercial building must meet current standards		Ordinance Committee City Administrator
Certificate of Occupancy - Zoning Ordinance Section 2.5; IBC	Reconcile ordinances		Ordinance Committee City Administrator
Consolidated fee schedule ordinance – all ordinances	Remove fee schedules from all ordinances and combine into one ordinance.		Ordinance Committee City Administrator
Accessory Buildings -Zoning Ordinance Section 4.1g	Revise content and location in ordinance. Not reader friendly.		Ordinance Committee City Administrator
Right-of-way Ordinance	Ordinance regulates third party use of Village r-o-w; repair/replacement		Ordinance Committee City Administrator
Nuisance ordinance	Needs review and updating		Ordinance Committee City Administrator
International Building Codes	Needs to be updated when all surrounding cities do their consolidated update with the Area Builders Association		Ordinance Committee City Administrator

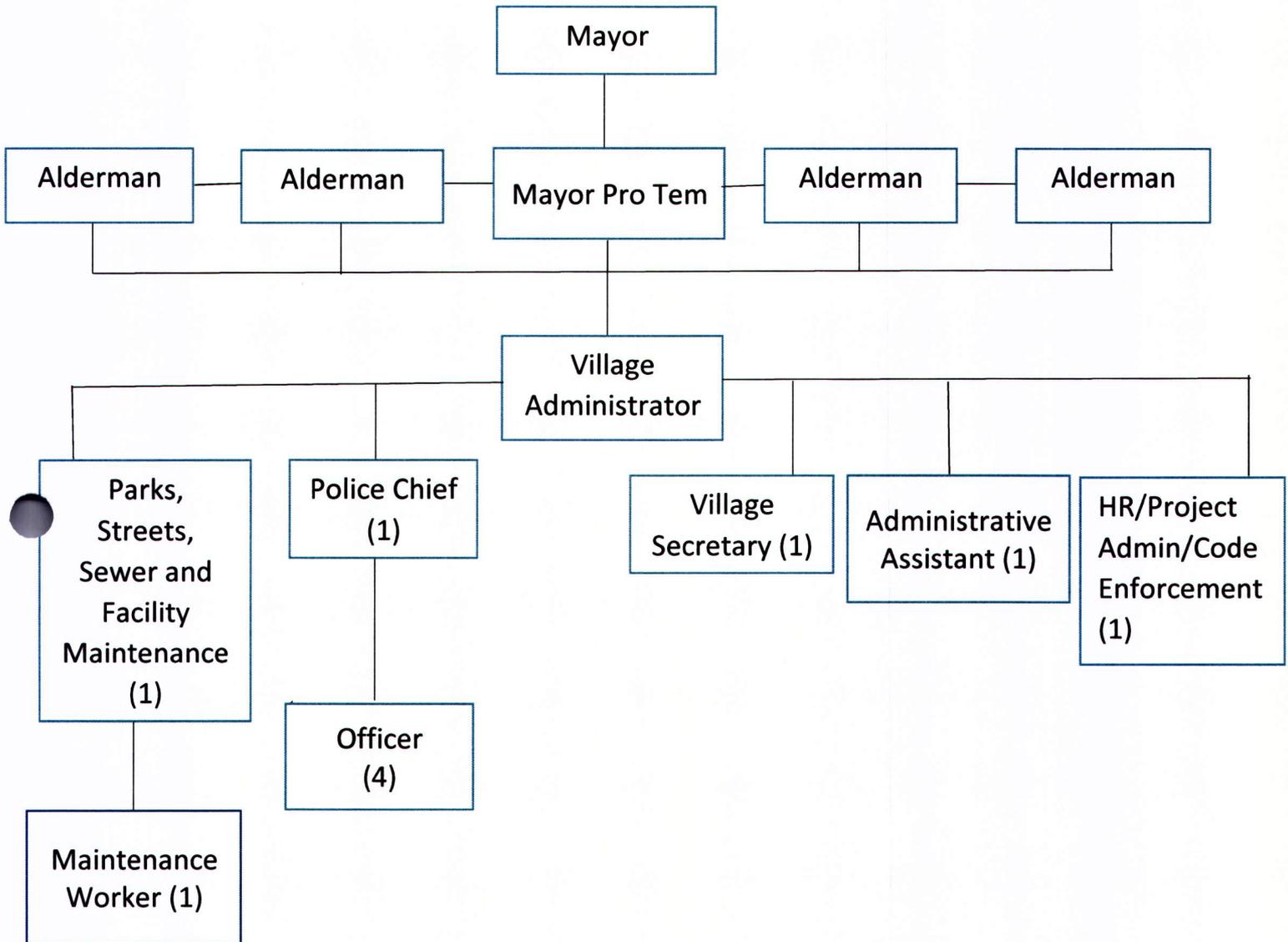
**PROGRAM OF WORK
FY 2016-17**

GENERAL ADMINISTRATION AND POLICIES			
PROJECT	DESCRIPTION	PROJECT MANAGER	STATUS
Inspection and Plan review Process	Evaluate inspection and plan review process; evaluate inspection company and make recommendations; comparison of alternatives	Annexation Committee City Administrator	
Technology	Need server for city hall	IT Consultant	This item may be delayed due to lack of resources
Records management. system	Scan documents into indexing system	Village Secretary	System established but scanning needed
Website	Modernize website	City Administrator Village Secretary	Design anticipated to be complete by September 30; populate site over the FY
Police records mgmt.	Records management	Police Chief	
Police Standards of Operation	Update SOPs	Public Safety Committee Police Chief	Continued review by Public Safety Committee
Personnel Policy Manual	Update personnel policy manual	HR Coordinator City Administrator, department heads	Draft ready for review
Development Flowcharts	Create flowcharts for staff and developers/builders to accomp. smoother, predictable process.	Development Coordinator	Will begin in October.
Project Follow-ups	Sanctuary Development Stagecoach Development	City Administrator	
Streamline BOA Workshops and Meetings	Streamline BOA workshops and meetings	Mayor	

