6:36 PM 12/17/19 Accrual Basis

Village of Salado-General Fund Balance Sheet As of November 30, 2019

Nov 30, 19 ASSETS **Current Assets Checking/Savings** 1001 · FSB/BancorpSouth xxx3002 2,647.60 1002 · Horizon GF Operating xxx8101 1,028,632.53 1003 · Horizon Payroll xxx9962 6,003.92 1004 · Horizon Forfeiture xxx3514 6,234.77 1005 · Regent Bank Escrow- PD Vehicle 186.13 1099 · Petty Cash 100.00 1,043,804.95 **Total Checking/Savings Other Current Assets** 1100 · Investments 1120 · TexPool 4,371.90 Total 1100 · Investments 4,371.90 1200 · Other receivables 1213 · Credit Card Payments Receivable 254.10 1215 · Property Tax Receivable 5,033.38 1217 · Franchise Fee Receivable 14,127.99 1218 · Sales Tax Receivable 44,560.10 Total 1200 · Other receivables 63,975.57 1205 · Due To/From Other Funds 1224 · Due From WW Operations 1,454.37 1206 · Due From Fund 200 - Hotel/Motel 1206.1 · Due To/From Hotel/Motel Pavroll 8.957.34 1206 · Due From Fund 200 - Hotel/Motel - Other 625.88 Total 1206 · Due From Fund 200 - Hotel/Motel 9.583.22 Total 1205 · Due To/From Other Funds 11,037.59 **Total Other Current Assets** 79,385.06 **Total Current Assets** 1,123,190.01 **Fixed Assets** 1700 · Land 45,576.83 1705 · Building 390,266.11 1710 · Vehicles 259,471.67 1720 · Park Equipment 72,861.61 1725 · Furniture & Fixtures 14,646.20 1730 · Machinery & Equipment 196,678.04 1740 · Infrastructure 885,073.54 1799 · Accumulated Depreciation -621,459.60 **Total Fixed Assets** 1,243,114.40 **Other Assets** 1900 · Cash and Investments - Restrict 1903 · Restricted Funds, Equipment 48,000.00 Total 1900 · Cash and Investments - Restrict 48,000.00 **Total Other Assets** 48,000.00 **TOTAL ASSETS** 2,414,304.41

Village of Salado-General Fund Balance Sheet As of November 30, 2019

	Nov 30, 19
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	29,715.63
Other Current Liabilities	
2100 · Payroll Liabilities	6,730.67
2200 · Due to other funds	
2201 · Due to I&S	235,126.48
Total 2200 · Due to other funds	235,126.48
2700 · Deferred Revenue	
2704 · Deferred Revenue - Ad Valorem	4,561.47
Total 2700 · Deferred Revenue	4,561.47
2800 · Reserve for Special Projects	118,733.64
2850 · Note Payable (PD Vehicle)	10,537.63
2900 · Reserved- Security Fee	1,538.28
2861 · Reserved Child Safety Fee	1,125.00
2862 · Reserved- Technology Fund	5,109.02
2863 · Reserved- Main Street Improv.	4,890.63
Total Other Current Liabilities	388,352.82
Total Current Liabilities	418,068.45
Long Term Liabilities	
2910 · Compensated Absences	47,047.76
Total Long Term Liabilities	47,047.76
Total Liabilities	465,116.21
Equity	
32000 · Retained Earnings	1,864,862.27
Net Income	84,325.93
Total Equity	1,949,188.20
TOTAL LIABILITIES & EQUITY	2,414,304.41

VILLAGE OF SALADO, TEXAS FUND BALANCE- GENERAL FUND

As of November 30, 2019

Current Assets:		
Cash and Cash Equivalents	\$	1,043,804.95
Investments	\$	4,371.90
Receivables	\$	75,013.16
Total Current Assets	\$	1,123,190.01
Liabilities and Fund Balances:		
Liabilities:		
Accounts Payable	\$	29,715.63
Payroll Liabilities	\$	6,730.67
Intergovernmental Payable	\$	235,126.48
Deferred Revenues	\$ \$ \$	4,561.47
Compensated Absences	\$	47,047.76
Total Liabilities	\$	323,182.01
Reserves/Balances:		
Non-spendable Fund Balance	\$	-
Restricted Fund Balance	\$	189,934.20
Committed Fund Balances		
Public Works	\$	244,029.52
Future Grant Matches	\$	152,518.45
Wastewater Operations	\$	213,525.83
Assigned Fund Balance	\$	-
Unassigned Fund Balance	\$ \$ \$ \$ \$	-
Total Reserves/Balances	\$	800,008.00
Total Liabilities and Fund Balances	\$	1,123,190.01

