

VILLAGE OF SALADO, TEXAS
FUND BALANCE SUMMARY
As of January 31, 2026

	<u>General Fund</u>	<u>Occupancy Tax Fund</u>	<u>Wastewater Fund Operating & Deposits</u>	<u>Wastewater Bonds</u>	<u>2025 Capital Projects</u>	<u>Debt Service</u>	<u>Total</u>
ASSETS							
Cash and Cash Equivalents	\$ 1,667,949	\$ 444,693	\$ 133,311	\$ 383,673	\$ 1,186,006	\$ 825,023	\$ 4,640,654
Ad Valorem Taxes Receivable	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,260	\$ 18,260
Other Receivables	\$ 270,342	\$ 20,062	\$ 1,428	\$ -	\$ -	\$ -	\$ 291,832
Prepaid Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Due from (to) Other Funds	\$ 38,505	\$ (14,415)	\$ (119,993)	\$ 20,608	\$ (5,145)	\$ 80,440	\$ -
TOTAL CURRENT ASSETS	<u>\$ 1,976,796</u>	<u>\$ 450,340</u>	<u>\$ 14,746</u>	<u>\$ 404,281</u>	<u>\$ 1,180,860</u>	<u>\$ 923,723</u>	<u>\$ 4,950,745</u>
LIABILITIES							
Accounts Payable	\$ 36,304	\$ (400)	\$ 20,982	\$ -	\$ 11,521	\$ -	\$ 68,407
Payroll Liabilities	\$ 25,682	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,682
Accrued Wages	\$ 17,333	\$ 1,981	\$ -	\$ -	\$ -	\$ -	\$ 19,314
Accrued Interest	\$ -	\$ -	\$ 10,957	\$ -	\$ -	\$ -	\$ 10,957
Deposits	\$ 1,078,908	\$ 75,878	\$ 36,960	\$ -	\$ -	\$ -	\$ 1,191,746
Deferred Property Taxes	\$ 13,579	\$ -	\$ -	\$ -	\$ -	\$ 16,430	\$ 30,009
TOTAL CURRENT LIABILITIES	<u>\$ 1,171,806</u>	<u>\$ 77,459</u>	<u>\$ 68,899</u>	<u>\$ -</u>	<u>\$ 11,521</u>	<u>\$ 16,430</u>	<u>\$ 1,346,115</u>
FUND BALANCE							
Restricted	\$ 34,107	\$ 372,881	\$ -	\$ 404,281	\$ 1,169,339	\$ 907,293	\$ 2,887,901
Unrestricted	\$ 770,883	\$ -	\$ (54,153)	\$ (0)	\$ -	\$ -	\$ 716,729
TOTAL FUND BALANCE	<u>\$ 804,990</u>	<u>\$ 372,881</u>	<u>\$ (54,153)</u>	<u>\$ 404,281</u>	<u>\$ 1,169,339</u>	<u>\$ 907,293</u>	<u>\$ 3,604,631</u>

Village of Salado-General Fund

Balance Sheet

02/14/26

As of January 31, 2026

Accrual Basis

	<u>Jan 31, 26</u>
ASSETS	
Current Assets	
Checking/Savings	
1002 · Horizon GF Operating xxx8101	1,202,182.52
1003 · Horizon Payroll xxx9962	250,211.04
1004 · Horizon Forfeiture xxx3514	6,631.75
1006 · Horizonx1297 Deposits	116,812.96
1008 · Horizon General Fund xx9230	82,111.11
1009 · PNC xx-0938	10,000.00
	<hr/>
Total Checking/Savings	1,667,949.38
Other Current Assets	
1200 · Other receivables	
1212 · State Grant Receivable	12,921.82
1213 · Credit Card Payments Receivable	5,680.00
1215 · Property Tax Receivable	15,091.23
1217 · Franchise Fee Receivable	57,319.22
1218 · Sales Tax Receivable	149,685.53
1219 · Mixed Beverage Receivable	8,201.34
1220 · Law Enforcement Reimbursement	21,442.75
	<hr/>
Total 1200 · Other receivables	270,341.89
1205 · Due To/From Other Funds	
1224 · Due From WW Operations	119,992.94
1211 · Due From Capital Projects Fund	5,145.32
1206 · Due From Fund 200 - Hotel/Motel	14,414.87
	<hr/>
Total 1205 · Due To/From Other Funds	139,553.13
Total Other Current Assets	<hr/> 409,895.02
Total Current Assets	<hr/> 2,077,844.40
Fixed Assets	
1700 · Land	45,576.83
1705 · Building	384,593.71
1730 · Machinery & Equipment	1,403,475.90
1740 · Infrastructure	7,038,520.73
1799 · Accumulated Depreciation	-1,215,096.55
	<hr/>
Total Fixed Assets	7,657,070.62
Other Assets	
1800 · Construction in Progress	942,781.99
	<hr/>
Total Other Assets	942,781.99
TOTAL ASSETS	<hr/> 10,677,697.01 <hr/>
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	36,304.02
Other Current Liabilities	
2050 · Accrued Wages	17,332.84
2100 · Payroll Liabilities	25,682.14
2200 · Due to other funds	
2201 · Due to I&S	80,440.43
2202 · Due to WW Impact Fees Fund	20,608.00
	<hr/>
Total 2200 · Due to other funds	101,048.43
2300 · Unearned ARPA Grant Revenue	0.00
2301 · Development Escrows/Deposits	945,625.08
2302 · Project Escrows & Deposits	