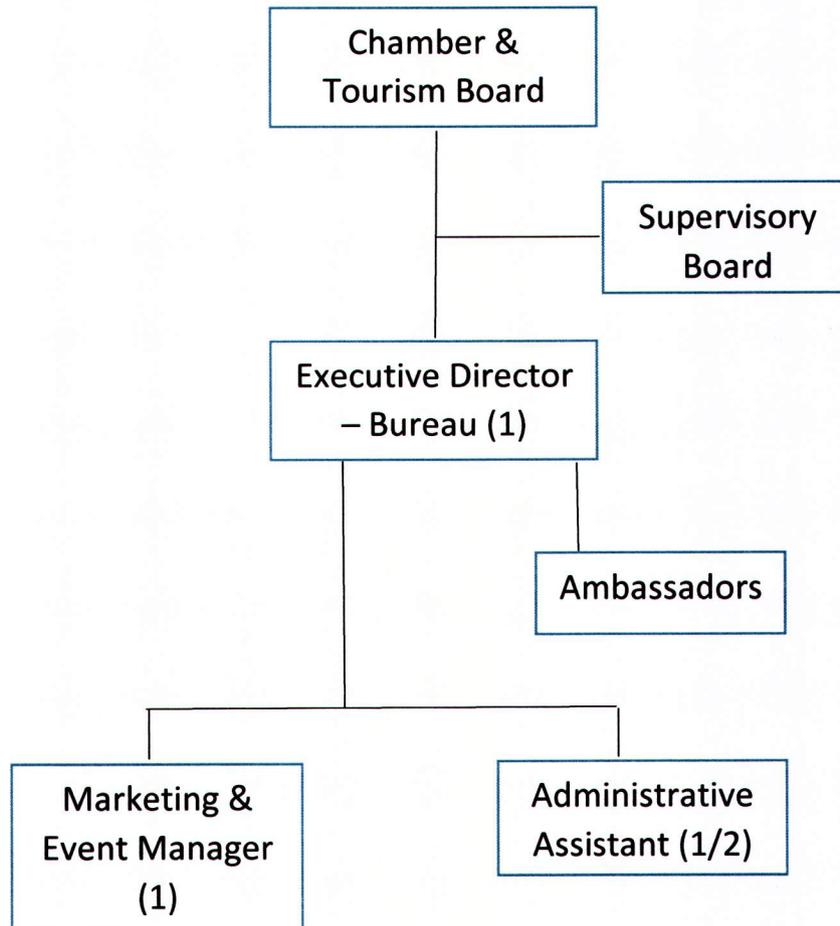
**Tax Rate Comparison
FY 16-17**



ORGANIZATIONAL CHART



ORGANIZATIONAL CHART



FY 2016-17 Budget Summary

Revenues/Other Sources	Adopted/ Amended Budget FY 2015-16	Budget FY 2016-17	% Increase/ Decrease
General Fund	\$1,057,500	\$974,200	-7.88%
Hotel/Motel Tax Fund	\$199,400	\$187,850	-5.79%
Chamber Fiduciary Fund	\$98,510	\$0	-100.00%
Park Fee Fund	\$10,000	\$10,000	0.00%
Technology Fund	\$5,397	\$4,197	-22.23%
Security Fee Fund	\$4,073	\$3,273	-19.64%
Capital Outlay Fund	\$62,778	\$63,778	1.59%
LEOSE Fund	\$6,136	\$6,236	1.63%
Stagecoach Wastewater Treatment Plant Fund	\$49,360	\$15,900	-67.79%
Wastewater - Grant Fund	\$2,570,700	\$2,270,094	-11.69%
Wastewater - Capital Outlay Fund	\$6,654,300	\$6,219,843	-6.53%
Wastewater - Series 2015 Debt Service Fund	\$231,705	\$576,080	148.63%
Total Revenues / Other Sources	\$10,949,859	\$10,331,451	-5.65%

Expenditures / Transfers	Adopted/ Amended Budget FY 2015-16	Budget FY 2016-17	% Increase/ Decrease
General Fund	\$1,066,954	\$974,200	-8.69%
Hotel/Motel Tax Fund	\$279,714	\$187,850	-32.84%
Chamber Fiduciary Fund	\$110,605	\$0	-100.00%
Park Fee Fund	\$0	\$0	0.00%
Technology Fund	\$2,400	\$4,197	74.88%
Security Fee Fund	\$0	\$3,273	-
Capital Outlay Fund	\$57,785	\$58,285	0.87%
LEOSE Fund	\$2,500	\$6,236	149.44%
Stagecoach Wastewater Treatment Plant Fund	\$49,360	\$48,920	-0.89%
Wastewater - Grant Fund	\$2,570,700	\$2,270,094	-11.69%
Wastewater - Capital Outlay Fund	\$6,629,300	\$6,187,442	-6.67%
Wastewater - Series 2015 Debt Service Fund	\$231,705	\$576,080	148.63%
Total Expenditures / Transfers	\$11,001,023	\$10,316,577	-6.22%

GENERAL FUND

CODE	ACCOUNT NAME	BUDGET FY 14-15	BUDGET FY 15-16	FORECAST ACTUAL FY 15-16	BUDGET FY 16-17
INCOME					
4425	COURT FINES - NET OF STATE FEE	\$44,100	\$58,000	\$32,300	\$0
4120	SALES TAX EARNED	\$375,000	\$375,000	\$367,000	\$367,000
4115	PROPERTY TAXES	\$315,000	\$358,000	\$350,200	\$350,200
4130	MIXED BEVERAGES	\$8,000	\$8,200	\$12,800	\$12,800
4160	ELECTRIC FRANCHISE FEE	\$120,000	\$120,000	\$116,600	\$116,600
4165	TELEPHONE FRANCHISE FEE	\$50,000	\$30,000	\$31,300	\$30,500
4170	WASTE DISPOSAL FRANCHISE FEE	\$10,000	\$16,000	\$14,500	\$16,500
4175	CABLE FRANCHISE FEE	\$1,760	\$3,500	\$11,430	\$9,500
4180	WATER FRANCHISE FEE	\$16,000	\$25,000	\$18,450	\$20,000
4210	SIGN PERMIT/MISC.	\$0	\$800	\$725	\$800
4220	SUBDIV/PLATS/WAIVERS/EXCEPT.	\$500	\$27,000	\$3,600	\$13,600
4230	BUILDING PERMIT FEES	\$8,000	\$15,000	\$12,000	\$19,000
4260	CERTIFICATE OF OCCUPANCY	\$0	\$500	\$1,300	\$1,300
4270	CONTRACTOR REGISTRATION	\$3,000	\$3,300	\$4,315	\$4,000
4277	ZONING/VARIANCES	\$0	\$0	\$5,300	\$750
4428	MUNICIPAL COURT COLLECTIONS	\$0	\$6,000	\$0	\$0
4705	PACE PARK RENTAL FEE	\$4,000	\$3,000	\$4,800	\$4,200
4750	TOURISM DEPT. ADMINISTRATION	\$3,000	\$3,000	\$1,000	\$0
4752	LEOSE	\$0	\$0	\$0	\$0
4755	CRASH REPORT FEES	\$0	\$200	\$270	\$250
4760	SERVICE FEES (BURN)	\$1,500	\$500	\$480	\$500
4775	INSURANCE CLAIM INCOME	\$0	\$0	\$16,800	\$0
4778	MAIN STREET FUND DONATIONS		\$0	\$0	\$0
4780	TECHNOLOGY FEE	\$0	\$0	\$0	\$0
4785	SECURITY FEE	\$0	\$0	\$0	\$0
4750	INTEREST INCOME	\$3,000	\$3,000	\$6,300	\$4,000
4761	SERVICE FEES (ITINERANT VENDOR)	\$0	\$500	\$2,200	\$1,700
4790	OTHER INCOME	\$1,000	\$1,000	\$15,585	\$1,000
TOTAL INCOME		\$963,860	\$1,057,500	\$1,029,255	\$974,200
EXPENSE					
5001	SPECIAL PROJECTS	\$0	\$10,000	\$0	\$0
SPECIAL PROJECTS TOTAL EXPENSE		\$0	\$10,000	\$0	\$0
10000	STREETS DEPT.				
10283	CONTRACT LABOR	\$2,400	\$2,400	\$1,600	\$1,000
10284	SALARY - SEASONAL LABOR STREETS	\$0	\$0	\$0	\$0
10285	PAYROLL TAX	\$0	\$200	\$0	\$0
10300	SUPPLIES	\$0	\$2,400	\$150	\$1,000
10301	SIGNAGE	\$1,200	\$800	\$381	\$800
10314	AUTO EXPENSE (FUEL)	\$900	\$2,200	\$750	\$2,200