6:51 PM 12/17/19 Accrual Basis

Village of Salado-General Fund Profit & Loss Budget Performance

November 2019

	Nov 19	Oct - Nov 19	Annual Budget	% of Budget
inary Income/Expense				
Income				
4100 · Tax Revenue				
4115 · Property Taxes	218,877.98	233,879.43	395,238.20	59.17%
4120 · Sales Tax Earned	42,641.31	79,866.79	490,000.00	16.3%
4130 · Mixed Beverages	0.00	5,616.87	21,000.00	26.75%
Total 4100 · Tax Revenue	261,519.29	319,363.09	906,238.20	35.24%
4150 · Franchise Fees				
4160 · Electric Franchise	0.00	0.00	135,000.00	0.0%
4165 · Telephone Franchise	84.19	311.45	15,000.00	2.08%
4170 · Waste Disposal Franchise Fee	0.00	2,104.70	20,000.00	10.52%
4175 · Cable Franchise	1,454.59	1,454.59	26,000.00	5.6%
4180 · Water Franchise	0.00	10,851.44	30,000.00	36.17%
Total 4150 · Franchise Fees	1,538.78	14,722.18	226,000.00	6.51%
4200 · Licenses, Permits, and Fees				
4210 · Sign Permit / Misc	0.00	15.00	250.00	6.0%
4215 · Service Fees (Burn)	20.00	80.00	0.00	100.0%
4216 · Service Fees (Itinerant Vendor)	50.00	250.00	1,500.00	16.67%
4230 · Building Permit Fees	359.22	3,001.24	36,970.00	8.12%
4260 · Certificate of Occupancy	0.00	90.00	1,100.00	8.18%
4270 · Contractor Registration	0.00	150.00	5,500.00	2.73%
Total 4200 · Licenses, Permits, and Fees	429.22	3,586.24	45,320.00	7.91%
4300 · Service Fees				
4310 · Subdiv/Plats/Waivers/Exceptions	0.00	4,325.00	18,000.00	24.03%
4315 · Zoning/Variances	0.00	0.00	1,000.00	0.0%
4320 · Pace Park Rental Fees	0.00	559.00	3,000.00	18.63%
4330 · LEOSE	0.00	0.00	900.00	0.0%
4340 · Crash Report Fees	6.10	18.10	250.00	7.24%
Total 4300 · Service Fees	6.10	4,902.10	23,150.00	21.18%
4700 · Investment and other income				
4780 · Interest Income	671.08	1,283.20	8,500.00	15.1%
4790 · Other Income	320.00	320.00	49,493.71	0.65%
Total 4700 · Investment and other income	991.08	1,603.20	57,993.71	2.76%
4400 · Fines and Forfeitures				
4429 · Forfeiture Funds	2,929.66	2,929.66	0.00	100.0%
4425 · Court Fines	2,429.20	8,142.08	40,500.00	20.1%
4426 · Court Fines- NSFs and Overpmts	-100.00	-320.00	0.00	100.0%
Total 4400 · Fines and Forfeitures	5,258.86	10,751.74	40,500.00	26.55%
Total 4000 · GENERAL FUND REVENUE	269,743.33	354,928.55	1,299,201.91	27.32%
Total Income	269,743.33	354,928.55	1,299,201.91	27.32%

GENERAL FUND EXPENDITURES

5000 · ADMINISTRATION DEPARTMENT

Village of Salado-General Fund Profit & Loss Budget Performance November 2019

	Nov 19	Oct - Nov 19	Annual Budget	% of Budget
5100 · Personnel Services				
5101 · Village Administrator Salary	13,623.04	23,018.24	122,138.00	18.85%
5102 · City Secretary Salary	7,588.80	12,648.00	66,004.84	19.16%
5121 · Payroll Tax- MC Admin	307.57	517.15	2,728.07	18.96%
5122 · Payroll Tax- SS Admin	1,315.12	2,211.30	11,664.86	18.96%
5123 · Payroll Tax- TWC Admin	0.00	0.69	324.00	0.21%
5126 · TMRS Contributions- Admin	1,368.18	2,300.50	13,339.33	17.25%
5127 · Health Care- Admin	1,192.04	2,466.46	16,365.88	15.07%
5128 · Pay Comparability Adjustment	0.00	0.00	2,000.00	0.0%
Fotal 5100 · Personnel Services	25,394.75	43,162.34	234,564.98	18.4%
200 · Services				
5201 · Meeting Expense	9.29	9.29	500.00	1.86%
5202 · Bell Co Health Srvcs Contracts	0.00	5,465.00	5,465.00	100.0%
5203 · Printing Expense	0.00	0.00	650.00	0.0%
5204 · Telephone	238.51	476.91	1,969.52	24.22%
5205 · Equipment - Leased / Rented	295.77	591.54	3,723.00	15.89%
5206 · Interest Exp/Bank Fees	47.91	114.47	650.00	17.61%
5207 · BELLCAD	0.00	3,463.00	10,500.00	32.98%
5214 · Utilities	398.12	773.03	5,054.25	15.3%
5215 · Janitorial	237.00	474.00	2,844.00	16.67%
otal 5200 · Services	1,226.60	11,367.24	31,355.77	36.25%
216 · Professional Fees				
5216-3 · Profess Fees - Accounting	2,275.00	4,725.00	53,800.00	8.78%
5216-4 · Profess Fees - Inspections	3,330.54	6,328.46	25,300.00	25.01%
5216-5 · Profess. Fees - Legal	5,889.90	7,706.49	35,000.00	22.02%
otal 5216 · Professional Fees	11,495.44	18,759.95	114,100.00	16.44%
300 · Other Services & Charges				
5301 · Election Expenses	0.00	0.00	4,650.00	0.0%
5304 · Office Supplies	0.00	700.07	3,650.00	19.18%
5305 · Postage	515.50	1,031.00	2,500.00	41.24%
5306 · Building Supplies	0.00	0.00	500.00	0.0%
5307 · Building & Equipment - R & M	0.00	276.00	500.00	55.2%
5309 · Website	0.00	0.00	1,150.00	0.0%
5310 · Public Notices	192.00	510.00	4,000.00	12.75%
5311 · Insurance (TML Property & GL)	0.00	25,395.72	27,500.00	92.35%
5312 · Dues and Subscriptions	94.00	94.00	2,000.00	4.7%
5313 · Training & Travel	0.00	0.00	1,000.00	0.0%
5319 · Technology	2,364.00	2,673.78	6,052.88	44.17%
5320 · Special Projects	0.00	0.00	8,600.00	0.0%
otal 5300 · Other Services & Charges	3,165.50	30,680.57	62,102.88	49.4%
5400 · Capital Outlay	0,100.00	20,000.01	52,102.00	10.170
5401 · Equipment (IT)	0.00	0.00	300.00	0.0%
5400 · Capital Outlay - Other	0.00	0.00	285.00	0.0%
Total 5400 · Capital Outlay	0.00	0.00	585.00	0.0%

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Village of Salado-General Fund Profit & Loss Budget Performance