Village of Salado-General Fund

Balance Sheet

As of January 31, 2026

02/14/26

Accrual Basis

	<u>Jan 31, 26</u>
2303 · Escrow Salado Center Phase II	250.03
2307 · Mustang Springs PID Deposit	68,542.92
2308 · Sanctuary PID Escrow	41,802.00
2309 · Perf Bond-North Tract Sanctuary	25,523.35
Total 2302 · Project Escrows & Deposits	136,118.30
2310 · Water CCN	-2,835.50
2700 · Deferred Revenue	
2704 · Deferred Revenue - Ad Valorem	13,578.85
Total 2700 · Deferred Revenue	13,578.85
2899 · Reserved-LTPDF TruancyPrevFund	6,064.96
2900 · Reserved- Security Fee	7,567.98
2862 · Reserved- Technology Fund	1,474.39
2864 · Reserved- Opioid Abatement	2,160.11
2865 · Reserved- Park Improvements	16,840.00
Total Other Current Liabilities	1,270,657.58
Total Current Liabilities	1,306,961.60
Total Liabilities	1,306,961.60
Equity	
3110 · Investments in Fixed Assets	8,599,852.61
32000 · Retained Earnings	334,975.29
Net Income	435,907.51
Total Equity	9,370,735.41
TOTAL LIABILITIES & EQUITY	10,677,697.01

**Village of Salado-General Fund
Profit & Loss Budget Performance
October 2025 through January 2026**

	Oct '25 - Jan 26	Annual Budget	\$ Over Budget	% of Budget
--	------------------	---------------	----------------	-------------

Ordinary Income/Expense

Income

4000 · GENERAL FUND REVENUE

4100 · Tax Revenue

4115 · Property Taxes

4119 · Property Tax Refunds/Rebates

	0.00	-25,000.00	25,000.00	0.0%
--	------	------------	-----------	------

4115 · Property Taxes - Other

	642,092.59	921,000.00	-278,907.41	69.72%
--	------------	------------	-------------	--------

Total 4115 · Property Taxes

	642,092.59	896,000.00	-253,907.41	71.66%
--	------------	------------	-------------	--------

4120 · Sales Tax Earned

	319,665.26	1,004,000.00	-684,334.74	31.84%
--	------------	--------------	-------------	--------

4130 · Mixed Beverages

	22,943.80	60,000.00	-37,056.20	38.24%
--	-----------	-----------	------------	--------

Total 4100 · Tax Revenue

	984,701.65	1,960,000.00	-975,298.35	50.24%
--	------------	--------------	-------------	--------

4150 · Franchise Fees

4160 · Electric Franchise

	0.00	123,000.00	-123,000.00	0.0%
--	------	------------	-------------	------

4165 · Telephone Franchise

	6,118.99	9,000.00	-2,881.01	67.99%
--	----------	----------	-----------	--------

4170 · Waste Disposal Franchise Fee

	6,847.81	25,000.00	-18,152.19	27.39%
--	----------	-----------	------------	--------

4175 · Cable Franchise

	0.00	25,000.00	-25,000.00	0.0%
--	------	-----------	------------	------

4180 · Water Franchise

	36,224.73	53,000.00	-16,775.27	68.35%
--	-----------	-----------	------------	--------

Total 4150 · Franchise Fees

	49,191.53	235,000.00	-185,808.47	20.93%
--	-----------	------------	-------------	--------

4200 · Development Services Revenues

4210 · Sign Permit / Misc

	4,301.00	8,500.00	-4,199.00	50.6%
--	----------	----------	-----------	-------

4215 · Burn Permit

	83.01	300.00	-216.99	27.67%
--	-------	--------	---------	--------

4216 · Itinerant Vendor

	8,950.00	3,000.00	5,950.00	298.33%
--	----------	----------	----------	---------

4220 · Subdiv/Plats/Waivers/Exceptions

	1,525.00	60,000.00	-58,475.00	2.54%
--	----------	-----------	------------	-------

4221 · Professional Fee Reimbursements

	25,017.41	54,000.00	-28,982.59	46.33%
--	-----------	-----------	------------	--------

4230 · Building Permit Fees

	59,788.75	175,000.00	-115,211.25	34.17%
--	-----------	------------	-------------	--------

4260 · Certificate of Occupancy

	432.00	1,000.00	-568.00	43.2%
--	--------	----------	---------	-------

4270 · Contractor Registration

	2,830.00	7,600.00	-4,770.00	37.24%
--	----------	----------	-----------	--------

4275 · Zoning/Variances

	780.00	500.00	280.00	156.0%
--	--------	--------	--------	--------

Total 4200 · Development Services Revenues

	103,707.17	309,900.00	-206,192.83	33.47%
--	------------	------------	-------------	--------

4300 · Service Fees

4320 · Pace Park Rental Fees

	382.00	5,000.00	-4,618.00	7.64%
--	--------	----------	-----------	-------

4330 · LEOSE

	0.00	1,000.00	-1,000.00	0.0%
--	------	----------	-----------	------

4340 · Crash Report Fees

	126.10	500.00	-373.90	25.22%
--	--------	--------	---------	--------

Total 4300 · Service Fees

	508.10	6,500.00	-5,991.90	7.82%
--	--------	----------	-----------	-------

4700 · Investment and other income

4780 · Interest Income

	5,073.29	5,000.00	73.29	101.47%
--	----------	----------	-------	---------

4790 · Other Income

	14,382.65	8,000.00	6,382.65	179.78%
--	-----------	----------	----------	---------

Total 4700 · Investment and other income

	19,455.94	13,000.00	6,455.94	149.66%
--	-----------	-----------	----------	---------

4400 · Fines and Forfeitures

	21,144.05	50,000.00	-28,855.95	42.29%
--	-----------	-----------	------------	--------

Total 4000 · GENERAL FUND REVENUE

	1,178,708.44	2,574,400.00	-1,395,691.56	45.79%
--	--------------	--------------	---------------	--------

Total Income

	1,178,708.44	2,574,400.00	-1,395,691.56	45.79%
--	--------------	--------------	---------------	--------

Expense

Village of Salado-General Fund
Profit & Loss Budget Performance
October 2025 through January 2026