GENERAL FUND

CODE	ACCOUNT NAME	BUDGET FY 14-15	BUDGET FY 15-16	FORECAST ACTUAL FY 15-16	BUDGET FY 16-17
10328	STREET R & M (EQUIP REPAIR)	\$0	\$2,250	\$1,150	\$2,250
10340	STREET SUPPLY	\$0	\$18,500	\$3,750	\$8,500
6645	PUBLIC FACILITY RENTAL (public RR)	\$0	\$0	\$0	\$0
10414	UTILITIES - STREETS	\$13,000	\$12,465	\$11,095	\$12,500
6670	PACE PARK	\$0	\$0	\$0	\$0
	STREETS TOTAL EXPENSE	\$17,500	\$41,215	\$18,876	\$28,250
8000	PARKS				
8214	PARKS - UTILITIES	\$2,400	\$2,400	\$2,550	\$2,550
8300	SUPPLIES	\$0	\$3,700	\$1,560	\$3,500
8314	AUTO & EQUIPMENT EXPENSE (FUEL)	\$0	\$720	\$300	\$720
8328	PARKS - R & M (EQUIP REPAIR)	\$4,500	\$2,550	\$245	\$2,207
	PARKS TOTAL EXPENSE	\$6,900	\$9,370	\$4,655	\$8,977
9000	MUNICIPAL COURT				
9100	JUDGE SERVICES	\$6,000	\$6,000	\$6,000	\$2,500
9121	MUNICIPAL COURT PAYROLL TAXES	\$0	\$400	\$311	\$0
9214	UTILITIES	\$0	\$0	\$0	\$0
9216	PROF. FEES - LEGAL, COURT	\$12,000	\$10,000	\$7,540	\$0
9282	TECHNOLOGY FEE	\$1,200	\$0	\$0	\$0
9283	JUDGE EXPENSE	\$800	\$150	\$0	\$100
9316	SUPPLIES	\$600	\$145	\$110	\$75
9317	SECURITY FEE	\$900	\$0	\$0	\$0
9328	MAINTENANCE AND REPAIR	\$0	\$1,500	\$2,039	\$2,100
9421	DUES AND SUBSCRIPTIONS	\$0	\$200	\$0	\$100
9436	TRAVEL AND TRAINING	\$0	\$1,000	\$2,055	\$300
9150	SALARY MUNICIPAL COURT ADMINIS.	\$23,257	\$20,085	\$19,587	\$0
9155	COURT CLERK ASSISTANT - PT	\$0	\$10,292	\$10,129	\$0
9160	COURT CLERK - BENEFITS	\$0	\$4,080	\$4,946	\$0
	DEPUTY COURT CLERK BENEFITS	\$0	\$1,780	\$0	\$0
	DEPUTY COURT CLERK PAYROLL TAX	\$0	\$113	\$311	\$0
9426	COLLECTIONS/OMNI CONTRACT	\$0	\$4,000	\$1,038	\$0
	MUNICIPAL COURT TOTAL EXPENSE	\$44,757	\$59,745	\$54,066	\$5,175
7000	FACILITIES/ MISC MAINTENANCE DEPT.				
7329	DEER DISPOSAL FEE	\$0	\$0	\$0	\$100
7328	MAINTENANCE- R & M - BUILDING	\$0	\$3,000	\$3,100	\$3,000
7314	MAINTENANCE - FUEL	\$1,440	\$0	\$0	\$0
7121	PAYROLL TAX	\$621	\$550	\$550	\$1,239
7209	CELL PHONE	\$0	\$250	\$480	\$480
7214	UTILITIES	\$0	\$0	\$0	\$0
7205	UNIFORMS AND BOOTS	\$0	\$875	\$880	\$1,150
7300	MAINTENANCE - SUPPLIES	\$7,400	\$0	\$0	\$0

GENERAL FUND

CODE	ACCOUNT NAME	BUDGET FY 14-15	BUDGET FY 15-16	FORECAST ACTUAL FY 15-16	BUDGET FY 16-17
7103	MAINTENANCE - OVERTIME	\$1,200	\$1,200	\$2,890	\$1,400
7100	MAINTENANCE - SALARY/WAGES	\$31,068	\$32,943	\$34,196	\$60,653
7110	MAINTENANCE - BENEFITS	\$7,872	\$7,606	\$6,765	\$15,709
7101	CERTIFICATION PAY	\$0	\$350	\$250	\$900
7102	P/T MAINTENANCE MAN HOURLY	\$0	\$9,479	\$8,178	\$0
7104	P/T MAINT. BENEFITS (TMRS)	\$7,872	\$681	\$0	\$0
7105	P/T MAINT. PAYROLL TAX	\$0	\$143	\$16	\$0
	MAINTENANCE TOTAL EXPENSE	\$57,473	\$57,077	\$57,305	\$84,631
5000	GENERAL GOVERNMENT				
5600	CAPITAL OUTLAY				
5601	EQUIPMENT - Information Technology	\$0	\$12,000	\$4,045	\$1,000
	EQUIPMENT - PARKS & STREETS	\$0	\$0	\$0	\$0
5603	BUILDING	\$0	\$0	\$0	\$0
	CAPITAL OUTLAY TOTAL EXPENSE	\$0	\$12,000	\$4,045	\$1,000
	SERVICES				
5510	KEEP SALADO BEAUTIFUL/PALS	\$0	\$1,000	\$1,000	\$6,350
5105	ALDERMAN COMPENSATION	\$0	\$0	\$0	\$0
5505	BELLCAD	\$0	\$0	\$0	\$6,700
5181	MEETING EXPENSE	\$1,100	\$1,100	\$965	\$1,000
5205	BELL CO HEALTH SERVICES CONTRACTS	\$4,876	\$4,876	\$5,085	\$5,085
5467	INTEREST EXP/BANK FEES	\$0	\$250	\$325	\$325
5210	PRINTING EXPENSE	\$1,000	\$750	\$1,260	\$1,500
5211	TELEPHONE & INTERNET	\$3,300	\$3,300	\$5,580	\$4,890
5214	UTILITIES	\$6,000	\$5,465	\$5,150	\$5,465
5213	EQUIPMENT - LEASED/RENTED	\$4,600	\$4,600	\$5,020	\$4,600
5215	JANITORIAL	\$0	\$4,800	\$3,064	\$3,000
	SERVICES TOTAL EXPENSE	\$20,876	\$26,141	\$27,449	\$38,915
5216-1	PROFESS. FEES - PLANNING	\$4,200	\$3,000	\$6,662	\$1,500
5216-2	PROFESS. FEES - ENGINEERING	\$12,000	\$25,000	\$0	\$0
5216-2a	GENERAL ENGINEERING	\$0	\$0	\$12,000	\$5,000
5216-2b	ZONING/ ANNEXATION	\$0	\$0	\$6,637	\$3,300
5216-2c	PLAT REVIEW	\$0	\$0	\$5,493	\$10,000
5216-3	PROFESS. FEES - ACCOUNTING/AUDIT	\$14,000	\$15,000	\$17,700	\$25,900
5216-4	PROFESS. FEES - INSPECTIONS	\$8,500	\$12,000	\$12,600	\$18,300
5216-5	PROFESS. FEES - LEGAL	\$20,000	\$25,000	\$60,478	\$25,000
5216-6	PROFESS. FEES - SPECIAL STUDIES	\$0	\$8,000	\$8,000	\$1,000
	PROFESS. FEES TOTAL EXPENSE	\$58,700	\$88,000	\$129,570	\$90,000