November 2019

	Nov 19	Oct - Nov 19	Annual Budget	% of Budget
Total 5000 · ADMINISTRATION DEPARTMENT	41,282.29	103,970.10	442,708.63	23.49%
5500 · DEVELOPMENT SERVICES DEPARTMENT				
5501 · Personnel Services				
5502 · Director Salary	7,344.00	12,240.00	63,658.71	19.23%
5503 · Payroll Tax- MC Dev Svcs	106.49	177.48	923.05	19.23%
5504 · Payroll Tax- SS Dev Svcs	455.33	758.88	3,946.84	19.23%
5505 · Payroll Tax- TWC Dev Svcs	0.00	0.00	162.00	0.0%
5506 · TMRS Contributions- Dev Svcs	473.70	789.50	4,513.40	17.49%
5507 · Health Care- Dev Svcs	627.15	1,254.30	8,182.94	15.33%
Total 5501 · Personnel Services	9,006.67	15,220.16	81,386.94	18.7%
5600 · Other Services & Charges				
5601 · Travel & Training	0.00	0.00	500.00	0.0%
Total 5600 · Other Services & Charges	0.00	0.00	500.00	0.0%
5700 · Professional Fees				
5701 · General Engineering	0.00	1,520.15	7,500.00	20.27%
5703 · Engineering- Plat Review	2,340.23	4,860.49	7,500.00	64.81%
Total 5700 · Professional Fees	2,340.23	6,380.64	15,000.00	42.54%
Total 5500 · DEVELOPMENT SERVICES DEPARTMENT	11,346.90	21,600.80	96,886.94	22.3%
6000 · PUBLIC SAFETY DEPARTMENT				
6001 · Fire Department				
6002 · Contract	0.00	0.00	50,000.00	0.0%
Total 6001 · Fire Department	0.00	0.00	50,000.00	0.0%
6200 · Police Department				
6201 · Personnel Services				
6202 · Salary - Chief of Police	8,897.01	14,828.35	77,107.00	19.23%
6203 · Salary- Corporal	0.00	0.00	47,447.50	0.0%
6204 · Salary / Wages - Officers	19,824.76	32,405.16	161,277.48	20.09%
6205 · Officers - Overtime	1,559.29	2,611.44	7,000.00	37.31%
6206 · Longevity & Certif Pay	0.00	0.00	4,500.00	0.0%
6207 · Payroll Tax- MC PD	439.06	722.73	4,246.06	17.02%
6208 · Payroll Tax- SS PD	1,877.43	3,090.40	18,155.59	17.02%
6209 · Payroll Tax- TWC PD	3.75	7.48	972.00	0.77%
6210 · TMRS Contributions- PD	1,306.53	2,137.33	20,761.79	10.3%
6211 · Health Care- PD	2,381.61	4,763.22	45,460.80	10.48%
Total 6201 · Personnel Services	36,289.44	60,566.11	386,928.22	15.65%
6212 · Services				
6213 · Telephone	582.97	1,165.94	6,000.00	19.43%
6214 · Utilities	219.28	404.07	3,500.00	11.55%
6215 · Janitorial	150.00	300.00	1,800.00	16.67%
6215.1 · Technology- PD	0.00	0.00	2,568.00	0.0%
Total 6212 · Services	952.25	1,870.01	13,868.00	13.48%
6216 · Other Services & Charges				
6217 · Ammunition	0.00	0.00	1,000.00	0.0%
6218 · Crime Prevention Supplies	0.00	200.00	500.00	40.0%

Village of Salado-General Fund Profit & Loss Budget Performance November 2019

	Nov 19	Oct - Nov 19	Annual Budget	% of Budget
6219 · Auto Expenses	950.42	2,630.64	17,500.00	15.03%
6220 · Supplies	917.12	2,393.72	6,000.00	39.9%
6221 · Equipment Maintenance & Repair	119.00	238.00	335.00	71.05%
6222 · Building R & M	0.00	0.00	750.00	0.0%
6223 · Dues & Subscriptions	0.00	0.00	4,000.00	0.0%
6224 · Animal Control	0.00	0.00	1,000.00	0.0%
Total 6216 · Other Services & Charges	1,986.54	5,462.36	31,085.00	17.57%
6225 · Police - Capital Outlay				
6226 · Capital Outlay- PD Vehicles	0.00	0.00	30,000.00	0.0%
6227 · Capital Outlay- PD Equipment	1,198.00	2,013.00	2,758.00	72.99%
6228 · Cap O/L- Vehicle Rplcmnt Prgrm	0.00	0.00	5,000.00	0.0%
6229 · Capital Outlay- IT	0.00	0.00	4,275.00	0.0%
Total 6225 · Police - Capital Outlay	1,198.00	2,013.00	42,033.00	4.79%
Total 6200 · Police Department	40,426.23	69,911.48	473,914.22	14.75%
6500 · Municipal Court				
6550 · Professional Fees				
6551 · Judicial Services	500.00	1,000.00	6,000.00	16.67%
6552 · Prosecutor	871.59	1,506.18	5,000.00	30.12%
Total 6550 · Professional Fees	1,371.59	2,506.18	11,000.00	22.78%
6570 · Other Services & Charges				
6571 · Supplies	0.00	0.00	500.00	0.0%
6573 · Dues and Subscriptions	0.00	0.00	2,300.00	0.0%
6575 · Travel and Training	411.10	761.10	500.00	152.22%
Total 6570 · Other Services & Charges	411.10	761.10	3,300.00	23.06%
Total 6500 · Municipal Court	1,782.69	3,267.28	14,300.00	22.85%
Total 6000 PUBLIC SAFETY DEPARTMENT	42,208.92	73,178.76	538,214.22	13.6%
7000 · PUBLIC WORKS DEPARTMENT				
7001 · Personnel Services				
7002 · Wages- Maintenance Worker	3,593.70	5,969.70	30,890.68	19.33%
7004 · Maintenance Worker- Overtime	0.00	289.64	1,400.00	20.69%
7005 · Payroll Tax- MC Maint	52.11	90.76	468.21	19.38%
7006 · Payroll Tax- SS Maint	222.81	388.08	2,002.02	19.38%
7007 · Payroll Tax- TWC Maint	0.00	0.00	162.00	0.0%
7008 · TMRS Contributions- Maint	231.80	403.74	2,289.41	17.64%
7009 · Healthcare- Maintenance	42.89	85.78	7,576.80	1.13%
Total 7001 · Personnel Services	4,143.31	7,227.70	44,789.12	16.14%
7015 · Other Services & Charges				
7016 · Maint- Uniforms and Boots	0.00	0.00	1,500.00	0.0%
7017 · Telephone	64.82	129.89	783.00	16.59%
Total 7015 · Other Services & Charges	64.82	129.89	2,283.00	5.69%
Total 7000 · PUBLIC WORKS DEPARTMENT	4,208.13	7,357.59	47,072.12	15.63%
8000 · PARKS DEPARTMENT	.,_00.10	.,	,	.0.0070
8001 · Services				
8002 · Utilities	156.63	296.34	1,400.00	21.17%