	Oct '25 - Jan 26	Annual Budget	\$ Over Budget	% of Budget
GENERAL FUND EXPENDITURES				
5000 · ADMINISTRATION DEPARTMENT				
5100 · Personnel Services				
5101 · Village Administrator Salary	70,559.24	154,500.00	-83,940.76	45.67%
5102 · City Secretary Salary	15,615.40	51,500.00	-35,884.60	30.32%
5104 · Receptionist Salary	6,176.59	16,100.00	-9,923.41	38.36%
5124 · Payroll Tax- Admin	6,950.17	18,800.00	-11,849.83	36.97%
5126 · TMRS Contributions- Admin	9,523.02	23,700.00	-14,176.98	40.18%
5127 · Health Care- Admin	8,411.65	14,400.00	-5,988.35	58.41%
Total 5100 · Personnel Services	117,236.07	279,000.00	-161,763.93	42.02%
5200 · Services				
5201 · Meeting Expense	3,960.05	8,000.00	-4,039.95	49.5%
5202 · Bell Co Health Srvcs Contracts	5,132.53	5,500.00	-367.47	93.32%
5203 · Printing Expense	89.00	150.00	-61.00	59.33%
5204 · Telephone	2,809.57	4,000.00	-1,190.43	70.24%
5205 · Equipment - Leased / Rented	1,328.00	4,000.00	-2,672.00	33.2%
5206 · Interest Exp/Bank Fees	899.78	3,700.00	-2,800.22	24.32%
5207 · BELLCAD	11,298.00	22,000.00	-10,702.00	51.36%
5214 · Utilities	2,260.47	6,400.00	-4,139.53	35.32%
5215 · Janitorial	2.40	1,000.00	-997.60	0.24%
Total 5200 · Services	27,779.80	54,750.00	-26,970.20	50.74%
5216 · Professional Fees				
5216-3 · Profess Fees - Accounting	17,885.00	70,000.00	-52,115.00	25.55%
5216-4 · Pro Fees- Contracted Inspectors	41,427.72	152,000.00	-110,572.28	27.26%
5216-5 · Profess. Fees - Legal	54,228.43	115,000.00	-60,771.57	47.16%
Total 5216 · Professional Fees	113,541.15	337,000.00	-223,458.85	33.69%
5300 · Other Services & Charges				
5301 · Election Expenses	0.00	3,200.00	-3,200.00	0.0%
5304 · Office Supplies	2,352.52	10,000.00	-7,647.48	23.53%
5305 · Postage	598.11	4,000.00	-3,401.89	14.95%
5306 · Building Supplies	0.00	300.00	-300.00	0.0%
5307 · Building & Equipment - R & M	145.00	1,000.00	-855.00	14.5%
5309 · Website	3,843.00	10,000.00	-6,157.00	38.43%
5310 · Public Notices	1,348.00	2,500.00	-1,152.00	53.92%
5311 · Insurance (TML Property & GL)	47,828.90	66,000.00	-18,171.10	72.47%
5312 · Dues and Subscriptions	1,517.00	2,800.00	-1,283.00	54.18%
5313 · Training & Travel	3,353.71	7,000.00	-3,646.29	47.91%
5319 · Technology	12,851.81	30,900.00	-18,048.19	41.59%
Total 5300 · Other Services & Charges	73,838.05	137,700.00	-63,861.95	53.62%
5400 · Capital Outlay				
5401 · Equipment (IT)	0.00	9,200.00	-9,200.00	0.0%
Total 5400 · Capital Outlay	0.00	9,200.00	-9,200.00	0.0%

Village of Salado-General Fund
Profit & Loss Budget Performance
October 2025 through January 2026

	Oct '25 - Jan 26	Annual Budget	\$ Over Budget	% of Budget
Total 5000 · ADMINISTRATION DEPARTMENT	332,395.07	817,650.00	-485,254.93	40.65%
5500 · DEVELOPMENT SERVICES DEPARTMENT				
5501 · Personnel Services				
5503 · Permit Clerk Salary	13,913.62	45,900.00	-31,986.38	30.31%
5504 · Payroll Tax- Dev Svcs	1,101.45	3,900.00	-2,798.55	28.24%
5505 · TMRS Contributions- Dev Svcs	1,553.46	5,300.00	-3,746.54	29.31%
5507 · Health Care- Dev Svcs	4,536.18	14,400.00	-9,863.82	31.5%
Total 5501 · Personnel Services	21,104.71	69,500.00	-48,395.29	30.37%
5600 · Other Services & Charges				
5601 · Travel & Training	0.00	500.00	-500.00	0.0%
Total 5600 · Other Services & Charges	0.00	500.00	-500.00	0.0%
5700 · Professional Fees				
5701 · General Village Engineering	4,076.70	100,000.00	-95,923.30	4.08%
5702 · Zoning/Annexation	0.00	5,000.00	-5,000.00	0.0%
5703 · Plat/Development	36,214.14	54,000.00	-17,785.86	67.06%
Total 5700 · Professional Fees	40,290.84	159,000.00	-118,709.16	25.34%
Total 5500 · DEVELOPMENT SERVICES DEPARTMENT	61,395.55	229,000.00	-167,604.45	26.81%
5550 · ADMINISTRATIVE SERVICES DEPT				
5551 · Personnel Services				
5552 · Director of Admin Services	23,423.08	77,250.00	-53,826.92	30.32%
5553 · Payroll Tax- Admin Services	1,854.25	3,100.00	-1,245.75	59.82%
5554 · TMRS- Admin Services	2,615.19	8,900.00	-6,284.81	29.38%
5555 · Healthcare- Admin Services	4,612.18	14,400.00	-9,787.82	32.03%
5556 · Tourism Oversight	0.00	-15,500.00	15,500.00	0.0%
Total 5551 · Personnel Services	32,504.70	88,150.00	-55,645.30	36.87%
Total 5550 · ADMINISTRATIVE SERVICES DEPT	32,504.70	88,150.00	-55,645.30	36.87%
6000 · PUBLIC SAFETY DEPARTMENT				
6200 · Police Department				
6201 · Personnel Services				
6202 · Salary - Chief of Police	32,029.36	105,700.00	-73,670.64	30.3%
6203 · Salary- Lieutenant	8,704.80	73,000.00	-64,295.20	11.92%
6204 · Salary- Sergeant	13,844.48	0.00	13,844.48	100.0%
6205 · Salary / Wages - Officers	99,793.70	298,700.00	-198,906.30	33.41%
6206 · Officers - Overtime	4,536.84	5,600.00	-1,063.16	81.02%
6207 · Longevity & Certif Pay	2,307.68	10,000.00	-7,692.32	23.08%
6208 · Payroll Tax- PD	12,677.93	41,400.00	-28,722.07	30.62%
6209 · Contract Labor- Stroll Security	1,680.00	2,000.00	-320.00	84.0%
6210 · TMRS Contributions- PD	17,998.13	56,700.00	-38,701.87	31.74%
6211 · Health Care- PD	32,078.30	100,800.00	-68,721.70	31.82%
Total 6201 · Personnel Services	225,651.22	693,900.00	-468,248.78	32.52%
6212 · Services				
6213 · Telephone	3,722.82	11,000.00	-7,277.18	33.84%