GENERAL FUND

CODE	ACCOUNT NAME	BUDGET FY 14-15	BUDGET FY 15-16	FORECAST ACTUAL FY 15-16	BUDGET FY 16-17
5255	<i>FIRE DEPARTMENT-EXPENSE</i>				
5255-1	BURN FEES	\$1,125	\$500	\$385	\$385
5255-2	CONTRACT	\$36,000	\$36,000	\$36,000	\$40,000
	<i>FIRE DEPT. TOTAL EXPENSE</i>	\$37,125	\$36,500	\$36,385	\$40,385
5244	ELECTION EXPENSE	\$12,000	\$7,000	\$4,500	\$5,500
5250	EMERGENCY OPERATIONS	\$0	\$50	\$0	\$0
5286	DISCRETIONARY FUND	\$0	\$0	\$0	\$0
5316	OFFICE SUPPLIES	\$4,000	\$3,600	\$4,950	\$4,500
5318	POSTAGE	\$1,300	\$1,300	\$2,153	\$2,200
5321	BUILDING SUPPLIES	\$1,000	\$750	\$525	\$750
5328	EQUIPMENT - R/M	\$3,000	\$6,500	\$4,875	\$5,500
5402	ADVERTISING	\$0	\$0	\$0	\$0
5403	WEBSITE	\$300	\$5,000	\$6,395	\$1,100
5415	PUBLIC NOTICES	\$4,000	\$4,000	\$6,920	\$7,000
5416	INSURANCE (TML property & GL)	\$22,050	\$20,500	\$20,104	\$21,000
5421	DUES AND SUBSCRIPTIONS	\$5,861	\$2,200	\$1,080	\$1,300
5436	TRAINING & TRAVEL	\$2,275	\$4,500	\$3,466	\$3,500
5209	CELL PHONE	\$0	\$0	\$0	\$0
5110	BENEFITS	\$25,379	\$25,305	\$31,673	\$36,866
	<i>GENERAL GOVT EXPENSE</i>	\$81,165	\$80,705	\$86,641	\$89,216
5452	<i>CODE ENFORCE/HR/BUILDING/DEV</i>				
5452-4	PAYROLL TAX	\$0	\$575	\$499	\$750
5452-3	BENEFITS	\$1,137	\$8,060	\$7,130	\$8,510
5452-1	SALARY/WAGES	\$18,645	\$38,750	\$39,037	\$39,915
5452-7	DUES AND SUBSCRIPTIONS	\$0	\$300	\$0	\$0
5452-5	TRAINING & TRAVEL	\$0	\$800	\$925	\$500
	<i>ENF/HR/BLDG/DEV TOTAL EXPENSE</i>	\$19,782	\$48,485	\$47,591	\$49,675
5104	<i>ADMINISTRATIVE PT HOURLY WAGES</i>	\$0	\$10,292	\$9,375	\$0
5105	<i>PT CLERK BENEFITS (TMRS,INSURANCE)</i>	\$0	\$0	\$0	\$0
5106	<i>PT CLERK PAYROLL TAX</i>	\$0	\$113	\$0	\$0
5102	ADMINISTRATIVE HOURLY WAGES	\$42,500	\$20,085	\$19,633	\$32,240
5100	ADMINISTRATIVE SALARY	\$124,900	\$125,440	\$124,941	\$127,497
5103	ADMINISTRATIVE OVERTIME	\$0	\$0	\$0	\$0
5121	PAYROLL TAXES	\$2,343	\$8,200	\$7,397	\$8,814
	<i>ADMIN. WAGES TOTAL EXPENSE</i>	\$169,743	\$164,130	\$161,346	\$168,551

GENERAL FUND

CODE	ACCOUNT NAME	BUDGET FY 14-15	BUDGET FY 15-16	FORECAST ACTUAL FY 15-16	BUDGET FY 16-17
6000	POLICE DEPARTMENT				
6603	OFFICER EQUIPMENT	\$0	\$10,000	\$2,389	\$7,500
6600	POLICE - CAPITAL OUTLAY	\$0	\$5,000	\$32,345	\$5,500
6455	ANIMAL CONTROL	\$2,508	\$500	\$273	\$500
6103	OFFICERS - OVERTIME	\$3,900	\$3,900	\$6,750	\$6,080
6106	LONGEVITY & CERTIF. PAY	\$3,960	\$4,500	\$3,078	\$4,500
6436	TRAINING & TRAVEL	\$1,000	\$0	\$0	\$0
6111	RESERVE OFFICER/CHAPLAIN	\$0	\$0	\$0	\$0
6121	PAYROLL TAXES	\$4,315	\$3,240	\$2,636	\$3,975
6209	CELL PHONES / COMMUNICATIONS	\$5,520	\$6,520	\$9,000	\$10,700
6214	UTILITIES	\$0	\$6,990	\$6,050	\$7,600
6215	JANITORIAL	\$0	\$1,800	\$1,800	\$1,800
6301	AMMUNITION	\$1,000	\$1,500	\$0	\$1,500
6302	CRIME PREVENTION SUPPLIES	\$1,000	\$500	\$0	\$250
6314	AUTO EXPENSES (FUEL, ETC)	\$20,988	\$18,000	\$9,500	\$16,500
6316	SUPPLIES	\$4,200	\$1,700	\$850	\$1,500
6317	EQUIPMENT MAINTENANCE & REPAIR	\$0	\$2,500	\$1,220	\$2,000
6328	BUILDING R & M	\$0	\$0	\$0	\$500
6421	DUES & SUBSCRIPTIONS	\$1,000	\$1,900	\$3,681	\$3,785
6110	BENEFITS	\$43,320	\$41,370	\$27,608	\$36,112
6100	SALARY - CHIEF OF POLICE	\$56,275	\$57,963	\$56,285	\$56,285
6101	SALARY/WAGES - OFFICERS	\$151,472	\$156,660	\$139,067	\$152,838
	TOTAL POLICE DEPARTMENT	\$300,458	\$324,543	\$302,531	\$319,425
10600	STREETS- CAPITAL OUTLAY	\$200,000	\$61,000	\$61,921	\$50,000
10650	MAIN STREET IMPROVEMENTS	\$0	\$15,000	\$15,000	\$0
	TOTAL STREETS-CAPITAL OUTLAY	\$200,000	\$76,000	\$76,921	\$50,000
	DUE TO OTHER FUNDS				
98001	DUE TO - STAGECOACH WW PLANT	\$50,000	\$32,860	\$32,860	\$0
98002	DUE TO - SERIES 2015 BOND FUND	\$0	\$183	\$0	\$0
	TOTAL DUE TO OTHER FUNDS		\$33,043	\$32,860	\$0
	TOTAL EXPENSES	\$1,014,479	\$1,066,954	\$1,040,242	\$974,200
	NET INCREASE/DECREASE IN FUND	(\$50,619)	(\$9,454)	(\$10,987)	\$0

HOTEL / MOTEL FUND

CODE	ACCOUNT NAME	BUDGET FY 15-16	FORECAST ACTUAL FY 15-16	BUDGET FY 16-17
	INCOME			
4905	VISITOR'S GUIDE INCOME	\$0	\$0	\$ -
4134	COUNTY HOTEL OCCUPANCY TAX	\$9,000	\$9,000	\$ 7,000
4800	INTEREST INCOME	\$500	\$750	\$ -
4135	OCCUPANCY TAX	\$180,000	\$145,600	\$ 150,000
4700	OTHER INCOME	\$800	\$250	\$ 350
4901	RENT INCOME FROM CHAMBER	\$7,200	\$7,200	\$ -
4903	SPECIAL EVENTS-OTHER	\$15,500	\$14,692	\$ -
4710	TROLLEY RENTAL	\$100	\$127	\$ 500
	TRANSFER IN FROM RESERVE FUND BALANCE	\$0	\$0	\$ 30,000
4902	UTILITY INCOME FROM CHAMBER	\$1,800	\$2,800	\$ -
	TOTAL INCOME	\$214,900	\$180,419	\$ 187,850
	EXPENSE			
5000	GENERAL EXPENSE			
5110	BENEFITS	\$19,941	\$15,000	\$ 20,550
5498	CONTINGENCY	\$0	\$0	\$ -
5283	CHAMBER OF COMMERCE CONTRACT	\$0	\$0	\$ 39,250
	DIRECTOR BONUS PROGRAM	\$5,000	\$5,000	\$ 5,000
5421	DUES AND SUBSCRIPTIONS	\$500	\$645	\$ -
5328	EQUIPMENT - R&M	\$0	\$0	\$ -
5416	INSURANCE	\$950	\$950	\$ 950
5215	JANITORIAL SERVICES	\$1,200	\$1,200	\$ -
5601	OFFICE EQUIPMENT	\$1,500	\$2,900	\$ -
5316	OFFICE SUPPLIES	\$1,600	\$3,000	\$ -
5490-1	OUTSIDE SPONSORSHIPS/ SPEC. PROJECTS	\$0	\$2,800	\$ -
5121	PAYROLL TAXES	\$1,850	\$1,400	\$ 2,100
5318	POSTAGE	\$5,000	\$3,000	\$ -
5210	PRINTING	\$4,000	\$1,000	\$ -
5213	RENT			
5213-1	RENT - VISITORS CENTER	\$28,800	\$26,400	\$ -
5213-2	RENT/UTIL - PUBLIC RESTROOM	\$5,400	\$5,300	\$ -
5100	SALARY	\$97,458	\$97,800	\$ 120,000
5211	TELEPHONE	\$3,000	\$3,000	\$ -
5436	TRAINING & TRAVEL	\$2,000	\$0	\$ -
5328-1	TROLLEY MAINTENANCE	\$1,000	\$300	\$ -
5214	UTILITIES	\$4,100	\$5,500	\$ -
5495	VILLAGE ADMIN. FEE	\$1,000	\$1,000	\$ -
5440	VISITOR SERVICES	\$4,400	\$2,500	\$ -
5490-2	WAYFINDING SIGNS - I-35 & MAIN	\$5,000	\$0	\$ -
	EVENTS	\$19,500	\$19,573	\$ -
	GENERAL TOTAL EXPENSE	\$213,199	\$198,268	\$ 187,850

