

VILLAGE OF SALADO, TEXAS
FUND BALANCE SUMMARY
As of August 31, 2025

ASSETS	General Fund	Occupancy Tax Fund	Wastewater Fund		Wastewater Bonds	2025 Capital Projects		Debt		Total
			Operating & Deposits					Service		
Cash and Cash Equivalents	\$ 1,234,835	\$ 407,045	\$ 97,923		\$ 325,328	\$ 1,314,027		\$ 248,991		\$ 3,628,149
Ad Valorem Taxes Receivable	\$ -	\$ -	\$ -		\$ -	\$ -		\$ 18,260		\$ 18,260
Other Receivables	\$ 235,912	\$ 22,626	\$ 38,283		\$ -	\$ -		\$ -		\$ 296,821
Prepaid Expenses	\$ -	\$ -	\$ -		\$ -	\$ -		\$ -		\$ -
Due from (to) Other Funds	\$ 143,123	\$ (5,692)	\$ (168,444)		\$ 31,012	\$ -		\$ -		\$ 0
TOTAL CURRENT ASSETS	\$ 1,613,870	\$ 423,980	\$ (32,237)		\$ 356,340	\$ 1,314,027		\$ 267,251		\$ 3,943,230
LIABILITIES										
			Operating & Deposits					Service		
Accounts Payable	\$ 69,382	\$ (1,517)	\$ 93		\$ -	\$ -		\$ -		\$ 67,958
Payroll Liabilities	\$ 19,272	\$ -	\$ -		\$ -	\$ -		\$ -		\$ 19,272
Accrued Wages	\$ 17,333	\$ 1,981	\$ -		\$ -	\$ -		\$ -		\$ 19,314
Accrued Interest	\$ -	\$ -	\$ 10,957		\$ -	\$ -		\$ -		\$ 10,957
Deposits	\$ 1,084,692	\$ 33,631	\$ 32,960		\$ -	\$ -		\$ -		\$ 1,151,283
Deferred Property Taxes	\$ 13,579	\$ -	\$ -		\$ -	\$ -		\$ 16,430		\$ 30,009
TOTAL CURRENT LIABILITIES	\$ 1,204,258	\$ 34,094	\$ 44,010		\$ -	\$ -		\$ 16,430		\$ 1,298,792
FUND BALANCE										
			Operating & Deposits					Service		
Restricted	\$ 28,984	\$ 389,885	\$ -		\$ 356,340	\$ 1,314,027		\$ 250,821		\$ 2,340,057
Unrestricted	\$ 380,628	\$ -	\$ (76,247)		\$ 0	\$ 0		\$ -		\$ 304,381
TOTAL FUND BALANCE	\$ 409,612	\$ 389,885	\$ (76,247)		\$ 356,340	\$ 1,314,027		\$ 250,821		\$ 2,644,438

Village of Salado-General Fund

Balance Sheet

As of August 31, 2025

	Aug 31, 25
ASSETS	
Current Assets	
Checking/Savings	
1002 · Horizon GF Operating xxx8101	764,771.77
1003 · Horizon Payroll xxx9962	250,198.26
1004 · Horizon Forfeiture xxx3514	6,603.84
1006 · Horizonx1297 Deposits	116,321.35
1008 · Horizon General Fund xx9230	81,765.54
1009 · PNC xx-0938	10,000.00
1099 · Petty Cash	100.00
Total Checking/Savings	1,229,760.76
Other Current Assets	
1100 · Investments	
1120 · TexPool	5,074.14
Total 1100 · Investments	5,074.14
1200 · Other receivables	
1213 · Credit Card Payments Receivable	5,614.36
1215 · Property Tax Receivable	15,091.23
1217 · Franchise Fee Receivable	57,319.22
1218 · Sales Tax Receivable	149,685.53
1219 · Mixed Beverage Receivable	8,201.34
Total 1200 · Other receivables	235,911.68
1205 · Due To/From Other Funds	
1224 · Due From WW Operations	168,443.61
1211 · Due From WW Disbursement	-31,012.21
1206 · Due From Fund 200 - Hotel/Motel	5,691.71
Total 1205 · Due To/From Other Funds	143,123.11
Total Other Current Assets	384,108.93
Total Current Assets	1,613,869.69
Fixed Assets	
1700 · Land	45,576.83
1705 · Building	384,593.71
1730 · Machinery & Equipment	1,403,475.90
1740 · Infrastructure	7,038,520.73
1799 · Accumulated Depreciation	-1,215,096.55
Total Fixed Assets	7,657,070.62
Other Assets	
1800 · Construction in Progress	942,781.99
Total Other Assets	942,781.99
TOTAL ASSETS	10,213,722.30
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	69,381.92
Other Current Liabilities	
2050 · Accrued Wages	17,332.84
2100 · Payroll Liabilities	19,271.53
2300 · Unearned ARPA Grant Revenue	0.00
2301 · Development Escrows	945,625.08
2302 · Project Escrows	139,067.36
2700 · Deferred Revenue	

Village of Salado-General Fund
Balance Sheet
As of August 31, 2025

	Aug 31, 25
2704 · Deferred Revenue - Ad Valorem	13,578.85
Total 2700 · Deferred Revenue	13,578.85
2899 · Reserved-LTPDF TruancyPrevFund	4,221.94
2900 · Reserved- Security Fee	5,761.84
2864 · Reserved- Opioid Abatement	2,160.11
2865 · Reserved- Park Improvements	16,840.00
Total Other Current Liabilities	1,163,859.55
Total Current Liabilities	1,233,241.47
Total Liabilities	1,233,241.47
Equity	
3110 · Investments in Fixed Assets	8,599,852.61
32000 · Retained Earnings	60,106.38
Net Income	320,521.84
Total Equity	8,980,480.83
TOTAL LIABILITIES & EQUITY	10,213,722.30