Village of Salado-General Fund
Profit & Loss Budget Performance
October 2025 through January 2026

	Oct '25 - Jan 26	Annual Budget	\$ Over Budget	% of Budget
6214 · Utilities	1,284.51	4,700.00	-3,415.49	27.33%
6215 · Janitorial	0.00	1,800.00	-1,800.00	0.0%
6215.1 · Technology- PD	2,639.07	11,000.00	-8,360.93	23.99%
Total 6212 · Services	7,646.40	28,500.00	-20,853.60	26.83%
6216 · Other Services & Charges				
6217 · Ammunition	207.92	500.00	-292.08	41.58%
6218 · Crime Prevention Supplies	0.00	500.00	-500.00	0.0%
6219 · Auto Expenses	8,128.07	42,500.00	-34,371.93	19.13%
6220 · Supplies	1,015.94	10,000.00	-8,984.06	10.16%
6221 · Equipment Maintenance & Repair	0.00	1,000.00	-1,000.00	0.0%
6222 · Building R & M	0.00	500.00	-500.00	0.0%
6223 · Dues & Subscriptions	0.00	500.00	-500.00	0.0%
6224 · Animal Control	0.00	1,500.00	-1,500.00	0.0%
6224.1 · Travel & Training	107.00	2,500.00	-2,393.00	4.28%
Total 6216 · Other Services & Charges	9,458.93	59,500.00	-50,041.07	15.9%
6225 · Police - Capital Outlay				
6226 · Capital Outlay- PD Vehicles	0.00	87,400.00	-87,400.00	0.0%
6227 · Capital Outlay- PD Equipment	21,752.72	28,000.00	-6,247.28	77.69%
Total 6225 · Police - Capital Outlay	21,752.72	115,400.00	-93,647.28	18.85%
Total 6200 · Police Department	264,509.27	897,300.00	-632,790.73	29.48%
6500 · Municipal Court				
6550 · Professional Fees				
6551 · Judicial Services	3,200.00	9,600.00	-6,400.00	33.33%
6552 · Prosecutor	7,739.00	26,300.00	-18,561.00	29.43%
Total 6550 · Professional Fees	10,939.00	35,900.00	-24,961.00	30.47%
6570 · Other Services & Charges				
6571 · Supplies	0.00	200.00	-200.00	0.0%
6573 · Dues and Subscriptions	0.00	3,000.00	-3,000.00	0.0%
6575 · Travel and Training	0.00	200.00	-200.00	0.0%
Total 6570 · Other Services & Charges	0.00	3,400.00	-3,400.00	0.0%
Total 6500 · Municipal Court	10,939.00	39,300.00	-28,361.00	27.84%
Total 6000 · PUBLIC SAFETY DEPARTMENT	275,448.27	936,600.00	-661,151.73	29.41%
7000 · PUBLIC WORKS DEPARTMENT				
7001 · Personnel Services				
7002 · Wages- Maintenance Worker	16,390.00	52,000.00	-35,610.00	31.52%
7004 · Maintenance Worker- Overtime	0.00	500.00	-500.00	0.0%
7005 · Payroll Tax- Public Works	1,334.47	4,100.00	-2,765.53	32.55%
7008 · TMRS Contributions- Maint	1,060.36	6,000.00	-4,939.64	17.67%
7009 · Healthcare- Maintenance	0.00	14,400.00	-14,400.00	0.0%
Total 7001 · Personnel Services	18,784.83	77,000.00	-58,215.17	24.4%
7015 · Other Services & Charges				
7016 · Maint- Uniforms and Boots	0.00	1,500.00	-1,500.00	0.0%

Village of Salado-General Fund
Profit & Loss Budget Performance
October 2025 through January 2026