6:51 PM 12/17/19 Accrual Basis

Village of Salado-General Fund Profit & Loss Budget Performance

November 2019

	Nov 19	Oct - Nov 19	Annual Budget	% of Budget
Total 8001 · Services	156.63	296.34	1,400.00	21.17%
8010 · Other Services & Charges				
8011 · Supplies	264.06	357.07	2,800.00	12.75%
8012 · Auto Expenses	69.63	162.65	720.00	22.59%
8013 · Equipment Repair	1,099.52	1,099.52	1,250.00	87.96%
Total 8010 · Other Services & Charges	1,433.21	1,619.24	4,770.00	33.95%
8030 · Capital Outlay- Parks	0.00	0.00	2,500.00	0.0%
Total 8000 · PARKS DEPARTMENT	1,589.84	1,915.58	8,670.00	22.09%
9000 · STREET DEPARTMENT				
9001 · Other Services & Charges				
9001.1 · Supplies	15.00	15.00	1,000.00	1.5%
9002 · Contract labor	0.00	0.00	5,000.00	0.0%
9003 · Signage	0.00	0.00	1,500.00	0.0%
9004 · Auto Expense	69.63	162.65	650.00	25.02%
9005 · Equipment Repair	0.00	0.00	500.00	0.0%
9006 · Street Supplies	264.05	525.11	17,500.00	3.0%
Total 9001 · Other Services & Charges	348.68	702.76	26,150.00	2.69%
9050 · Services				
9051 · Utilities	1,588.94	3,332.52	22,000.00	15.15%
Total 9050 · Services	1,588.94	3,332.52	22,000.00	15.15%
9500 · Capital Outlay				
9501 · Capital Outlay- Streets	7,859.84	7,859.84	87,500.00	8.98%
9502 · Main Street Improvements	0.00	0.00	40,000.00	0.0%
9503 · Capital Outlay- Other	0.00	0.00	30,000.00	0.0%
Total 9500 · Capital Outlay	7,859.84	7,859.84	157,500.00	4.99%
Total 9000 · STREET DEPARTMENT	9,797.46	11,895.12	205,650.00	5.78%
Total GENERAL FUND EXPENDITURES	110,433.54	219,917.95	1,339,201.91	16.42%
Total Expense	110,433.54	219,917.95	1,339,201.91	16.42%
Net Ordinary Income	159,309.79	135,010.60	-40,000.00	-337.53%
Other Income/Expense				
Other Income				
97000 · Use of Restricted Funds-Streets	0.00	0.00	40,000.00	0.0%
Total Other Income	0.00	0.00	40,000.00	0.0%
Other Expense				
98000 · Transfers Out				
98005 · Transfer to Impact Fee Fund	255.60	255.60		
98004 · Xfer to WW Operations	26,820.00	50,429.07		
Total 98000 · Transfers Out	27,075.60	50,684.67		
Total Other Expense	27,075.60	50,684.67		
Net Other Income	-27,075.60	-50,684.67	40,000.00	-126.71%
Net Income	132,234.19	84,325.93	0.00	100.0%

6:56 PM 12/17/19 Accrual Basis

Village of Salado-General Fund Check Register

Accrual Basis CITECK REGISTER			
Date Num	Name	As of November 30, 2019 _{Memo}	Amount
11/01/2019 2953	Cirro Energy	Utilities Electric	900.00
11/04/2019 2954	Oster, John A	Travel Reimbursement- Balance Remaining 10/22/19 Meal	3.06
11/05/2019		Funds Transfer to Payroll Account	5,298.07
11/06/2019 2955	Gexpro	Solar Panels & Controllers for IH35 Gateway Signs	7,859.84
11/06/2019 2956	The Reinalt-Thomas Corporation	2 New Tires- '16 Explorer	651.72
11/07/2019 2957	Eagle Disposal	Utilities Waste Disposal	112.50
11/07/2019 2958	Grande Communications Network LLC	Telephone/Internet	182.69
11/07/2019 2959	Verizon Wireless	Village Cell Phones	544.59
11/13/2019		Funds Transfer to Payroll Account	23,811.24
11/15/2019 2960	Bojorquez Law Firm	October 2019 Legal Services	8,670.02
11/15/2019 3001	Bureau Veritas	Inspection Fees	2,997.92
11/15/2019 3002	Fuelman	October Fuel Charges	1,106.36
11/15/2019 3003	GovOffice LLC	GovOffice Annual Service Package through 9/30/20	1,200.00
11/15/2019 3004	GT Distributors	PD Uniforms	900.00
11/15/2019 3005	Kasberg, Patrick & Associates	October Services	6,430.64
11/15/2019 3006	Keith's Ace Hardware	October Charges	186.02
11/15/2019 3007	Kristi Stegall	Accounting Services October 2019	2,450.00
11/15/2019 3008	Salado Village Voice Newspaper	Public Notices	534.00
11/15/2019 3009	US Postal Service	Service Fee for PO Box 219 Salado TX 76571	94.00
11/16/2019 xfer		Funds Transfer to I&S Account	180,856.14
11/16/2019		Funds Transfer to Wastewater Operations	116.44
11/18/2019 xfer		Transfer to Wastewater Operations Fund	26,820.00
11/19/2019 xfer		Transfer to Impact Fee Fund	105.60
11/20/2019 3011	Sarah Long	Refund Overpayment on Citation 03105	100.00
11/20/2019 3010	Lonestar Maintenance & Service, Inc.	Stagecoach Sewer- Final Invoice for Chlorine Bottle Rental	15.00
11/20/2019 xfer		Transfer to Impact Fee Fund	150.00
11/26/2019 3017	McPartland, Cara F	Travel Expenses Fort Worth 10/23/19-10/25-19	411.10
11/26/2019 3018	McGee, Sonia L	Reimburse for PD Training- TCOLE Body Worn Cameras	30.00
11/26/2019 3012	Card Service Center	Credit Card Transactions October 2019	1,959.90
11/26/2019 3013	Don G. Engleking	December 2019 Judicial Services	500.00
11/26/2019 3014	Grande Communications Network LLC	PD Telephone and Internet	159.16
11/26/2019 3016	Xerox Financial Services	Copier Lease Payment	295.77
11/26/2019		Funds Transfer to Payroll Account	23,672.34
			299,124.12
			299,124.12