Village of Salado-General Fund
Profit & Loss Budget Performance
October 2024 through August 2025

	Oct '24 - Aug 25	Annual Budget	\$ Over Budget	% of Budget
Ordinary Income/Expense				
Income				
4000 · GENERAL FUND REVENUE				
4100 · Tax Revenue				
4115 · Property Taxes				
4119 · Property Tax Refunds/Rebates	-487,759.83			
4115 · Property Taxes - Other	1,251,306.17	1,150,000.00	101,306.17	108.81%
Total 4115 · Property Taxes	763,546.34	1,150,000.00	-386,453.66	66.4%
4120 · Sales Tax Earned	921,290.98	860,000.00	61,290.98	107.13%
4130 · Mixed Beverages	56,125.05	41,000.00	15,125.05	136.89%
Total 4100 · Tax Revenue	1,740,962.37	2,051,000.00	-310,037.63	84.88%
4150 · Franchise Fees				
4160 · Electric Franchise	123,478.29	124,000.00	-521.71	99.58%
4165 · Telephone Franchise	14,774.94	11,000.00	3,774.94	134.32%
4170 · Waste Disposal Franchise Fee	35,781.54	20,000.00	15,781.54	178.91%
4175 · Cable Franchise	12,055.71	30,000.00	-17,944.29	40.19%
4180 · Water Franchise	61,287.96	40,000.00	21,287.96	153.22%
Total 4150 · Franchise Fees	247,378.44	225,000.00	22,378.44	109.95%
4200 · Development Services Revenues				
4210 · Sign Permit / Misc	9,629.24	700.00	8,929.24	1,375.61%
4215 · Burn Permit	320.00	300.00	20.00	106.67%
4216 · Itinerant Vendor	3,350.00	3,000.00	350.00	111.67%
4220 · Subdiv/Plats/Waivers/Exceptions	31,721.25	30,000.00	1,721.25	105.74%
4221 · Professional Fee Reimbursements	85,449.18			
4230 · Building Permit Fees	258,541.90	120,000.00	138,541.90	215.45%
4260 · Certificate of Occupancy	576.90	5,000.00	-4,423.10	11.54%
4270 · Contractor Registration	8,955.00	12,000.00	-3,045.00	74.63%
4275 · Zoning/Variances	500.00	1,000.00	-500.00	50.0%
4280 · Alcohol Permits	13,125.00	0.00	13,125.00	100.0%
Total 4200 · Development Services Revenues	412,168.47	172,000.00	240,168.47	239.63%
4300 · Service Fees				
4320 · Pace Park Rental Fees	5,011.00	2,500.00	2,511.00	200.44%
4330 · LEOSE	0.00	1,000.00	-1,000.00	0.0%
4340 · Crash Report Fees	258.00	500.00	-242.00	51.6%
Total 4300 · Service Fees	5,269.00	4,000.00	1,269.00	131.73%
4700 · Investment and other income				
4780 · Interest Income	12,439.64	4,300.00	8,139.64	289.29%
4790 · Other Income	8,476.14	20,000.00	-11,523.86	42.38%
Total 4700 · Investment and other income	20,915.78	24,300.00	-3,384.22	86.07%
4400 · Fines and Forfeitures	62,940.83	70,000.00	-7,059.17	89.92%
Total 4000 · GENERAL FUND REVENUE	2,489,634.89	2,546,300.00	-56,665.11	97.78%
Total Income	2,489,634.89	2,546,300.00	-56,665.11	97.78%

Village of Salado-General Fund
Profit & Loss Budget Performance
October 2024 through August 2025