	Oct '25 - Jan 26	Annual Budget	\$ Over Budget	% of Budget
7017 · Telephone	148.88	600.00	-451.12	24.81%
Total 7015 · Other Services & Charges	148.88	2,100.00	-1,951.12	7.09%
Total 7000 · PUBLIC WORKS DEPARTMENT	18,933.71	79,100.00	-60,166.29	23.94%
8000 · PARKS DEPARTMENT				
8001 · Services				
8002 · Utilities	577.66	4,400.00	-3,822.34	13.13%
Total 8001 · Services	577.66	4,400.00	-3,822.34	13.13%
8010 · Other Services & Charges				
8011 · Supplies	4,056.13	5,000.00	-943.87	81.12%
8012 · Auto Expenses	0.00			
Total 8010 · Other Services & Charges	4,056.13	5,000.00	-943.87	81.12%
Total 8000 · PARKS DEPARTMENT	4,633.79	9,400.00	-4,766.21	49.3%
9000 · STREET DEPARTMENT				
9001 · Other Services & Charges				
9002 · Contract Services	3,298.50	40,000.00	-36,701.50	8.25%
9003 · Signage	0.00	1,000.00	-1,000.00	0.0%
9004 · Auto Expense	883.68	2,000.00	-1,116.32	44.18%
9005 · Equipment Repair	0.00	1,500.00	-1,500.00	0.0%
9006 · Street Supplies	4,132.25	45,000.00	-40,867.75	9.18%
Total 9001 · Other Services & Charges	8,314.43	89,500.00	-81,185.57	9.29%
9050 · Services				
9051 · Utilities	9,175.41	25,000.00	-15,824.59	36.7%
Total 9050 · Services	9,175.41	25,000.00	-15,824.59	36.7%
9500 · Capital Outlay				
9501 · Capital Outlay- Streets	0.00	100,000.00	-100,000.00	0.0%
Total 9500 · Capital Outlay	0.00	100,000.00	-100,000.00	0.0%
Total 9000 · STREET DEPARTMENT	17,489.84	214,500.00	-197,010.16	8.15%
Total GENERAL FUND EXPENDITURES	742,800.93	2,374,400.00	-1,631,599.07	31.28%
Total Expense	742,800.93	2,374,400.00	-1,631,599.07	31.28%
Net Ordinary Income	435,907.51	200,000.00	235,907.51	217.95%
Other Income/Expense				
Other Expense				
98000 · Transfers Out				
98006 · Transfer to I&S Fund	0.00	200,000.00	-200,000.00	0.0%
Total 98000 · Transfers Out	0.00	200,000.00	-200,000.00	0.0%
Total Other Expense	0.00	200,000.00	-200,000.00	0.0%
Net Other Income	0.00	-200,000.00	200,000.00	0.0%
Net Income	435,907.51	0.00	435,907.51	100.0%

Village of Salado-General Fund
Check Listing

As of January 31, 2026

Date	Num	Name	Memo	Amount
01/01/2026	Draft	LEAF	Server Lease Pmt: Dell PowerEdge T560 Server	570.00
01/05/2026	5734	Stephens, Vonda M	Mileage Reimbursement, 12/15/25 Trip to Belton County Clerk	11.90
01/05/2026	5764	Bureau Veritas	Inspection Services	11,822.70
01/05/2026	5765	FP Mailing Solutions	Postbase Commercial Meter Rental Fees & Supplies	124.36
01/05/2026	5766	Fuelman	Fuel Purchases	2,033.52
01/05/2026	5767	Keith's Ace Hardware	R&M Supplies	695.72
01/05/2026	5768	Kristi Stegall	Professional Fees: December 2025	3,885.00
01/05/2026	5769	MRB Group	Professional Fees: December 2025	8,814.25
01/05/2026	Draft	Grande Communications Network LLC	PD Telephone and Internet	175.15
01/07/2026	Draft	Cirro Energy	Utilities: Electric	28.26
01/08/2026	5763	Salado Elves	Bridge Lighting	1,260.00
01/08/2026	5770	BCESD #1	Robertson Short Term Rental Fire/Life Safety Inspection	75.00
01/08/2026	5771	Renaissance Systems, INC	Telephone System- Elevate Core Cloud	371.02
01/12/2026	5777	Zach Hurst	Reimbursement: Bottled Water	8.56
01/12/2026	5772	Eagle Disposal	Utilities: Waste Disposal	112.50
01/12/2026	5773	Extraco Technology	Monthly IT Support, Cybersecurity Monitoring	2,007.00
01/12/2026	5774	Grande Communications Network LLC	Telephone/Internet	119.22
01/12/2026	5775	State Comptroller	4th QTR 2025 State Criminal Costs & Fees	7,992.65
01/12/2026	5776	Verizon Wireless	Village Cell Phones	783.18
01/13/2026	Draft	PNC Bank	Credit Card Transactions	1,548.83
01/13/2026	Draft	Cadence Bank	Credit Card Purchases	1,815.55
01/15/2026	5778	Stephens, Vonda M	Mileage Reimbursement, Three Trips to Belton County Clerk	35.70
01/20/2026	5779	Bourland Landscape, LLC	Street R&M Supplies	117.85
01/20/2026	5780	Clifford Lee Coleman	Judicial Services for January 2026	800.00
01/22/2026	5781	Pence, Gina K	Travel Reimbursement	361.43
01/22/2026	5782	AnnamLife, LLC	Technician at BOA Mtgs	900.00
01/26/2026	5785	Porter, Edward C	Reimbursement:Brush Disposal at WM Landfill	50.30
01/27/2026	Draft	Blue Cross and Blue Shield of Texas	Employee Health Care Monthly Premiums	14,218.88
01/27/2026	Draft	Standard Insurance Company RC	Employee Life/AD&D	449.50
01/27/2026	Draft	Standard Insurance Company RC	Employee Health Care- Vision/Dental	83.04
01/27/2026	Draft	Standard Insurance Company RC	Employee Health Care- Vision/Dental	366.41
01/28/2026	Draft	Card Service Center	Credit Card Transactions	707.58
01/29/2026	5783	Bickerstaff Heath Delgado Acosta LLP	Professional Fees: December 2025	12,684.18
01/29/2026	5784	Xerox Financial Services	Copier Lease Payment- February '26	275.75
01/29/2026	Draft	Cirro Energy	Utilities: Electric	59.86
01/29/2026	Draft	Cirro Energy	Utilities: Electric	452.29
01/29/2026	Draft	Cirro Energy	Utilities: Electric	239.72
01/29/2026	Draft	Cirro Energy	Utilities: Electric	28.42
01/29/2026	Draft	Cirro Energy	Utilities: Electric	95.38
01/29/2026	Draft	Cirro Energy	Utilities: Electric	20.27
01/29/2026	Draft	Cirro Energy	Utilities: Electric	14.61
01/29/2026	Draft	Cirro Energy	Utilities: Electric	1,516.87
01/29/2026	Draft	Cirro Energy	Utilities: Electric	46.32
01/29/2026	Draft	Cirro Energy	Utilities: Electric	47.10
				<u>77,825.83</u>
				<u>77,825.83</u>