Village of Salado, Hotel-Motel Fund Balance Sheet As of November 30, 2019

	Nov 30, 19
ASSETS	
Current Assets Checking/Savings	
1005 · Horizon Operating xxx0314	145,295.84
Total Checking/Savings	145,295.84
Other Current Assets 1302 · Receivable From Bell County HOT 1500 · Petty Cash 1100 · Investments 1120 · TexPool	9,000.00 100.00 5,236.98
Total 1100 · Investments	5,236.98
Total Other Current Assets	14,336.98
Total Current Assets	159,632.82
TOTAL ASSETS	159,632.82
LIABILITIES & EQUITY Liabilities Current Liabilities Accounts Payable	-51.71
Other Current Liabilities 2400 · Reserve For Trolley Project 2200 · Due To Other Funds 2201 · Due to GF	6,675.00 9,583.22
Total 2200 · Due To Other Funds	9,583.22
2205 · Unearned Revenue	3,987.37
Total Other Current Liabilities	20,245.59
Total Current Liabilities	20,193.88
Long Term Liabilities 2850 · Compensated Absences	8,063.00
Total Long Term Liabilities	8,063.00
Total Liabilities	28,256.88
Equity 32000 · Retained Earnings Net Income	163,574.74 32,198.80
Total Equity	131,375.94
TOTAL LIABILITIES & EQUITY	159,632.82

VILLAGE OF SALADO, TEXAS FUND BALANCE- HOTEL OCCUPANCY FUND

As of November 30, 2019

Current Assets:	
Cash and Cash Equivalents	\$ 145,395.84
Investments	\$ 5,236.98
Receivables	\$ 9,000.00
Total Current Assets	\$ 159,632.82
Liabilities and Fund Balances:	
Liabilities:	
Accounts Payable	\$ (51.71)
Intergovernmental Payable	\$ 9,583.22
Unearned Revenue	\$ 3,987.37
Compensated Absences	\$ 8,063.00
Total Liabilities	\$ 21,581.88
Reserves/Balances:	
Non-spendable Fund Balance	\$-
Restricted Fund Balance-Emergency Tourism Marketing	\$ 13,137.59
Committed Fund Balance- Tourism Division Operations	\$ 118,238.35
Assigned Fund Balance- Trolley Project	\$ 6,675.00
Unassigned Fund Balance	\$-
Total Reserves/Balances	\$ 138,050.94
Total Liabilities and Fund Balances	\$ 159,632.82

Village of Salado, Hotel-Motel Fund **Profit & Loss Budget Performance** 19

8:07 PM 12/17/19 Accrual Basis

November 2	0
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	Nov 19	Oct - Nov 19	Annual Budget	% of Budget
Ordinary Income/Expense			Duugot	, or Budget
Income				
4000 · HOT FUND REVENUE				
4100 · County Hotel Occupancy Tax	0.00	0.00	7,000.00	0.0%
4200 · Occupancy Tax	0.00	0.00	220,000.00	0.0%
4300 · Other Income	130.77	260.01		
Total 4000 · HOT FUND REVENUE	130.77	260.01	227,000.00	0.12%
Total Income	130.77	260.01	227,000.00	0.12%
Expense				
5000 · HOT FUND EXPENDITURES				
5001 · Personnel Services				
5002 · Salary- Director	7,036.80	11,728.00	61,000.83	19.23%
5003 · Wages- Part Time Employees	862.06	1,031.82	23,400.00	4.41%
5004 · Payroll Tax- MC	114.53	185.02	1,223.81	15.12%
5005 · Payroll Tax- SS	489.73	791.11	5,232.85	15.129
5006 · Payroll Tax- TWC	0.35	0.35	648.00	0.059
5007 · TMRS Contribution	453.87	756.45	4,324.96	17.49%
5008 · Health Care	625.88	1,251.76	7,576.80	16.52%
Total 5001 · Personnel Services	9,583.22	15,744.51	103,407.25	15.23%
5050 · Other Charges & Services				
5051 · Lease- Visitors Center	684.00	684.00	18,204.00	3.76%
5052 · Marketing	5,114.83	9,936.64	70,000.00	14.29
5053 · Office Supplies	0.00	0.00	500.00	0.0%
5054 · Arts- Public Art League	0.00	5,000.00	21,000.00	23.81%
5055 · Printing	0.00	0.00	3,500.00	0.0%
5056 · Postage	0.00	0.00	1,500.00	0.0%
5057 · Dues & Subscriptions	405.00	405.00	1,200.00	33.75%
5058 · Travel & Training	0.00	360.87	2,500.00	14.44%
5059 · Vehicle Maintenance	327.79	327.79	1,000.00	32.78%
Total 5050 · Other Charges & Services	6,531.62	16,714.30	119,404.00	14.0%
Total 5000 · HOT FUND EXPENDITURES	16,114.84	32,458.81	222,811.25	14.57%
Total Expense	16,114.84	32,458.81	222,811.25	14.57%
Net Ordinary Income	-15,984.07	-32,198.80	4,188.75	-768.7%
Income	-15,984.07	-32,198.80	4,188.75	-768.7%