	Oct '24 - Aug 25	Annual Budget	\$ Over Budget	% of Budget
Expense				
GENERAL FUND EXPENDITURES				
5000 · ADMINISTRATION DEPARTMENT				
5100 · Personnel Services				
5101 · Village Administrator Salary	132,692.29	153,000.00	-20,307.71	86.73%
5102 · City Secretary Salary	52,138.09	75,990.00	-23,851.91	68.61%
5104 · Receptionist Salary	30,113.65	31,824.00	-1,710.35	94.63%
5124 · Payroll Tax- Admin	22,592.76	20,420.00	2,172.76	110.64%
5126 · TMRS Contributions- Admin	22,572.65	27,685.00	-5,112.35	81.53%
5127 · Health Care- Admin	16,573.54	22,800.00	-6,226.46	72.69%
Total 5100 · Personnel Services	276,682.98	331,719.00	-55,036.02	83.41%
5200 · Services				
5201 · Meeting Expense	8,778.49	6,000.00	2,778.49	146.31%
5202 · Bell Co Health Svcs Contracts	5,196.63	6,000.00	-803.37	86.61%
5203 · Printing Expense	0.00	333.00	-333.00	0.0%
5204 · Telephone	3,037.92	3,600.00	-562.08	84.39%
5205 · Equipment - Leased / Rented	3,033.25	4,000.00	-966.75	75.83%
5206 · Interest Exp/Bank Fees	2,055.14	3,700.00	-1,644.86	55.54%
5207 · BELLCAD	21,337.00	16,000.00	5,337.00	133.36%
5208 · Board of Aldermen Expenses	0.00	1,000.00	-1,000.00	0.0%
5214 · Utilities	7,226.56	6,400.00	826.56	112.92%
5215 · Janitorial	2,358.00	3,800.00	-1,442.00	62.05%
Total 5200 · Services	53,022.99	50,833.00	2,189.99	104.31%
5216 · Professional Fees				
5216-3 · Profess Fees - Accounting	64,095.00	76,000.00	-11,905.00	84.34%
5216-4 · Pro Fees- Contracted Inspectors	274,597.43	90,000.00	184,597.43	305.11%
5216-5 · Profess. Fees - Legal	95,255.69	80,000.00	15,255.69	119.07%
Total 5216 · Professional Fees	433,948.12	246,000.00	187,948.12	176.4%
5300 · Other Services & Charges				
5301 · Election Expenses	3,151.84	4,500.00	-1,348.16	70.04%
5304 · Office Supplies	9,256.33	6,000.00	3,256.33	154.27%
5305 · Postage	3,009.37	3,000.00	9.37	100.31%
5306 · Building Supplies	225.00	200.00	25.00	112.5%
5307 · Building & Equipment - R & M	1,670.00	1,500.00	170.00	111.33%
5309 · Website	0.00	3,100.00	-3,100.00	0.0%
5310 · Public Notices	2,916.50	2,500.00	416.50	116.66%
5311 · Insurance (TML Property & GL)	57,198.76	63,000.00	-5,801.24	90.79%
5312 · Dues and Subscriptions	2,761.88	2,500.00	261.88	110.48%
5313 · Training & Travel	6,951.65	500.00	6,451.65	1,390.33%
5319 · Technology	28,449.54	28,000.00	449.54	101.61%
Total 5300 · Other Services & Charges	115,590.87	114,800.00	790.87	100.69%
5400 · Capital Outlay				

Village of Salado-General Fund
Profit & Loss Budget Performance
October 2024 through August 2025

	Oct '24 - Aug 25	Annual Budget	\$ Over Budget	% of Budget
5401 · Equipment (IT)	2,659.00	20,000.00	-17,341.00	13.3%
Total 5400 · Capital Outlay	2,659.00	20,000.00	-17,341.00	13.3%
Total 5000 · ADMINISTRATION DEPARTMENT	881,903.96	763,352.00	118,551.96	115.53%
5500 · DEVELOPMENT SERVICES DEPARTMENT				
5501 · Personnel Services				
5502 · City Planner Salary	28,846.20	75,000.00	-46,153.80	38.46%
5503 · Permit Clerk Salary	39,937.41	45,445.00	-5,507.59	87.88%
5504 · Payroll Tax- Dev Svcs	6,522.16	9,448.00	-2,925.84	69.03%
5505 · TMRS Contributions- Dev Svcs	8,059.68	14,562.00	-6,502.32	55.35%
5507 · Health Care- Dev Svcs	16,947.70	22,800.00	-5,852.30	74.33%
Total 5501 · Personnel Services	100,313.15	167,255.00	-66,941.85	59.98%
5600 · Other Services & Charges				
5601 · Travel & Training	1,082.36	500.00	582.36	216.47%
Total 5600 · Other Services & Charges	1,082.36	500.00	582.36	216.47%
5700 · Professional Fees				
5701 · General Village Engineering	101,027.65	50,000.00	51,027.65	202.06%
5702 · Zoning/Annexation	2,113.50	5,000.00	-2,886.50	42.27%
5703 · Plat/Development	60,535.75	60,000.00	535.75	100.89%
Total 5700 · Professional Fees	163,676.90	115,000.00	48,676.90	142.33%
Total 5500 · DEVELOPMENT SERVICES DEPARTMENT	265,072.41	282,755.00	-17,682.59	93.75%
5550 · ADMINISTRATIVE SERVICES DEPT				
5551 · Personnel Services				
5552 · Director of Admin Services	37,500.06	0.00	37,500.06	100.0%
5553 · Payroll Tax- Admin Services	2,868.78	0.00	2,868.78	100.0%
5554 · TMRS- Admin Services	4,282.46	0.00	4,282.46	100.0%
5555 · Healthcare- Admin Services	6,569.52	0.00	6,569.52	100.0%
5556 · Tourism Oversight	0.00	0.00	0.00	0.0%
Total 5551 · Personnel Services	51,220.82	0.00	51,220.82	100.0%
Total 5550 · ADMINISTRATIVE SERVICES DEPT	51,220.82	0.00	51,220.82	100.0%
6000 · PUBLIC SAFETY DEPARTMENT				
6200 · Police Department				
6201 · Personnel Services				
6202 · Salary - Chief of Police	94,668.00	104,608.00	-9,940.00	90.5%
6203 · Salary- Sergeant	64,768.00	67,891.00	-3,123.00	95.4%
6204 · Salary / Wages - Officers	321,335.77	414,051.00	-92,715.23	77.61%
6205 · Officers - Overtime	7,335.99	10,000.00	-2,664.01	73.36%
6206 · Longevity & Certif Pay	7,553.75	10,000.00	-2,446.25	75.54%
6207 · Payroll Tax- PD	38,479.90	47,454.00	-8,974.10	81.09%
6208 · Contract Labor- Stroll Security	1,600.00	0.00	1,600.00	100.0%
6210 · TMRS Contributions- PD	58,366.19	73,332.00	-14,965.81	79.59%
6211 · Health Care- PD	79,976.17	102,600.00	-22,623.83	77.95%
Total 6201 · Personnel Services	674,083.77	829,936.00	-155,852.23	81.22%