Village of Salado, Hotel-Motel Fund

Balance Sheet

As of January 31, 2026

02/14/26

Accrual Basis

	<u>Jan 31, 26</u>
ASSETS	
Current Assets	
Checking/Savings	
1005 · Horizon Operating xxx0314	237,489.29
Total Checking/Savings	<u>237,489.29</u>
Other Current Assets	
1200 · AR Taxes	20,061.87
1100 · Investments	
1120 · TexPool	<u>207,203.56</u>
Total 1100 · Investments	<u>207,203.56</u>
Total Other Current Assets	<u>227,265.43</u>
Total Current Assets	<u>464,754.72</u>
TOTAL ASSETS	<u>464,754.72</u>
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	-400.00
Other Current Liabilities	
2050 · Accrued Wages	1,980.68
2347 · Economic Incentive Payments	75,878.32
2400 · Reserve For Trolley Project	2,555.26
2200 · Due To Other Funds	
2201 · Due to GF	<u>14,414.87</u>
Total 2200 · Due To Other Funds	<u>14,414.87</u>
Total Other Current Liabilities	<u>94,829.13</u>
Total Current Liabilities	<u>94,429.13</u>
Total Liabilities	94,429.13
Equity	
32000 · Retained Earnings	376,791.07
Net Income	<u>-6,465.48</u>
Total Equity	<u>370,325.59</u>
TOTAL LIABILITIES & EQUITY	<u>464,754.72</u>

Village of Salado, Hotel-Motel Fund
Profit & Loss Budget Performance
October 2025 through January 2026

	Oct '25 - Jan 26	Annual Budget	\$ Over Budget	% of Budget
Ordinary Income/Expense				
Income				
4000 · HOT FUND REVENUE				
4100 · County Hotel Occupancy Tax	0.00	4,000.00	-4,000.00	0.0%
4200 · Occupancy Tax	75,701.03	250,000.00	-174,298.97	30.28%
4300 · Other Income	6,775.48	1,000.00	5,775.48	677.55%
Total 4000 · HOT FUND REVENUE	82,476.51	255,000.00	-172,523.49	32.34%
Total Income	82,476.51	255,000.00	-172,523.49	32.34%
Expense				
5000 · HOT FUND EXPENDITURES				
5001 · Personnel Services				
5002 · Salary- Marketing Specialist	24,553.87	72,100.00	-47,546.13	34.06%
5003 · Wages- Visitors Ctr Coordinator	4,289.63	16,100.00	-11,810.37	26.64%
5004 · Administrative Oversight	0.00	15,500.00	-15,500.00	0.0%
5006 · Payroll Tax	2,274.21	7,600.00	-5,325.79	29.92%
5007 · TMRS Contribution	2,748.32	8,300.00	-5,551.68	33.11%
5008 · Health Care	4,599.18	14,400.00	-9,800.82	31.94%
Total 5001 · Personnel Services	38,465.21	134,000.00	-95,534.79	28.71%
5050 · Other Charges & Services				
5051 · Lease- Visitors Center	5,725.19	18,200.00	-12,474.81	31.46%
5052 · Marketing	18,447.00	50,000.00	-31,553.00	36.89%
5053 · CVB Events	0.00	5,000.00	-5,000.00	0.0%
5054 · Convention Registration	0.00	2,500.00	-2,500.00	0.0%
5055 · Dues & Subscriptions	1,133.24	5,000.00	-3,866.76	22.67%
5056 · Office Supplies	816.80	2,500.00	-1,683.20	32.67%
5057 · Postage	0.00	1,500.00	-1,500.00	0.0%
5058 · Printing	0.00	3,500.00	-3,500.00	0.0%
5059 · Professional Fees	0.00	7,600.00	-7,600.00	0.0%
5065 · Travel & Training	0.00	3,000.00	-3,000.00	0.0%
5070 · Transportation & Maintenance	0.00	5,000.00	-5,000.00	0.0%
5075 · Community Grant Program	0.00	10,000.00	-10,000.00	0.0%
5080 · Heritage Organization Funding				
5081 · Salado Museum & College Park	0.00	10,000.00	-10,000.00	0.0%
5082 · Stagecoach Inn Rebates	24,354.55	50,000.00	-25,645.45	48.71%
Total 5080 · Heritage Organization Funding	24,354.55	60,000.00	-35,645.45	40.59%
Total 5050 · Other Charges & Services	50,476.78	173,800.00	-123,323.22	29.04%
5100 · Capital Outlay				
5101 · Capital Outlay- Technology	0.00	4,000.00	-4,000.00	0.0%
Total 5100 · Capital Outlay	0.00	4,000.00	-4,000.00	0.0%
Total 5000 · HOT FUND EXPENDITURES	88,941.99	311,800.00	-222,858.01	28.53%
Total Expense	88,941.99	311,800.00	-222,858.01	28.53%
Net Ordinary Income	-6,465.48	-56,800.00	50,334.52	11.38%
Other Income/Expense				
Other Income				
98000 · Transfer from HOT Fund Balance	0.00	56,800.00	-56,800.00	0.0%
Total Other Income	0.00	56,800.00	-56,800.00	0.0%
Net Other Income	0.00	56,800.00	-56,800.00	0.0%
Net Income	-6,465.48	0.00	-6,465.48	100.0%