HOTEL / MOTEL FUND

CODE	ACCOUNT NAME	BUDGET FY 15-16	FORECAST ACTUAL FY 15-16	BUDGET FY 16-17
5402	MARKETING			
5402-1	GENERAL	\$73,315	\$65,000	\$ -
5402-2	TRADE SHOWS	\$2,000	\$656	\$ -
5402-3	WEBSITE	\$3,000	\$3,000	\$ -
5402-4	MARKETING CONTINUITY	\$5,000	\$4,000	\$ -
	MARKETING TOTAL EXPENSE	\$83,315	\$72,656	\$ -
5216	PROFESSIONAL FEES			
5216-3	LEGAL FEES	\$0	\$1,400	\$ -
5216-5	ACCOUNTING FEES	\$2,700	\$3,000	\$ -
	PROFESSIONAL FEES TOTAL EXPENSE	\$2,700	\$4,400	\$ -
	TOTAL EXPENSES	\$299,214	\$275,324	\$ 187,850
	NET INCREASE/DECREASE IN FUND	(\$84,314)	(\$94,905)	\$ -

STAGECOACH WASTEWATER TREATMENT PLANT

CODE	ACCOUNT NAME	BUDGET FY 15-16	FORECAST BUDGET FY 15-16	BUDGET FY 16-17
4000	MONTHLY SERVICE FEE	\$16,000	\$15,480	\$15,900
4001	TAP FEE	\$200	\$0	\$0
	SECURITY DEPOSIT	\$300	\$0	\$0
4002	LATE FEES	\$0	\$0	\$0
	FINES	\$0	\$0	\$0
4010	OTHER INCOME	\$0	\$312	\$0
9700	TRANSFER IN FROM GENERAL FUND	\$32,860	\$32,860	\$0
	TOTAL REVENUES	\$49,360	\$48,652	\$15,900
	EXPENSE			
5100	<i>PERSONNEL SERVICES</i>			
5101	SALARY	\$0	\$0	\$0
5102	HOURLY	\$0	\$0	\$0
5103	OVERTIME	\$0	\$0	\$2,500
5106	LONGEVITY	\$0	\$0	\$0
5110	BENEFITS	\$0	\$0	\$0
5121	PAYROLL TAXES	\$0	\$0	\$0
5181	MEETING EXPENSES	\$0	\$0	\$0
5209	CELL PHONE	\$0	\$0	\$0
5210	PRINTING EXPENSE	\$100	\$0	\$100
5211	TELEPHONE	\$0	\$0	\$0
5213	EQUIPMENT-LEASED	\$0	\$0	\$0
5214	<i>UTILITIES</i>			
5214-1	ELECTRIC UTILITIES	\$11,000	\$0	\$11,000
5214-2	GAS UTILITIES	\$0	\$0	\$0
5214-3	WATER/SEWER/GARB.	\$360	\$2,759	\$6,720
5216	PROFESSIONAL FEES	\$0	\$0	\$0
5216-1	PROFESS FEES - PLANNING	\$0	\$0	\$0
5216-2	PROFESS FEES - ENGINEERING	\$0	\$0	\$0
5216-3	PROFESS FEES - AUDITOR	\$750	\$750	\$850
5216-4	PROFESS FEES - INSPECTIONS	\$350	\$0	\$0
5216-5	PROFESS FEES - LEGAL	\$500	\$2,300	\$1,000
5250	EMERGENCY OPERATIONS	\$500	\$0	\$0
5283	CONTRACT LABOR	\$11,250	\$8,090	\$0
5286	START UP	\$0	\$0	\$0
5314	AUTO EXP - FUEL & LUBRICANTS	\$200	\$94	\$200
5316	OFFICE SUPPLIES	\$100	\$0	\$100
5317	CLOTHING & UNIFORMS	\$0	\$0	\$0
5318	POSTAGE	\$200	\$0	\$200
5321	BUILDING SUPPLIES	\$100	\$233	\$100
5322	TESTING	\$7,750	\$4,386	\$8,000
5323	SLUDGE TESTING	\$0	\$0	\$0

STAGECOACH WASTEWATER TREATMENT PLANT

CODE	ACCOUNT NAME	BUDGET FY 15-16	FORECAST BUDGET FY 15-16	BUDGET FY 16-17
5324	SLUDGE DISPOSAL	\$7,000	\$8,520	\$9,000
5328	EQUIPMENT REPAIR & MAINT.	\$4,000	\$82,509	\$4,000
5402	ADVERTISING	\$0	\$0	\$0
5403	WEB SITE	\$0	\$0	\$0
5415	PUBLIC NOTICES	\$150	\$1,760	\$150
5416	INSURANCE	\$2,000	\$2,077	\$2,200
5417	AFLAC INSURANCE	\$0	\$0	\$0
5421	DUES AND SUBSCRIPTIONS	\$0	\$0	\$0
5436	TRAVEL AND TRAINING	\$800	\$2,380	\$1,500
5452	CODE ENFORCEMENT	\$0	\$0	\$0
5455	PERMITS	\$1,250	\$7,165	\$1,300
5467	INTEREST	\$0	\$0	\$0
5473	DEPRECIATION EXPENSE	\$0	\$0	\$0
5499	RECONCILIATION DISCREPANCIES	\$0	\$0	\$0
5600	<i>CAPITAL OUTLAY</i>			
5601	EQUIPMENT	\$500	\$0	\$0
5602	LAND (LEASE)	\$0	\$0	\$0
5603	BUILDING	\$0	\$0	\$0
5604	BACKHOE	\$0	\$0	\$0
	CAPITAL RESERVE	\$500	\$0	\$0
	TOTAL EXPENDITURES	\$49,360	\$123,023	\$48,920
	NET INCOME	\$0	(\$74,371)	-\$33,020