Village of Salado-General Fund
Profit & Loss Budget Performance
October 2024 through August 2025

	Oct '24 - Aug 25	Annual Budget	\$ Over Budget	% of Budget
6212 · Services				
6213 · Telephone	9,741.95	9,000.00	741.95	108.24%
6214 · Utilities	4,257.44	4,200.00	57.44	101.37%
6215 · Janitorial	1,350.00	1,800.00	-450.00	75.0%
6215.1 · Technology- PD	9,164.38	37,200.00	-28,035.62	24.64%
Total 6212 · Services	24,513.77	52,200.00	-27,686.23	46.96%
6216 · Other Services & Charges				
6217 · Ammunition	0.00	2,500.00	-2,500.00	0.0%
6218 · Crime Prevention Supplies	0.00	3,000.00	-3,000.00	0.0%
6219 · Auto Expenses	28,389.84	42,500.00	-14,110.16	66.8%
6220 · Supplies	3,963.66	8,000.00	-4,036.34	49.55%
6221 · Equipment Maintenance & Repair	51.88	1,000.00	-948.12	5.19%
6222 · Building R & M	68.18	500.00	-431.82	13.64%
6223 · Dues & Subscriptions	0.00	500.00	-500.00	0.0%
6224 · Animal Control	0.00	1,500.00	-1,500.00	0.0%
6224.1 · Travel & Training	1,234.00	2,500.00	-1,266.00	49.36%
Total 6216 · Other Services & Charges	33,707.56	62,000.00	-28,292.44	54.37%
6225 · Police - Capital Outlay				
6226 · Capital Outlay- PD Vehicles	36,166.62	88,000.00	-51,833.38	41.1%
6227 · Capital Outlay- PD Equipment	46,553.75	64,700.00	-18,146.25	71.95%
Total 6225 · Police - Capital Outlay	82,720.37	152,700.00	-69,979.63	54.17%
Total 6200 · Police Department	815,025.47	1,096,836.00	-281,810.53	74.31%
6500 · Municipal Court				
6550 · Professional Fees				
6551 · Judicial Services	8,800.00	9,600.00	-800.00	91.67%
6552 · Prosecutor	21,595.86	18,900.00	2,695.86	114.26%
Total 6550 · Professional Fees	30,395.86	28,500.00	1,895.86	106.65%
6570 · Other Services & Charges				
6571 · Supplies	47.16	250.00	-202.84	18.86%
6573 · Dues and Subscriptions	2,904.52	2,800.00	104.52	103.73%
6575 · Travel and Training	150.00	1,000.00	-850.00	15.0%
Total 6570 · Other Services & Charges	3,101.68	4,050.00	-948.32	76.59%
Total 6500 · Municipal Court	33,497.54	32,550.00	947.54	102.91%
Total 6000 · PUBLIC SAFETY DEPARTMENT	848,523.01	1,129,386.00	-280,862.99	75.13%
7000 · PUBLIC WORKS DEPARTMENT				
7001 · Personnel Services				
7002 · Wages- Maintenance Worker	31,941.89	55,342.00	-23,400.11	57.72%
7004 · Maintenance Worker- Overtime	523.44	5,000.00	-4,476.56	10.47%
7005 · Payroll Tax- Public Works	2,696.74	4,850.00	-2,153.26	55.6%
7008 · TMRS Contributions- Maint	1,651.65	5,065.00	-3,413.35	32.61%
7009 · Healthcare- Maintenance	3,963.01	11,400.00	-7,436.99	34.76%
Total 7001 · Personnel Services	40,776.73	81,657.00	-40,880.27	49.94%

Village of Salado-General Fund
Profit & Loss Budget Performance
October 2024 through August 2025

	Oct '24 - Aug 25	Annual Budget	\$ Over Budget	% of Budget
7015 · Other Services & Charges				
7016 · Maint- Uniforms and Boots	658.61	1,500.00	-841.39	43.91%
7017 · Telephone	553.83	600.00	-46.17	92.31%
Total 7015 · Other Services & Charges	1,212.44	2,100.00	-887.56	57.74%
Total 7000 · PUBLIC WORKS DEPARTMENT	41,989.17	83,757.00	-41,767.83	50.13%
8000 · PARKS DEPARTMENT				
8001 · Services				
8002 · Utilities	2,858.90	6,000.00	-3,141.10	47.65%
Total 8001 · Services	2,858.90	6,000.00	-3,141.10	47.65%
8010 · Other Services & Charges				
8011 · Supplies	2,230.88	5,000.00	-2,769.12	44.62%
8012 · Auto Expenses	0.00	7,500.00	-7,500.00	0.0%
Total 8010 · Other Services & Charges	2,230.88	12,500.00	-10,269.12	17.85%
Total 8000 · PARKS DEPARTMENT	5,089.78	18,500.00	-13,410.22	27.51%
9000 · STREET DEPARTMENT				
9001 · Other Services & Charges				
9002 · Contract Services	22,585.77	40,000.00	-17,414.23	56.46%
9003 · Signage	238.96	1,000.00	-761.04	23.9%
9004 · Auto Expense	1,753.21	1,000.00	753.21	175.32%
9005 · Equipment Repair	348.40	15,000.00	-14,651.60	2.32%
9006 · Street Supplies	9,183.79	50,000.00	-40,816.21	18.37%
Total 9001 · Other Services & Charges	34,110.13	107,000.00	-72,889.87	31.88%
9050 · Services				
9051 · Utilities	24,404.79	25,000.00	-595.21	97.62%
Total 9050 · Services	24,404.79	25,000.00	-595.21	97.62%
9500 · Capital Outlay				
9501 · Capital Outlay- Streets	16,798.98			
Total 9500 · Capital Outlay	16,798.98			
Total 9000 · STREET DEPARTMENT	75,313.90	132,000.00	-56,686.10	57.06%
Total GENERAL FUND EXPENDITURES	2,169,113.05	2,409,750.00	-240,636.95	90.01%
Total Expense	2,169,113.05	2,409,750.00	-240,636.95	90.01%
Net Ordinary Income	320,521.84	136,550.00	183,971.84	234.73%
Other Income/Expense				
Other Expense				
98000 · Transfers Out				
98004 · Xfer to WW Operations	0.00	66,550.00	-66,550.00	0.0%
98006 · Transfer to I&S Fund	0.00	70,000.00	-70,000.00	0.0%
Total 98000 · Transfers Out	0.00	136,550.00	-136,550.00	0.0%
Total Other Expense	0.00	136,550.00	-136,550.00	0.0%
Net Other Income	0.00	-136,550.00	136,550.00	0.0%
Net Income	320,521.84	0.00	320,521.84	100.0%