Village of Salado, Hotel-Motel Fund
Check Listing
As of January 31, 2026

Date	Num	Name	Memo	Amount
01/05/2026	2045	Eagle Express	Matte Rack Cards- 5K	520.00
01/05/2026	2046	Salado Museum & College Park, Inc.	Prorated 1/17/26-1/31/26 Office Space	1,174.19
01/05/2026	2048	Salado Village Voice	Jewel Page 5 in 1st QTR 2026 Publication	850.00
01/12/2026	2049	Texas Travel Alliance	DMO/CVB Membership Dues: Deanna Whitson	500.00
01/15/2026	2050	KCEN	TV Spots December 2025	1,930.00
01/19/2026	2051	Lamar Companies	Billboard I35 S/O 6th Ave Contract 5029104	1,000.00
01/19/2026	2052	Media 2 Social	Website Build	800.00
01/19/2026	2053	Salado Museum & College Park, Inc.	Office Space- February 2026	1,400.00
				<u>8,174.19</u>
				<u>8,174.19</u>

Village of Salado- Wastewater System Revenue

Balance Sheet

02/14/26

As of January 31, 2026

Accrual Basis

	<u>Jan 31, 26</u>
ASSETS	
Current Assets	
Checking/Savings	
Horizon Account x353	97,439.52
Total Checking/Savings	97,439.52
Accounts Receivable	
Accounts Receivable	15,623.55
Total Accounts Receivable	15,623.55
Other Current Assets	
Allowance for Doubtful Accounts	-14,195.78
Total Other Current Assets	-14,195.78
Total Current Assets	98,867.29
TOTAL ASSETS	<u>98,867.29</u>
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	
Accounts Payable	20,981.59
Total Accounts Payable	20,981.59
Other Current Liabilities	
Due to Deposits Fund	1,500.00
Accrued Interest	10,957.00
Due to General Fund	119,992.94
Total Other Current Liabilities	132,449.94
Total Current Liabilities	153,431.53
Total Liabilities	153,431.53
Equity	
Retained Earnings	-72,723.72
Net Income	18,159.48
Total Equity	-54,564.24
TOTAL LIABILITIES & EQUITY	<u>98,867.29</u>

Village of Salado- Wastewater System Revenue
Profit & Loss Budget Performance
 October 2025 through January 2026

	<u>Oct '25 - Jan 26</u>	<u>Annual Budget</u>	<u>\$ Over Budget</u>	<u>% of Budget</u>
Ordinary Income/Expense				
Income				
Monthly Service Fees	178,059.94	468,000.00	-289,940.06	38.05%
Interest Income	284.93	600.00	-315.07	47.49%
Miscellaneous Income	4,693.12	3,000.00	1,693.12	156.44%
Total Income	<u>183,037.99</u>	<u>471,600.00</u>	<u>-288,562.01</u>	<u>38.81%</u>
Expense				
Misc	50.00	5,000.00	-4,950.00	1.0%
Maintenance Contractor	97,619.52	200,200.00	-102,580.48	48.76%
Admin/Collections	0.00	10,100.00	-10,100.00	0.0%
Professional Fees- Engineering	887.00	10,000.00	-9,113.00	8.87%
Repairs	33,013.70	80,000.00	-46,986.30	41.27%
TCEQ Fees	1,250.00	1,300.00	-50.00	96.15%
Utilities				
Utilities- Electric	31,243.05	99,000.00	-67,756.95	31.56%
Utilities- Water	815.24	5,000.00	-4,184.76	16.31%
Total Utilities	<u>32,058.29</u>	<u>104,000.00</u>	<u>-71,941.71</u>	<u>30.83%</u>
Total Expense	<u>164,878.51</u>	<u>410,600.00</u>	<u>-245,721.49</u>	<u>40.16%</u>
Net Ordinary Income	<u>18,159.48</u>	<u>61,000.00</u>	<u>-42,840.52</u>	<u>29.77%</u>
Net Income	<u><u>18,159.48</u></u>	<u><u>61,000.00</u></u>	<u><u>-42,840.52</u></u>	<u><u>29.77%</u></u>

Village of Salado- Wastewater System Revenue
Check Listing
As of January 31, 2026

Date	Num	Name	Memo	Amount
01/05/2026	100422	Jacobs Engineering Group, Inc.	WWTP Repairs	5,737.87
01/08/2026	100420	Salado Water Supply Corporation	Data for Annual Rate Calculations	50.00
01/12/2026	Draft	Frontier Utilities	Electric Service at 401 S Stagecoach Road Well	126.29
01/15/2026	100424	Jacobs Engineering Group, Inc.	Contracted Services- February 2026	16,269.92
01/29/2026	Draft	Cirro- USR Electrical	Cirro Electric- Waste Water Facilities Accounts	7,977.37
01/29/2026	Draft	Cirro- USR Electrical	Cirro Electric- Waste Water 1414 Royal St. Lift Station	82.13
				<u>30,243.58</u>
				<u><u>30,243.58</u></u>

Village of Salado- 500 Wastewater Customer Deposits

Balance Sheet

02/14/26

As of January 31, 2026

Accrual Basis

	<u>Jan 31, 26</u>
ASSETS	
Current Assets	
Checking/Savings	
Horizon x317	35,871.24
Total Checking/Savings	<u>35,871.24</u>
Total Current Assets	<u>35,871.24</u>
TOTAL ASSETS	<u>35,871.24</u>
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Other Current Liabilities	
Due to WW Rev Fund	-1,500.00
Wastewater Customer Deposits	36,960.00
Total Other Current Liabilities	<u>35,460.00</u>
Total Current Liabilities	<u>35,460.00</u>
Total Liabilities	35,460.00
Equity	
Retained Earnings	294.80
Net Income	116.44
Total Equity	<u>411.24</u>
TOTAL LIABILITIES & EQUITY	<u>35,871.24</u>

Village of Salado- 500 Wastewater Customer Deposits

Profit & Loss

October 2025 through January 2026

	<u>Oct '25 - Jan 26</u>
Ordinary Income/Expense	
Income	
Interest Income	116.44
Total Income	<u>116.44</u>
Net Ordinary Income	<u>116.44</u>
Net Income	<u><u>116.44</u></u>