CAPITAL OUTLAY FUND - WASTEWATER

CODE	ACCOUNT NAME	BUDGET FY 14-15	BUDGET FY 15-16	FORECAST ACTUAL FY 15-16	BUDGET FY 16-17
INCOME					
1001	Cash in Bank	\$0	\$0	\$0	\$0
1200	Due from General Fund	\$0	\$0	\$0	\$0
1225	Due from (1) (Series 2015 Wastewater)	\$0	\$6,629,300	\$6,629,300	\$6,194,843
1230	Due from (2)	\$0	\$0	\$0	\$0
1250	Due from other governments	\$0	\$0	\$0	\$0
4000	Property tax revenue	\$0	\$0	\$0	\$0
4100	Interest income	\$0	\$25,000	\$32,296	\$25,000
7000	Other income	\$0	\$0	\$0	\$0
TOTAL INCOME		\$0	\$6,654,300	\$6,661,596	\$6,219,843
EXPENDITURES					
5000	Grant administration	\$0	\$0	\$0	\$0
6150	Bond issuance fees	\$0	\$156,132	\$1,220	\$154,912
6151	Special Studies - CCN, Impact Fees, Rate Study	\$0	\$84,200	\$23,382	\$60,818
6152	State and federal clearances, permit	\$0	\$32,500	\$7,375	\$25,125
6153	Land acquisition	\$0	\$15,000	\$0	\$15,000
6154	Easements/ROW/Boundary survey	\$0	\$169,000	\$105,513	\$63,487
6155	Design - wastewater plant & discharge line	\$0	\$263,000	\$79,646	\$183,354
6156	Design - collection lines & Lift Station - Royal St.	\$0	\$128,080	\$93,490	\$34,590
6157	Design - collection system - Other	\$0	\$93,300	\$110,645	\$0
6158	Design - collection lines & Lift Station - Main St.	\$0	\$0	\$7,550	\$0
6159	Electrical engineering & Geotech- subcontract	\$0	\$87,300	\$12,000	\$75,300
6160	Existing plant decommissioning/engineering	\$0	\$162,800	\$0	\$162,800
6161	Bidding and award	\$0	\$22,500	\$0	\$22,500
6162	Construction - lines, lift station	\$0	\$2,230,000	\$0	\$2,230,000
6163	Construction - plant, discharge line	\$0	\$2,649,700	\$0	\$2,649,700
6164	Construction Administration & Staking	\$0	\$65,400	\$0	\$65,400
6165	On Site representation	\$0	\$100,000	\$0	\$100,000
6166	Plan review	\$0	\$18,000	\$11,609	\$6,391
6167	Buildings and equipment	\$0	\$250,000	\$0	\$250,000
6168	Other	\$0	\$102,388	\$14,324	\$88,064
TOTAL EXPENDITURES		\$0	\$6,629,300	\$466,753	\$6,187,442
NET INCREASE/DECREASE IN FUND		\$0	\$25,000	\$6,194,843	\$32,401

DEBT SERVICE - WASTEWATER FUND SERIES 2015

CODE	ACCOUNT NAME	BUDGET FY 14-15	BUDGET FY 15-16	FORECAST ACTUAL FY 15-16	BUDGET FY 16-17
INCOME					
1001	Cash in Bank	\$0	\$0	\$0	\$0
1200	Due from General Fund		\$183	\$183	\$0
1225	Due from (1) (Series 2015 Wastewater)	\$0	\$0	\$0	\$0
1230	Due from (2)	\$0	\$0	\$0	\$0
1250	Due from other governments	\$0	\$0	\$0	\$0
4000	Property tax revenue	\$0	\$231,422	\$231,422	\$576,080
4100	Interest income	\$0	\$100	\$100	\$0
7000	Other income	\$0	\$0	\$0	\$0
	TOTAL INCOME	\$0	\$231,705	\$231,705	\$576,080
EXPENDITURES					
2000	Accounts payable	\$0	\$0	\$0	\$0
3100	Unappropriated Fund Balance	\$0	\$0	\$0	\$0
3900	Retained earnings	\$0	\$0	\$0	\$0
6105	Bond principal (Year 1)*	\$0	\$0	\$0	\$0
6110	Bond principal (Year 2)	\$0	\$0	\$0	\$455,540
6125	Bond interest (Year 1)	\$0	\$231,705	\$231,705	\$0
6130	Bond interest (Year 2)	\$0	\$0	\$0	\$120,540
6150	Bond administrative fees	\$0	\$0	\$0	\$0
6152	Legal	\$0	\$0	\$0	\$0
					\$0
6160	Bank Charges	\$0	\$0		\$0
	TOTAL EXPENDITURES	\$0	\$231,705	\$231,705	\$576,080
4500	Grant - Revenue	\$0	\$0	\$0	\$0
4501	Grant #1	\$0	\$0	\$0	\$0
4502	Grant #2	\$0	\$0	\$0	\$0
4503	Grant #3	\$0	\$0	\$0	\$0
	NET INCREASE/DECREASE IN FUND	\$0	\$0	\$0	\$0

*First year is interest only payment

GRANT FUND - WASTEWATER

CODE	ACCOUNT NAME	BUDGET FY 14-15	BUDGET FY 15-16	FORECAST ACTUAL FY 15-16	BUDGET FY 16-17
	INCOME				
1001	Cash in Bank	\$0	\$0	\$0	\$0
1200	Due from General Fund	\$0	\$0	\$0	\$0
1225	Due from (1) (Series 2015 Wastewater)	\$0	\$1,570,700	\$1,570,700	\$0
1230	Due from (2) Economic Development Admin.	\$0	\$1,000,000	\$1,000,000	\$1,000,000
1250	Due from other governments	\$0	\$0	\$0	\$0
4000	Property tax revenue	\$0	\$0	\$0	\$1,270,094
4100	Interest income	\$0	\$0	\$0	\$0
7000	Other income	\$0	\$0	\$0	\$0
	TOTAL INCOME	\$0	\$2,570,700	\$2,570,700	\$2,270,094
	EXPENDITURES				
5000	Grant administration	\$0	\$40,000	\$0	\$40,000
6150	Bond issuance fees	\$0	\$0	\$0	\$0
6151	Special Studies - CCN, Impact Fees, Rate Study	\$0	\$0	\$0	\$0
6152	State and federal clearances, permit	\$0	\$22,500	\$1,002	\$21,498
6153	Land acquisition	\$0	\$0	\$0	\$0
6154	Easements/ROW/Boundary survey	\$0	\$75,000	\$0	\$75,000
6155	Design - wastewater plant & discharge line	\$0	\$0		\$0
6156	Design - collection lines & Lift Station - Royal St.	\$0	\$0		\$0
6157	Design - collection system - Other	\$0	\$0		\$0
6158	Design - collection lines & Lift Station - Main St.	\$0	\$329,800	\$299,604	\$30,196
6159	Electrical engineering & Geotech- subcontract	\$0	\$0	\$0	\$0
6160	Existing plant decommissioning/engineering	\$0	\$0	\$0	\$0
6161	Bidding and award	\$0	\$12,500	\$0	\$12,500
6162	Construction - lines, lift station	\$0	\$1,941,000	\$0	\$1,941,000
6163	Construction - plant, discharge line	\$0	\$0	\$0	\$0
6164	Construction Administration & Staking	\$0	\$74,900	\$0	\$74,900
6165	On Site representation	\$0	\$75,000	\$0	\$75,000
6166	Plan review	\$0	\$0	\$0	\$0
6167	Buildings and equipment	\$0	\$0	\$0	\$0
6168	Other	\$0	\$0	\$0	\$0
	TOTAL EXPENDITURES	\$0	\$2,570,700	\$300,606	\$2,270,094
	NET INCREASE/DECREASE IN FUND	\$0	\$0	\$2,270,094	\$0

CAPITAL OUTLAY FUND

CODE	ACCOUNT NAME	BUDGET FY 14-15	BUDGET FY 15-16	FORECAST ACTUAL FY 15-16	BUDGET FY 16-17
	INCOME				
	BEGINNING BALANCE	\$50,000	\$42,778	\$42,778	\$58,278
	DUE FROM GENERAL FUND	\$0	\$20,000	\$15,000	\$5,500
10650	MAIN STREET DONATIONS	\$0	\$0	\$500	\$0
	DUE FROM HOTEL MOTEL FUND	\$0	\$0	\$0	\$0
	TOTAL INCOME	\$50,000	\$62,778	\$58,278	\$63,778
	EXPENSE				
6601	CAPITAL OUTLAY - FLEET	\$0	\$0	\$0	\$0
10650	CAPITAL OUTLAY - MAIN STREET	\$50,000	\$45,778	\$0	\$46,278
	CAPITAL OUTLAY - EQUIPMENT	\$0	\$0	\$0	\$0
	CAPITAL OUTLAY - TECHNOLOGY	\$0	\$1,000	\$0	\$1,000
	CAPITAL OUTLAY - OTHER	\$0	\$11,007	\$0	\$11,007
	TOTAL EXPENSE	\$0	\$57,785	\$0	\$58,285
	NET RESERVE	\$50,000	\$4,993	\$58,278	\$5,493