Village of Salado-General Fund
Check Listing
As of August 31, 2025

Date	Num	Name	Memo	Amount
08/01/2025	Draft	Cirro Energy	Utilities: Electric	473.61
08/01/2025	Draft	Cirro Energy	Utilities: Electric	13.33
08/01/2025	Draft	Cirro Energy	Utilities: Electric	342.91
08/01/2025	Draft	Cirro Energy	Utilities: Electric	28.43
08/01/2025	Draft	Cirro Energy	Utilities: Electric	95.44
08/01/2025	Draft	Cirro Energy	Utilities: Electric	25.02
08/01/2025	Draft	Cirro Energy	Utilities: Electric	1,553.35
08/01/2025	Draft	Cirro Energy	Utilities: Electric	46.34
08/01/2025	Draft	Cirro Energy	Utilities: Electric	37.37
08/01/2025	Draft	Cirro Energy	Utilities: Electric	14.63
08/03/2025	Draft	PNC Bank	Credit Card Purchases	463.33
08/03/2025	Draft	Cadence Bank	Credit Card Purchases	1,844.87
08/04/2025	5605	Pence, Gina K	Reimbursement: Office Restroom Supplies	19.97
08/04/2025	5600	Bureau Veritas	Inspection Services	2,534.19
08/04/2025	5601	Keith's Ace Hardware	R&M Supplies	59.13
08/04/2025	5602	Kristi Stegall	Professional Fees: July 2025	5,075.00
08/04/2025	5603	Salado Village Voice Newspaper	Public Notice RFQ 2025-01	380.00
08/04/2025	5604	Verizon Wireless	Village Cell Phones	882.26
08/04/2025	Draft	Cirro Energy	Utilities: Electric	114.72
08/05/2025	Draft	Grande Communications Network LLC	PD Telephone and Internet	208.18
08/07/2025	5606	Texas Department of Transportation	CSJ: 0909-36-187 Pmt Due Before Construction, City's Share of Initial Costs	7,268.00
08/07/2025	5607	Stephens, Vonda M	Mileage Reimbursement, 3 Trips to Belton County Clerk, HEB	35.70
08/11/2025	Draft	Cirro Energy	Utilities: Electric	20.99
08/14/2025	5612	Zach Hurst	Reimbursement: Bottled Water	8.56
08/14/2025	5613	Krista Monette	Refund Pace Park Deposit	100.00
08/14/2025	5608	American National Leasing Company	Lease Payment 2024 Chev Silverado	28,680.00
08/14/2025	5609	Eagle Disposal	Utilities: Waste Disposal	112.50
08/14/2025	5610	Extraco Technology	Monthly IT Support, Cybersecurity Monitoring	2,007.00
08/14/2025	5611	Grande Communications Network LLC	Telephone/Internet	232.57
08/18/2025	5614	MRB Group	Professional Fees: July 2025	22,403.73
08/19/2025	Draft	Guardian	Employee Dental/Vision Premiums	405.95
08/19/2025	Draft	Standard Insurance Company RC	Employee Life/AD&D	412.00
08/20/2025	Draft	Blue Cross and Blue Shield of Texas	Employee Health Care Monthly Premiums	11,161.92
08/21/2025	5615	AnnamLife, LLC	Live Stream Technician- 8/7/25 BOA Meeting	400.00
08/21/2025	5616	Salado Village Voice Newspaper	Public Notices	1,286.50
08/28/2025	5622	Stephens, Vonda M	Mileage Reimbursement, 2 Trips to Belton County Clerk	23.80
08/28/2025	5623	Zach Hurst	Reimbursement: Bottled Water	8.56
08/28/2025	5617	Clifford Lee Coleman	Judicial Services for August 2025	800.00
08/28/2025	5618	Fuelman	Fuel Purchases	2,059.28
08/28/2025	5619	Salado Water Supply Corporation	Utilities: Water	868.38
08/28/2025	5620	Texas Native Scapes, LLC	Brush Haul Off, Debris Removal	2,500.00
08/28/2025	5621	Xerox Financial Services	Copier Lease	551.50
08/28/2025	Draft	Card Service Center	July Credit Card Transactions	696.34
				96,255.36
				96,255.36