8:10 PM 12/17/19 Accrual Basis

Village of Salado, Hotel-Motel Fund Check Register As of November 30, 2019

-	Date	Num	Name	Memo	Amount
-	11/15/2019	1502	AJR Media Group	Digital Media Solutions	2,083.33
	11/15/2019	1503	Integ	4th Friday Rack Cards	481.00
	11/15/2019	1504	Lamar Companies	Advertising	680.00
	11/15/2019	1505	SignAd Outdoor	Advertising Lease Space 11/15/19 - 12/12/19	650.00
	11/16/2019			Funds Transfer to General Fund	6,522.16
	11/20/2019	1506	Visit Widget LLC	Visit Widget Basic Plan, Website Hosting & Support	399.00
	11/26/2019	1507	Kathryn Stredwick	Social Media Posting, Engagement and Event Coverage	350.00
	11/26/2019	1508	Salado Chamber of Commerce	Lease Payment Visitor's Center December 2019	1,517.00
	11/26/2019	1509	Salado I.S.D.	Civic Center Use Dec 5-8 2019, Sisters On The Fly Stroll	900.00
					13,582.49

13,582.49

Village of Salado- 400 Wastewater System Revenue Balance Sheet As of November 30, 2019

	Nov 30, 19
ASSETS	
Current Assets	
Checking/Savings Horizon Accout x353	23,874.44
Total Checking/Savings	23,874.44
Accounts Receivable Accounts Receivable	5,095.21
Total Accounts Receivable	5,095.21
Total Current Assets	28,969.65
TOTAL ASSETS	28,969.65
LIABILITIES & EQUITY Liabilities Current Liabilities	
Accounts Payable	575.68
Other Current Liabilities Due to General Fund	1,454.37
Total Other Current Liabilities	1,454.37
Total Current Liabilities	2,030.05
Total Liabilities	2,030.05
Equity	
Retained Earnings Net Income	4,196.35 22,743.25
Total Equity	26,939.60
TOTAL LIABILITIES & EQUITY	28,969.65

VILLAGE OF SALADO, TEXAS FUND BALANCE- WASTEWATER SYSTEM FUND

As of November 30, 2019

Current Assets:		
Cash and Cash Equivalents	\$	23,874.44
Receivables	\$	5,095.21
Total Current Assets	\$	28,969.65
Liabilities and Fund Balances:		
Liabilities:		
Accounts Payable	\$	575.68
Intergovernmental Payable	\$	1,454.37
Total Liabilities	\$	2,030.05
Reserves/Balances:	4	
Non-spendable Fund Balance	\$	-
Restricted Fund Balance	\$	-
Committed Fund Balance- Plant Operations	\$	26,939.60
Assigned Fund Balance	\$	-
Unassigned Fund Balance	\$	-
Total Reserves/Balances	\$	26,939.60
Total Liabilities and Fund Balances	\$	28,969.65

8:17 PM 12/17/19 Accrual Basis

Village of Salado- 400 Wastewater System Revenue Profit & Loss Budget Performance November 2019

	Nov 19	Oct - Nov 19	Annual Budget	% of Budget
Ordinary Income/Expense				
Income				
Monthly Service Fees	9,126.02	17,573.00	238,115.52	7.38%
Interest Income	3.85	8.13		
Total Income	9,129.87	17,581.13	238,115.52	7.38%
Expense				
Utilities				
Utilities- Electric	3,165.72	6,394.11	37,200.00	17.19%
Utilities- Water	169.31	338.62	250.00	135.45%
Total Utilities	3,335.03	6,732.73	37,450.00	17.98%
Maintenance Contractor	13,410.00	26,820.00	160,920.00	16.67%
Professional Fees- Engineering	1,530.15	3,920.38		
Professional Fees- Legal	0.00	6,218.84		
Repairs	325.00	325.00		
Sludge Disposal	0.00	0.00	10,000.00	0.0%
TCEQ Fees	0.00	1,250.00	1,000.00	125.0%
Total Expense	18,600.18	45,266.95	209,370.00	21.62%
Net Ordinary Income	-9,470.31	-27,685.82	28,745.52	-96.31%
Other Income/Expense				
Other Income				
Transfer In	26,820.00	50,429.07		
Total Other Income	26,820.00	50,429.07		
Net Other Income	26,820.00	50,429.07	0.00	100.0%
Income	17,349.69	22,743.25	28,745.52	79.12%

8:19 PM 12/17/19 Accrual Basis

Village of Salado- 400 Wastewater System Revenue **Check Register** As of November 30, 2019

Date	Num	Name	Memo	Credit
11/06/2019	100011	Our Energy, LLC	Electric Service at 211 N. Church St.	109.17
11/06/2019	100012	Our Energy, LLC	Electric Service at 111 Royal Street	246.18
11/07/2019	100013	Our Energy, LLC	Electric Service at 1401 Shepherd Dr.	2,838.17
11/15/2019	100014	CH2MHILL OMI	Management Fees	26,820.00
				30,013.52
				30,013.52

Village of Salado- 500 Wastewater Customer Deposits Balance Sheet As of November 30, 2019