Reserve Recap by Expenditures:	As of 09/30/16
Main Street	\$46,278
Technology	\$1,000
I-35 Wayfinding signage	\$11,007
Fleet	\$0

LEOSE FUND

CODE	ACCOUNT NAME	BUDGET FY 14-15	BUDGET FY 15-16	FORECAST FY 15-16	BUDGET FY 16-17
	INCOME				
	BEGINNING BALANCE	\$4,325	\$5,236	\$5,236	\$5,736
4752	LEOSE COLLECTIONS	\$0	\$900	\$500	\$500
	TOTAL INCOME	\$4,325	\$6,136	\$5,736	\$6,236
	EXPENSE				
6402	TRAINING	\$0	\$2,500	\$0	\$6,236
	TOTAL EXPENSE	\$0	\$2,500	\$0	\$6,236
	NET RESERVE	\$4,325	\$3,636	\$5,736	\$0

SECURITY FEE FUND

CODE	ACCOUNT NAME	BUDGET FY 14-15	BUDGET FY 15-16	FORECAST FY 15-16	BUDGET FY 16-17
	INCOME				
	BEGINNING BALANCE	\$0	\$2,773	\$2,773	\$3,273
4490	SECURITY FEE	\$0	\$1,300	\$500	\$0
	TOTAL INCOME	\$0	\$4,073	\$3,273	\$3,273
	EXPENSE				
9317	SECURITY FEE	\$0	\$0	\$0	\$3,273
	TOTAL EXPENSE	\$0	\$0	\$0	\$3,273
	NET RESERVE	\$0	\$4,073	\$3,273	\$0

PARK FEE FUND

CODE	ACCOUNT NAME	BUDGET FY 14-15	BUDGET FY 15-16	FORECAST FY 15-16	BUDGET FY 16-17
	INCOME				
	BEGINNING BALANCE	\$0	\$10,000	\$10,000	\$10,000
4800	PARK FEE	\$0	\$0	\$0	\$0
	ENDING BALANCE	\$0	\$10,000	\$10,000	\$10,000
	EXPENSE				
	PARK DEVELOPMENT	\$0	\$0	\$0	\$0
	TOTAL EXPENSE	\$0	\$0	\$0	\$0
	NET RESERVE	\$0	\$10,000	\$10,000	\$10,000

TECHNOLOGY FUND

CODE	ACCOUNT NAME	BUDGET FY 14-15	BUDGET FY 15-16	FORECAST FY 15-16	BUDGET FY 16-17
	INCOME				
	BEGINNING BALANCE	\$0	\$3,697	\$3,697	\$4,197
4495	TECHNOLOGY FEE	\$0	\$1,700	\$500	\$0
	TOTAL INCOME	\$0	\$5,397	\$4,197	\$4,197
	EXPENSE	\$0			
9282	TECHNOLOGY EXPENSE	\$0	\$2,400	\$0	\$4,197
	TOTAL EXPENSE	\$0	\$2,400	\$0	\$4,197
	NET RESERVE	\$0	\$2,997	\$4,197	\$0

**BUDGET REQUEST FORM
FY 2016-17**

PROGRAM / PROJECT TITLE / EXPENDITURES OVER \$500

DEPARTMENT/ORGANIZATION: Pals

TYPE OF REQUEST:	Program funding	Special Project	Capital investment
Art On Parade	\$ 6500	Reserve Park \$350	\$6850.00

ISSUE BACKGROUND:

Each year for the last 3years, Pals has received a grant to bring in 10-20 pieces of art each year depending on the amount of funding we received.

Through our fund raisers, we have purchased 8 pieces of art that will be in our permanent collection to line our streets.

The Art On Parade is a program many cities use to promote tourism as well as enriching the lives of residents in our community. We invite artist to place their art for one year. We give them a stipend of \$400 for travel expenses and installation. Pals provides the stones at \$100 each. At the end of the year at our Taste Of Salado, we give the top three artist prize money: 1st place-750.00, 2nd place – 500, 3rd place – 250.

In order to compete with other cities this is a little below mid-point but enough to get University professors to participate, which gives us some of the very best art since they are the teachers that train artist.

Break down of funds: 10 pieces of Art @ \$400 each = \$4000

10 stones for art @ \$100 each= \$1000

Prize money @ \$1500 for 3=\$1500

Pace Park Rental for a summer event @ \$350 1 time =\$350

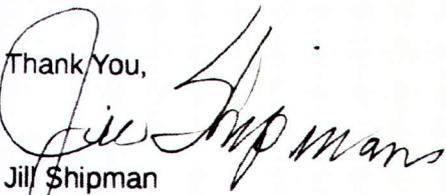
SUMMARY OF PROPOSED PROGRAM / PROJECT: "Art On Parade" plus one summer event in the park. In the past we have brought in Blue Lapis Light, Children's Magic Show and Kutura Marimba Band. These were all free programs for the Village sponsored by Pals with a 1/3 grant from the Texas Commission on the Arts.

Please consider funding this worthy program again this year. Thank you in advance! Jill Shipman

ONE TIME EXPENSE: \$350 for park

ON-GOING YEARLY OPERATIONAL EXPENSES/SAVINGS: \$ 6500.00 for "Art On Parade".

Thank You,


Jill Shipman

President of Public Art League

BUDGET REQUEST FORM

FY 2016-17

PROGRAM / PROJECT TITLE / EXPENDITURES OVER \$500

DEPARTMENT/ORGANIZATION: **KEEP SALADO BEAUTIFUL**

TYPE OF REQUEST: Program funding Special Project Capital investment Technology
 Expenditure/Increase over \$500

ISSUE BACKGROUND: KSB received a FY 2016 \$1000 Grant to provide continuing services to the Village at the Sculpture Garden and the Visitor Center, and to maintain the pocket garden program around the Village. We have expanded by adding gardens at College Hill with a \$1500 Lowes Grant, and with the Scouts, added a rain collection system to the Visitor Center. Multiple Clean-up events and the new Adopt-A-Spot program engaged the community in maintaining our Village.

SUMMARY OF PROPOSED PROGRAM / PROJECT: We request a Grant of \$1350 for FY 2017 to continue providing service to the Village and cover the cost of PACE Park Rental for Earth Day. As a volunteer organization we also request assistance maintaining the report data required by Keep Texas Beautiful in order to qualify for State and National Grants and Awards. Our application for the Governor's Community Achievement Award (GCAA) scored over 90% and we earned an Award of Excellence. Competing for State and National grants and awards requires better data collection.

KSB and PALS will sponsor a Fall Garden Tour Saturday, October 8 to support upgrades to the Sculpture Garden.