Village of Salado, Hotel-Motel Fund

Balance Sheet

As of August 31, 2025

	Aug 31, 25
ASSETS	
Current Assets	
Checking/Savings	
1005 · Horizon Operating xxx0314	400,866.67
Total Checking/Savings	400,866.67
Other Current Assets	
1200 · AR Taxes	22,625.83
1100 · Investments	
1120 · TexPool	6,078.82
Total 1100 · Investments	6,078.82
1500 · Petty Cash	100.00
Total Other Current Assets	28,804.65
Total Current Assets	429,671.32
TOTAL ASSETS	429,671.32
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	-1,517.00
Other Current Liabilities	
2050 · Accrued Wages	1,980.68
2347 · Economic Incentive Payme...	33,630.62
2400 · Reserve For Trolley Project	2,555.26
2200 · Due To Other Funds	
2201 · Due to GF	5,691.71
Total 2200 · Due To Other Funds	5,691.71
Total Other Current Liabilities	43,858.27
Total Current Liabilities	42,341.27
Total Liabilities	42,341.27
Equity	
32000 · Retained Earnings	378,403.32
Net Income	8,926.73
Total Equity	387,330.05
TOTAL LIABILITIES & EQUITY	429,671.32

Village of Salado, Hotel-Motel Fund
Profit & Loss Budget Performance
October 2024 through August 2025

	Oct '24 - Aug 25	Annual Budget	\$ Over Budget	% of Budget
Ordinary Income/Expense				
Income				
4000 · HOT FUND REVENUE				
4100 · County Hotel Occupancy Tax	0.00	4,000.00	-4,000.00	0.0%
4200 · Occupancy Tax	229,767.82	260,000.00	-30,232.18	88.37%
4300 · Other Income	17,997.03	1,000.00	16,997.03	1,799.7%
Total 4000 · HOT FUND REVENUE	247,764.85	265,000.00	-17,235.15	93.5%
Total Income	247,764.85	265,000.00	-17,235.15	93.5%
Expense				
5000 · HOT FUND EXPENDITURES				
5001 · Personnel Services				
5002 · Salary- Marketing Specialist	64,082.05	71,400.00	-7,317.95	89.75%
5003 · Wages- Visitors Ctr Coordinator	12,041.25	15,912.00	-3,870.75	75.67%
5004 · Administrative Oversight	0.00	0.00	0.00	0.0%
5006 · Payroll Tax	6,062.63	6,913.00	-850.37	87.7%
5007 · TMRS Contribution	7,487.28	8,632.00	-1,144.72	86.74%
5008 · Health Care	11,827.36	11,400.00	427.36	103.75%
Total 5001 · Personnel Services	101,500.57	114,257.00	-12,756.43	88.84%
5050 · Other Charges & Services				
5051 · Lease- Visitors Center	16,687.00	18,204.00	-1,517.00	91.67%
5052 · Marketing	43,301.07	100,000.00	-56,698.93	43.3%
5055 · Dues & Subscriptions	2,556.00	5,000.00	-2,444.00	51.12%
5056 · Office Supplies	1,483.08	2,000.00	-516.92	74.15%
5057 · Postage	20.54	1,500.00	-1,479.46	1.37%
5058 · Printing	350.00	3,500.00	-3,150.00	10.0%
5059 · Professional Fees	0.00	0.00	0.00	0.0%
5065 · Travel & Training	1,469.28	3,000.00	-1,530.72	48.98%
5070 · Transportation & Maintenance	0.00	0.00	0.00	0.0%
5075 · Community Grant Program	0.00	20,000.00	-20,000.00	0.0%
5080 · Heritage Organization Funding				
5081 · Salado Museum & College Park	20,000.00	10,000.00	10,000.00	200.0%
5082 · Stagecoach Inn Rebates	47,491.41			
Total 5080 · Heritage Organization Funding	67,491.41	10,000.00	57,491.41	674.91%
Total 5050 · Other Charges & Services	133,358.38	163,204.00	-29,845.62	81.71%
5100 · Capital Outlay				
5110 · Capital Outlay- Equipment	3,979.17	4,000.00	-20.83	99.48%
Total 5100 · Capital Outlay	3,979.17	4,000.00	-20.83	99.48%
Total 5000 · HOT FUND EXPENDITURES	238,838.12	281,461.00	-42,622.88	84.86%
Total Expense	238,838.12	281,461.00	-42,622.88	84.86%
Net Ordinary Income	8,926.73	-16,461.00	25,387.73	-54.23%
Other Income/Expense				
Other Income				
98000 · Transfer from HOT Fund Balance	0.00	16,461.00	-16,461.00	0.0%
Total Other Income	0.00	16,461.00	-16,461.00	0.0%
Net Other Income	0.00	16,461.00	-16,461.00	0.0%
Net Income	8,926.73	0.00	8,926.73	100.0%

Village of Salado, Hotel-Motel Fund
Check Listing
As of August 31, 2025

Date	Num	Name	Memo	Amount
08/04/2025	2018	Cadence Bank Center	Visit Salado Website Sponsor	4,000.00
08/04/2025	2019	Texas Monthly LLC	Fall Digital Travel Guide	3,000.00
08/18/2025	2020	Salado Village Voice	Jewel Page 5 in 4th QTR 2025 Publication	750.00
08/28/2025	2021	Media 2 Social	Website	1,600.00
08/28/2025	2022	Salado Chamber of Commerce	Tourism Lease at Visitor's Center	1,517.00
				<u>10,867.00</u>
				<u>10,867.00</u>