	Nov 30, 19
ASSETS Current Assets Checking/Savings	
Horizon x317	5,809.51
Total Checking/Savings	5,809.51
Total Current Assets	5,809.51
TOTAL ASSETS	5,809.51
LIABILITIES & EQUITY Liabilities Current Liabilities Other Current Liabilities Wastewater Customer Deposits	6,100.00
Total Other Current Liabilities	6,100.00
Total Current Liabilities	6,100.00
Total Liabilities	6,100.00
Equity Net Income	-290.49
Total Equity	-290.49
TOTAL LIABILITIES & EQUITY	5,809.51

Village of Salado- 500 Wastewater Customer Deposits Profit & Loss October through November 2019

	Oct - Nov 19
Ordinary Income/Expense	
Income	
Interest Income	1.80
Total Income	1.80
Net Ordinary Income	1.80
Net Income	1.80

Village of Salado- 500 Wastewater Customer Deposits Check Register As of November 30, 2019

Date	Num	Name	Memo	Amount
(No checks d	rawn this p	eriod)		
				0.00
				0.00

8:25 PM 12/17/19

Accrual Basis

Village of Salado- 550 Wastewater Impact Fees Balance Sheet As of November 30, 2019

	Nov 30, 19
ASSETS Current Assets Checking/Savings Horizon x700	107.04
Total Checking/Savings	107.04
Total Current Assets	107.04
TOTAL ASSETS	107.04
LIABILITIES & EQUITY Equity Net Income	107.04
Total Equity	107.04
TOTAL LIABILITIES & EQUITY	107.04

Village of Salado- 550 Wastewater Impact Fees Profit & Loss As of November 30, 2019

	Nov 30, 19
Ordinary Income/Expense Income	
Impact Fee Revenue Impact Fee Refunds Interest Income	196,934.39 -196,934.39
Total Income	189.28
Expense Office Supplies Refund of Credit Card Fees	309.71 28.13
Total Expense	337.84
Net Ordinary Income	-148.56
Other Income/Expense Other Income Transfers In	255.60
Total Other Income	255.60
Net Other Income	255.60
Net Income	107.04

8:30 PM 12/17/19 Accrual Basis

Village of Salado- 550 Wastewater Impact Fees Check Register As of November 30, 2019

Date Num	Name	Memo	Amount
11/20/2019 10000	Salado Future/Charter Real Estate	Refund of Impact Fees	3,750.00
11/20/2019 10000	1 Horizon Bank	Refund of Impact Fees	3,750.00
11/20/2019 10000	2 The Dog Spot	Refund of Impact Fees	2,343.75
11/20/2019 10000	3 T. Arledge DBA Mud Pies	Refund of Impact Fees	937.50
11/20/2019 10000	R. Knox Tyson/Betsy B. Tyson	Refund of Impact Fees	3,750.00
11/20/2019 10000	5 418 North Main LLC	Refund of Impact Fees	3,750.00
11/20/2019 10000	6 Scott Ellithorp/Myra Ellithorp	Refund of Impact Fees	937.50
11/20/2019 10000	7 Sandra Grossman	Refund of Impact Fees	1,687.50
11/20/2019 10000	3 Wells Studio & Gallery	Refund of Impact Fees	1,406.25
11/20/2019 10000	9 Carolyn Britt	Refund of Impact Fees	187.50
11/20/2019 10001	D Rosalina Dunifer	Refund of Impact Fees	3,750.00
11/20/2019 10001	1 Aldidge-Smith Special	Refund of Impact Fees	3,750.00
11/20/2019 10001	2 Gale Barnard	Refund of Impact Fees	937.50
11/20/2019 10001	3 Tablerock Festival of Salado, Inc.	Refund of Impact Fees	1,246.88
11/20/2019 10001	4 Texicali Ventures LLC	Refund of Impact Fees	9,375.00
11/20/2019 10001	5 Kate Garrett	Refund of Impact Fees	8,250.00
11/20/2019 10001	3 Johnny's Steaks & Barbeque Inc.	Refund of Impact Fees	15,843.75
11/20/2019 10001	7 Richard R or Peggy S Faust	Refund of Impact Fees	1,828.13
11/20/2019 10001	3 IRMEX, LLC	Refund of Impact Fees	7,500.00
11/20/2019 10001	9 The Personal Wealth Coach	Refund of Impact Fees	1,593.75
11/20/2019 10002) Harold Elledge/Ann Elledge	Refund of Impact Fees	937.50
11/20/2019 10002	1 Tressa M McCabe/Michael J McCabe Jr.	Refund of Impact Fees	3,750.00
11/20/2019 10002	2 Trademark Properties	Refund of Impact Fees	9,656.25
11/20/2019 10002	3 Robert E Parmenter/C. Lee Parmenter	Refund of Impact Fees	937.50
11/20/2019 10002	4 M. Kite	Refund of Impact Fees	6,075.00
11/20/2019 10002	5 Salado Church of Christ	Refund of Impact Fees	11,250.00
11/20/2019 10002	6 Temple Westpark/Charter Real Estate Svcs	Refund of Impact Fees	7,500.00
11/20/2019 10002	7 Broecker Funeral Home	Refund of Impact Fees	937.50
11/20/2019 10002	3 Rustic Homestead Retreat LLC	Refund of Impact Fees	7,125.00
11/20/2019 10002	9 Eagle Tire & Lube Center	Refund of Impact Fees	2,250.00
11/20/2019 10003	-	Refund of Impact Fees	937.50
11/20/2019 10003		Refund of Impact Fees	1,312.50
11/20/2019 10003	2 William Reed House LLC/Tim Brown	Refund of Impact Fees	3,750.00
11/20/2019 10003		Refund of Impact Fees	1,312.50
11/20/2019 10003	5	Refund of Impact Fees	937.50
11/20/2019 10003	Ũ	Refund of Impact Fees	2,062.50
11/20/2019 10003		Refund of Impact Fees	10,200.00
11/20/2019 10003		Refund of Impact Fees	3,750.00
11/20/2019 10003		Refund of Impact Fees	3,750.00
11/20/2019 10003		Refund of Impact Fees	1,396.88
11/20/2019 10004		Refund of Impact Fees	1,062.50
11/20/2019 10004		Refund of Impact Fees	18,000.00
11/20/2019 10004		Refund of Impact Fees	11,250.00
11/20/2019 10004	č	Refund of Impact Fees	1,125.00
11/20/2019 10004		Refund of Impact Fees	1,312.50
			1,012.00