ONE TIME EXPENSE:

ON-GOING YEARLY OPERATIONAL EXPENSES/SAVINGS:

Revenue	8650	Expenditures	7000
Earth Day	500	Gardens	600
Fall Garden Tour	2500	Cleanup Days	200
Village Grant	1350	Promotional Brochures	600
Membership	2400	Education	630
Misc.	600	Operations	420
Garden Sponsors	1650	Sculpture Garden	4250

ATTACHMENT:

- Budget
- Maintenance Department Data Collection
- Long-range planning proposal/cost benefit analysis
- Fall Garden Tour

Keep Salado Beautiful

BUDGET VS. ACTUALS: FY17 - FY16 P&L

October 2015 - September 2016

	TOTAL	
	ACTUAL	BUDGET
REVENUE		
Earth Day Income	570.00	500.00
Fall Garden Tour		2,500.00
Grants	500.00	
TPW Grant		0.00
Village Grant	1,000.00	1,000.00
Total Grants	1,500.00	1,000.00
Membership Dues	1,385.00	2,400.00
Miscellaneous Revenue	240.00	600.00
Program Sponsorship		
Adopt a Spot	0.00	
Pocket Garden Sponsors	280.00	150.00
Sculpture Garden Inc	875.00	1,500.00
Total Program Sponsorship	1,155.00	1,650.00
Total Revenue	\$4,850.00	\$8,650.00
EXPENDITURES		
62100 Contract Services (deleted)		
62110 Accounting Fees (deleted)		0.00
Total 62100 Contract Services (deleted)		0.00
Advertising/Promotional	150.00	600.00
Beautification	1,582.11	900.00
Clean Up Day	62.11	200.00
Demonstration Garden	114.00	
Pocket Garden sign	24.78	
Total Beautification	1,783.00	1,100.00
Education		
Earth Day		300.00
Total Education		300.00
Operations		
Grants	15.00	
Insurance - Liability, D and O (deleted)		0.00
Membership	152.00	300.00
Misc. Expenses	20.00	60.00
Printing and Postage	54.00	60.00
Travel and Meetings	325.00	330.00
Website	200.00	
Total Operations	766.00	750.00
Public Awareness Exp	583.34	
Sculpture Garden		
Improvements	557.91	3,500.00
Maintenance	635.98	600.00
Utilities	102.23	150.00
Total Sculpture Garden	1,296.12	4,250.00
Total Expenditures	\$4,578.46	\$7,000.00
NET OPERATING REVENUE	\$271.54	\$1,650.00
NET REVENUE	\$271.54	\$1,650.00



Keep Salado Beautiful Economic Impact Review
Jan-Dec 2015

Return on Investment

Village Investment				
	Village Grant	\$1000		
	Adopt-A-Spot	\$200		Sign installation
KSB Managed	Grants & Donations		\$6,600	Membership, garden sponsorship, Lowes Grant
	In-Kind donations		\$11,660	Heavy equipment and labor, garden supplies, technical support (40 hours)
	Volunteer Hours		\$66,000	2750 hours x \$24
		\$1200	\$84,260	

The Village of Salado has received an amazing gift from the many volunteers that make Salado work. This table exhibits a sample of the benefit provided by the work of the volunteers and the businesses that support the efforts of KSB. Just think what the number would be if ALL volunteer efforts were calculated.

A summary of Keep Salado Beautiful projects represented:

- Coordination with Village, Chamber/Tourism, and community committees
- Public Relations, website, and social media
- Education classes for SISD and public, coordination with Scouts
- Initiated curbside recycling for Salado, increased recycling 30%
- Built new gardens for Sirena and at College Hill, coordinated on Gateway signs
- Volunteer mowing, garden maintenance
- Improved Demonstration Garden at Visitor Center, Developed Garden Brochures, Master Gardener educational award for Visitor Center brochure
- Initiated Adopt-A-Spot program and added 2 Adopt-A-Highway locations
- Sponsored spring and fall cleanup events, involved SISD students
- Presented "Salado Gardens" workshop at Keep Texas Beautiful State Conference
- Keep Texas Beautiful recognized Gold Star Community and Award of Excellence

What is the value of a beautiful Village with clean streets and lovely gardens? Priceless!

We all know that people come to Salado for the charm, the history, the shopping, and the art. We also want to be known for our gardens.

In order to maintain this level of commitment and increase the level of ROI to the Village KSB requests assistance. Every city at the Keep Texas Beautiful State Conference, large and small, is receiving assistance in the form of paid or contract staff.

We request that in the next year or two a part time position be allocated for KSB Coordinator.

Keep Salado Beautiful



Coordinator

Job Summary

Under the direction of the Village of Salado and Board of Directors of Keep Salado Beautiful, the purpose of this position is to coordinate and implement all aspects of Keep Salado Beautiful (KSB), Keep Texas Beautiful and Keep America Beautiful programs and activities. Oversees the operation of KSB volunteer-driven programs and events; manages all KSB volunteers and works with the KSB Board. Assists Village staff with implementation of the city's Solid Waste Management Plan as it relates to awareness, education, beautification, litter prevention and cleanup, litter law and illegal dumping.

Essential Job Functions

Volunteer Program Responsibilities

- Responsible for planning, organizing, implementing and evaluating all volunteer-intensive programs for Keep Salado Beautiful, and is responsible for the recruitment, training, recognition and retention of KSB volunteers. ☐
- Oversees all aspects of the Adopt-A-Spot Program and other programs, including applicable site management, volunteer coordination, data-collection, and program logistics.
- Organizes volunteers to support KSB programs including, but not limited to, the Clean & Beautiful Neighborhoods, Community Service, Great American Cleanup, Community Garden and Green & Clean Campus programs.
- Responds to community requests for special cleanup workdays or volunteer service days.
- Responsible for the development of and adherence to program timelines and budgets, and for the cost-effective and efficient use of KSB resources.

Event Planning/Education Outreach Responsibilities

- Plans, organizes, implements and evaluates KSB's major annual events – Earth Day, the Great American Cleanup, Texas America Recycles Day, and other events, as determined.
- Creates and update program brochures, draft press releases, pitches stories to media, writes ads and newsletter articles for events and updates KSB Webpage and Village calendar as needed.
- Writes and administers grants, and assists with event-related sponsorship acquisition.
- Represents the city's KSB program to a variety of civic groups, schools, and other related organizations.

BUDGET REQUEST FORM

FY 2016-17

PROGRAM / PROJECT TITLE / EXPENDITURES OVER \$500

DEPARTMENT/ORGANIZATION: *Salado VFD*

TYPE OF REQUEST: Program funding Special Project Capital investment Technology
 Expenditure/Increase over \$500

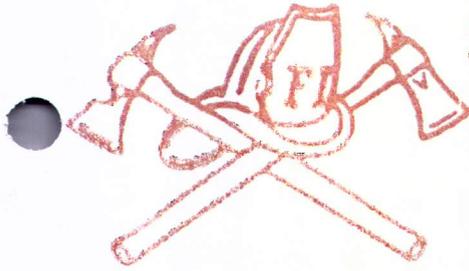
ISSUE BACKGROUND:

SUMMARY OF PROPOSED PROGRAM / PROJECT:

ONE TIME EXPENSE:

ON-GOING YEARLY OPERATIONAL EXPENSES/SAVINGS:

ATTACHMENT:
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Salado Fire Department

P.O. Box 503

Salado, Texas 76571

Tel. 254-947-8961 • Fax 254-947-1006

Dear Mayor Blancett, Salado Board of Aldermen & Alder lady,

In recent conversations that I have had with the Mayor I know the Village is more strapped for funds than ever before. However with the Village growing, the highway expansion ongoing, and the Salado VFD's unexpected expenses (the loss of our rescue truck). The Salado VFD is requesting an increase this year of \$4,000.00 understanding the tight budget for the next year.

The department's last request for an increase was in February of 2014 so it has been 2 years since we have requested any additional funding. Keep in mind as the Village grows so will the call volume for the VFD and for sure of one thing expenses will not get any cheaper they will continue to increase for all of us.

In 2014 Salado VFD responded to 166 - EMS calls, 48 - Fire Calls, & 56 - MVA's.

Last year in 2015 the VFD responded to 172 - EMS calls, 47 - Fire calls, & 88 MVA's.

So far this year of 2016 we have responded to 86 - EMS calls, 28 - Fire calls, & 49 - MVA's all of these calls are in the Village, not counting all of the other calls we have responded to in our surrounding fire district.

Please take in consideration of the increase of \$4,000.00 to the Salado VFD, and if I can answer any questions about this request, contact me at the following number.

Respectfully,

Shane Berrier, Fire Chief
Salado Volunteer Fire Department
My Cell # 254.760.1937