Village of Salado- Wastewater System Revenue
Balance Sheet
As of August 31, 2025

	<u>Aug 31, 25</u>
ASSETS	
Current Assets	
Checking/Savings	66,096.72
Accounts Receivable	29,359.59
Other Current Assets	
Accounts Receivable- Sewer Conn	14,929.00
Allowance for Doubtful Accounts	-6,005.11
Total Other Current Assets	8,923.89
Total Current Assets	104,380.20
TOTAL ASSETS	<u>104,380.20</u>
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	92.67
Other Current Liabilities	
Due to Deposits Fund	1,300.00
Accrued Interest	10,957.00
Due to General Fund	168,443.61
Total Other Current Liabilities	180,700.61
Total Current Liabilities	180,793.28
Total Liabilities	180,793.28
Equity	
Retained Earnings	-128,916.03
Net Income	52,502.95
Total Equity	-76,413.08
TOTAL LIABILITIES & EQUITY	<u>104,380.20</u>

Village of Salado- Wastewater System Revenue
Profit & Loss Budget Performance
October 2024 through August 2025

	Oct '24 - Aug 25	Annual Budget	\$ Over Budget	% of Budget
Ordinary Income/Expense				
Income				
Monthly Service Fees	405,666.96	275,000.00	130,666.96	147.52%
Interest Income	740.88	300.00	440.88	246.96%
Miscellaneous Income	17,919.87	0.00	17,919.87	100.0%
Total Income	424,327.71	275,300.00	149,027.71	154.13%
Expense				
Misc	4,220.55	1,500.00	2,720.55	281.37%
Maintenance Contractor	190,149.96	185,100.00	5,049.96	102.73%
Admin/Collections	0.00	0.00	0.00	0.0%
Professional Fees- Engineering	21,707.50	5,000.00	16,707.50	434.15%
Repairs	57,619.77	25,000.00	32,619.77	230.48%
Supplies	0.00	25,000.00	-25,000.00	0.0%
TCEQ Fees	1,250.00	1,250.00	0.00	100.0%
Utilities				
Utilities- Electric	87,766.84	95,000.00	-7,233.16	92.39%
Utilities- Water	9,110.14	4,000.00	5,110.14	227.75%
Total Utilities	96,876.98	99,000.00	-2,123.02	97.86%
Total Expense	371,824.76	341,850.00	29,974.76	108.77%
Net Ordinary Income	52,502.95	-66,550.00	119,052.95	-78.89%
Other Income/Expense				
Other Income				
Transfer In	0.00	66,550.00	-66,550.00	0.0%
Total Other Income	0.00	66,550.00	-66,550.00	0.0%
Net Other Income	0.00	66,550.00	-66,550.00	0.0%
Net Income	52,502.95	0.00	52,502.95	100.0%

Village of Salado- Wastewater System Revenue
Check Listing
As of August 31, 2025

Date	Num	Name	Memo	Amount
08/01/2025	Draft	Cirro- USR Electrical	Cirro Electric- Waste Water 1414 Royal St. Lift Station	227.93
08/04/2025	100399	Jacobs Engineering Group, Inc.	Operations: Additional Repairs	9,822.51
08/04/2025	100400	Salado Water Supply Corporation	Data for Rate Calculations-7 Reports	70.00
08/14/2025	100401	Frontier Utilities	Electric Service at 401 S Stagecoach Road Well	103.19
08/21/2025	100402	Salado Water Supply Corporation	Data for Rate Calculations	400.00
08/25/2025	Draft	Cirro- USR Electrical	Cirro Electric- Waste Water Facilities Accounts	6,950.80
08/28/2025	100403	Jacobs Engineering Group, Inc.	Contracted Services- September 2025	16,269.92
08/28/2025	100404	Salado Water Supply Corporation	Utilities: Water	203.79
				<hr/>
				34,048.14
				<hr/>
				34,048.14

Village of Salado- 500 Wastewater Customer Deposits
Balance Sheet
As of August 31, 2025

	<u>Aug 31, 25</u>
ASSETS	
Current Assets	
Checking/Savings	31,826.12
Total Current Assets	31,826.12
TOTAL ASSETS	<u>31,826.12</u>
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Other Current Liabilities	
Due to WW Rev Fund	-1,400.00
Wastewater Customer Deposits	32,960.00
Total Other Current Liabilities	31,560.00
Total Current Liabilities	31,560.00
Total Liabilities	31,560.00
Equity	
Retained Earnings	54.86
Net Income	211.26
Total Equity	266.12
TOTAL LIABILITIES & EQUITY	<u>31,826.12</u>

Village of Salado- 500 Wastewater Customer Deposits
Profit & Loss
October 2024 through August 2025

	Oct '24 - Aug 25
Ordinary Income/Expense	
Income	
Interest Income	211.26
Total Income	211.26
Net Ordinary Income	211.26
Net Income	211.26

Village of Salado- 500 Wastewater Customer Deposits
Check Listing
As of August 31, 2025

Date	Num	Name	Memo	Amount
08/07/2025	100007	Jubilee Homes III, LP	Refund Deposits 1306 & 1312 Shirley Faye Paid by CC 4/3/25	200.00
08/18/2025	100008	Jubilee Homes III, LP	Refund Deposits 1318 Shirley Faye Paid by CC 4/3/25	100.00
08/28/2025	100015	CastleRock Communities, LLC	Refund Deposit 212 Villars Dr, Paid ck72459 2/24/25	100.00
				<u>400.00</u>
				<u>400.00</u>