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Village of Salado- 550 Wastewater Impact Fees Check Register As of November 30, 2019

11/20/2019 100045	LWG Associates LLC	Refund of Impact Fees	2,906.25
11/20/2019 100046	Solas Gallery Group, LLC	Refund of Impact Fees	937.50
11/20/2019 100047	Fletcher's Books and Antiques	Refund of Impact Fees	937.50
11/20/2019 100048	Karen V Kinnison/Andrew K Voelter	Refund of Impact Fees	2,062.50
11/20/2019 100049	Benjamin Guenther	Refund of Impact Fees and Credit Card Process	965.63
11/20/2019 draft	Intuit Checks	Check Stock	64.58
		-	197,027.10

197,027.10

Village of Salado - 700 WW Permanent Improvement Bonds **Balance Sheet**

As of November 30, 2019

	Nov 30, 19
ASSETS	
Current Assets	
Checking/Savings	105 000 01
1002 · Horizon Bond Disbursement x8630 1003 · Horizon '18 Bond Proceeds x9230	405,090.64 385,254.49
1003 Horizon 18 Bond Proceeds X9230	
Total Checking/Savings	790,345.13
Total Current Assets	790,345.13
Fixed Assets	
1500 · Bond Amort Costs & CIP	188,115.47
1501 · Accum Amort- Bond Amortization	-41,262.00
1530 · Wastewater Treatment Facility	5,885,238.00
1531 · Accum Depr- Depreciation WWTP	-198,967.00
Total Fixed Assets	5,833,124.47
TOTAL ASSETS	6,623,469.60
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	67,206.26
Total Current Liabilities	67,206.26
Long Term Liabilities	
2500 · '15 Permanent Improvement Bonds	7,520,000.00
2501 · '18 Permanent Improvement Bonds	2,350,000.00
Total Long Term Liabilities	9,870,000.00
Total Liabilities	9,937,206.26
Equity	
32000 · Unrestricted Net Assets	-3,542,396.79
Net Income	228,660.13
Total Equity	-3,313,736.66
TOTAL LIABILITIES & EQUITY	6,623,469.60

Village of Salado - 700 WW Permanent Improvement Bonds Profit & Loss October through November 2019

	Oct - Nov 19
Ordinary Income/Expense	
Income	
4050 · Reimbursement from SISD	294,857.00
4100 · Interest Income	1,009.39
Total Income	295,866.39
Expense	
6151 · Special Studies	1,200.76
6157 · Design- Collection System-Other	5,705.00
6162 · Construction-Lines/Lift Station	496.50
6165 · On Site Representation	160.00
6168 Other	59,644.00
Total Expense	67,206.26
Net Ordinary Income	228,660.13
Net Income	228,660.13

8:38 PM 12/17/19 Accrual Basis	V	Village of Salado - 700 WW Permanent Improvement Bonds Check Register As of November 30, 2019		
Date	Num	Name	Memo	Amount
(No checks dra	wn this p	eriod)		

0.00 **0.00**

Village of Salado - 300 Interest and Sinking Fund Balance Sheet As of November 30, 2019

	Nov 30, 19
ASSETS Current Assets	
Checking/Savings 1001 · Horizon xxxx7846	301,913.95
Total Checking/Savings	301,913.95
Other Current Assets 1200 · Due To/From General Fund	235,126.48
Total Other Current Assets	235,126.48
Total Current Assets	537,040.43
TOTAL ASSETS	537,040.43
LIABILITIES & EQUITY Equity	
32000 · Unrestricted Net Assets Net Income	120,799.69 416,240.74
Total Equity	537,040.43
TOTAL LIABILITIES & EQUITY	537,040.43

8:41 PM 12/17/19 Accrual Basis

Village of Salado - 300 Interest and Sinking Fund Profit & Loss Budget Performance November 2019

	Nov 19	Oct - Nov 19	Annual Budget	% of Budget
Ordinary Income/Expense				
Income				
4000 · Property Tax Revenue	389,150.79	415,982.62	687,280.00	60.53%
4100 · Interest Income	155.52	258.12		
4200 · Impact Fee Revenue	0.00	0.00	71,254.00	0.0%
Total Income	389,306.31	416,240.74	758,534.00	54.87%
Expense				
6105 · 2015 Bond Principal	0.00	0.00	365,000.00	0.0%
6106 · 2015 Bond Interest	0.00	0.00	210,651.00	0.0%
6107 · 2018 Bond Principal	0.00	0.00	110,000.00	0.0%
6108 · 2018 Bond Interest	0.00	0.00	72,575.50	0.0%
Total Expense	0.00	0.00	758,226.50	0.0%
Net Ordinary Income	389,306.31	416,240.74	307.50	135,362.84%
t Income	389,306.31	416,240.74	307.50	135,362.84%

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Village of Salado - 300 Interest and Sinking Fund Check Register

As of November 30, 2019



Village of Salado - 600 Stagecoach Sewer Fund Balance Sheet As of November 30, 2019

	Nov 30, 19
ASSETS	
Current Assets	
Checking/Savings	
1001 · Cash in Bank	3,291.90
Total Checking/Savings	3,291.90
Total Current Assets	3,291.90
Fixed Assets	
1500 · Wastewater Treatment Facility	1,233,506.00
1520 · Improvements	5,857.08
1599 · Accumulated Depreciation	-84,801.00
Total Fixed Assets	1,154,562.08
TOTAL ASSETS	1,157,853.98
LIABILITIES & EQUITY Equity	
32000 · Unrestricted Net Assets	1,157,846.13
Net Income	7.85
Total Equity	1,157,853.98
TOTAL LIABILITIES & EQUITY	1,157,853.98