Village of Salado - 700 WW Permanent Improvement Bonds

09/07/25

Balance Sheet

Accrual Basis

As of August 31, 2025

	Aug 31, 25
ASSETS	
Current Assets	
Checking/Savings	325,327.92
Other Current Assets	
2206 · Due from GF	31,012.21
Total Other Current Assets	31,012.21
Total Current Assets	356,340.13
Fixed Assets	
1520 · Equipment	5,857.10
1530 · Wastewater Treatment Facility	12,285,515.93
1531 · Accum Depr- Depreciation WWTP	-2,001,686.58
Total Fixed Assets	10,289,686.45
TOTAL ASSETS	10,646,026.58
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Other Current Liabilities	
2900 · Restricted Impact Fees	93,211.09
Total Other Current Liabilities	93,211.09
Total Current Liabilities	93,211.09
Long Term Liabilities	
2502 · '22 Refunding Bonds	6,350,000.00
2503 · Current Portion of Bonds	570,000.00
Total Long Term Liabilities	6,920,000.00
Total Liabilities	7,013,211.09
Equity	
3110 · Investments in Fixed Assets	3,369,686.00
32000 · Unrestricted Net Assets	5,163.49
Net Income	257,966.00
Total Equity	3,632,815.49
TOTAL LIABILITIES & EQUITY	10,646,026.58

Village of Salado - 700 WW Permanent Improvement Bonds
Profit & Loss
October 2024 through August 2025

	Oct '24 - Aug 25
Ordinary Income/Expense	
Income	
4400 · Impact Fee Revenue	374,413.48
4100 · Interest Income	2,110.59
Total Income	376,524.07
Expense	
6100 · Return of Impact Fees	118,496.00
6168 · Other	62.07
Total Expense	118,558.07
Net Ordinary Income	257,966.00
Net Income	257,966.00

Village of Salado - 700 WW Permanent Improvement Bonds
Check Listing
As of August 31, 2025

Date	Num	Name	Memo	Amount
(No checks drawn this period)				
				0.00
				0.00

Village of Salado - 300 Interest and Sinking Fund

09/07/25

Balance Sheet

Accrual Basis

As of August 31, 2025

	<u>Aug 31, 25</u>
ASSETS	
Current Assets	
Checking/Savings	248,990.87
Other Current Assets	
1200 · Due To/From General Fund	1,796.26
1215 · Property Tax Receivable	18,259.90
Total Other Current Assets	20,056.16
Total Current Assets	269,047.03
TOTAL ASSETS	<u>269,047.03</u>
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Other Current Liabilities	
2704 · Deferred Revenue- Ad Valorem	16,429.96
Total Other Current Liabilities	16,429.96
Total Current Liabilities	16,429.96
Total Liabilities	16,429.96
Equity	
32000 · Unrestricted Net Assets	152,448.35
Net Income	100,168.72
Total Equity	252,617.07
TOTAL LIABILITIES & EQUITY	<u>269,047.03</u>

Village of Salado - 300 Interest and Sinking Fund
Profit & Loss Budget Performance
October 2024 through August 2025

	Oct '24 - Aug 25	Annual Budget	\$ Over Budget	% of Budget
Ordinary Income/Expense				
Income				
4000 · Property Tax Revenue	774,419.48	701,480.00	72,939.48	110.4%
4100 · Interest Income	27,229.24	2,500.00	24,729.24	1,089.17%
Total Income	801,648.72	703,980.00	97,668.72	113.87%
Expense				
6111 · 2022 Bond Principal	570,000.00	570,000.00	0.00	100.0%
6112 · 2022 Bond Interest	131,480.00	131,480.00	0.00	100.0%
Total Expense	701,480.00	701,480.00	0.00	100.0%
Net Ordinary Income	100,168.72	2,500.00	97,668.72	4,006.75%
Net Income	100,168.72	2,500.00	97,668.72	4,006.75%

Village of Salado - 300 Interest and Sinking Fund
Check Listing
As of August 31, 2025

Date	Num	Name	Memo	Amount
08/14/2025	2003	Amegy Bank of Texas	Commercial Loan Pmt	635,740.00
				635,740.00
				635,740.00

Village of Salado - 500 2025 Capital Projects
Balance Sheet
As of August 31, 2025

	<u>Aug 31, 25</u>
ASSETS	
Current Assets	
Checking/Savings	
Horizon MM x0159	1,314,027.02
Total Checking/Savings	1,314,027.02
Total Current Assets	1,314,027.02
TOTAL ASSETS	<u>1,314,027.02</u>
LIABILITIES & EQUITY	
Liabilities	
Long Term Liabilities	
Series 2025 Tax Notes	1,350,000.00
Total Long Term Liabilities	1,350,000.00
Total Liabilities	1,350,000.00
Equity	
Net Income	-35,972.98
Total Equity	-35,972.98
TOTAL LIABILITIES & EQUITY	<u>1,314,027.02</u>

Village of Salado - 500 2025 Capital Projects
Profit & Loss
October 2024 through August 2025

	Oct '24 - Aug 25
Income	
Interest Income	162.02
Total Income	162.02
Expense	
Bond Issuance Fees	36,135.00
Total Expense	36,135.00
Net Income	-35,972.98

Village of Salado - 500 2025 Capital Projects
Check Listing
As of August 31, 2025

Date	Num	Name	Memo	Amount
08/29/2025	ACH	Municipal Advisory Council of Texas	Bond Issuance Cost	535.00
				535.00
				535.00