Village of Salado- 500 Wastewater Customer Deposits Check Listing

<u>Date</u>	<u>Num</u>	<u>Name</u>	<u>As of January 31, 2026</u>	<u>Amount</u>
01/26/2026	100182	CastleRock Communities, LLC	Refund Deposit 240 Villars Dr, Paid ck81573 8/18/25	100.00
				<u>100.00</u>
				<u>100.00</u>

Village of Salado - 700 WW Permanent Improvement Bonds

Balance Sheet

02/14/26

As of January 31, 2026

Accrual Basis

	<u>Jan 31, 26</u>
ASSETS	
Current Assets	
Checking/Savings	
1002 · Horizon Bond Disbursement x86...	100.64
1004 · Impact Fees Horizon x8444	383,571.88
Total Checking/Savings	383,672.52
Other Current Assets	
2206 · Due from GF	20,608.00
Total Other Current Assets	20,608.00
Total Current Assets	404,280.52
Fixed Assets	
1520 · Equipment	5,857.10
1530 · Wastewater Treatment Facility	12,285,515.93
1531 · Accum Depr- Depreciation WWTP	-2,001,686.58
Total Fixed Assets	10,289,686.45
TOTAL ASSETS	<u>10,693,966.97</u>
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Other Current Liabilities	
2900 · Restricted Impact Fees	10,304.00
Total Other Current Liabilities	10,304.00
Total Current Liabilities	10,304.00
Long Term Liabilities	
2502 · '22 Refunding Bonds	6,350,000.00
2503 · Current Portion of Bonds	570,000.00
Total Long Term Liabilities	6,920,000.00
Total Liabilities	6,930,304.00
Equity	
3110 · Investments in Fixed Assets	3,369,686.00
32000 · Unrestricted Net Assets	372,102.75
Net Income	21,874.22
Total Equity	3,763,662.97
TOTAL LIABILITIES & EQUITY	<u>10,693,966.97</u>

Village of Salado - 700 WW Permanent Improvement Bonds

Profit & Loss

October 2025 through January 2026

	<u>Oct '25 - Jan 26</u>
Ordinary Income/Expense	
Income	
4400 · Impact Fee Revenue	30,912.00
4100 · Interest Income	<u>1,266.22</u>
Total Income	32,178.22
Expense	
6100 · Return of Impact Fees	<u>10,304.00</u>
Total Expense	10,304.00
Net Ordinary Income	<u>21,874.22</u>
Net Income	<u><u>21,874.22</u></u>

Village of Salado - 700 WW Permanent Improvement Bonds

Check Listing

As of January 31, 2026

<u>Date</u>	<u>Num</u>	<u>Name</u>	<u>Memo</u>	<u>Amount</u>
(No checks drawn this period)				
				<u>0.00</u>
				<u>0.00</u>

Village of Salado - 300 Interest and Sinking Fund

Balance Sheet

As of January 31, 2026

	<u>Jan 31, 26</u>
ASSETS	
Current Assets	
Checking/Savings	
1001 · Horizon xxxx7846	825,022.56
Total Checking/Savings	825,022.56
Other Current Assets	
1200 · Due To/From General Fund	80,440.43
1215 · Property Tax Receivable	18,259.90
Total Other Current Assets	98,700.33
Total Current Assets	923,722.89
TOTAL ASSETS	<u>923,722.89</u>
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Other Current Liabilities	
2704 · Deferred Revenue- Ad Valorem	16,429.96
Total Other Current Liabilities	16,429.96
Total Current Liabilities	16,429.96
Total Liabilities	16,429.96
Equity	
32000 · Unrestricted Net Assets	255,234.47
Net Income	652,058.46
Total Equity	907,292.93
TOTAL LIABILITIES & EQUITY	<u>923,722.89</u>

Village of Salado - 300 Interest and Sinking Fund
Profit & Loss Budget Performance
 October 2025 through January 2026

	<u>Oct '25 - Jan 26</u>	<u>Annual Budget</u>	<u>\$ Over Budget</u>	<u>% of Budget</u>
Ordinary Income/Expense				
Income				
4000 · Property Tax Revenue	651,380.99	934,588.00	-283,207.01	69.7%
4100 · Interest Income	4,902.47	2,500.00	2,402.47	196.1%
Total Income	<u>656,283.46</u>	<u>937,088.00</u>	<u>-280,804.54</u>	<u>70.03%</u>
Expense				
6111 · 2022 Bond Principal	0.00	580,000.00	-580,000.00	0.0%
6112 · 2022 Bond Interest	0.00	120,650.00	-120,650.00	0.0%
6113 · 2025 Tax Note Principal	0.00	170,000.00	-170,000.00	0.0%
6114 · 2025 Tax Note Interest	0.00	63,938.00	-63,938.00	0.0%
6150 · Bond Admin Fees	4,225.00			
Total Expense	<u>4,225.00</u>	<u>934,588.00</u>	<u>-930,363.00</u>	<u>0.45%</u>
Net Ordinary Income	<u>652,058.46</u>	<u>2,500.00</u>	<u>649,558.46</u>	<u>26,082.34%</u>
Net Income	<u><u>652,058.46</u></u>	<u><u>2,500.00</u></u>	<u><u>649,558.46</u></u>	<u><u>26,082.34%</u></u>

Village of Salado - 300 Interest and Sinking Fund Check Listing

As of January 31, 2026

<u>Date</u>	<u>Num</u>	<u>Name</u>	<u>Memo</u>	<u>Amount</u>
(No checks drawn this period)				
				<u>0.00</u>
				<u>0.00</u>

Village of Salado - 500 2025 Capital Projects

Balance Sheet

02/14/26

As of January 31, 2026

Accrual Basis

	<u>Jan 31, 26</u>
ASSETS	
Current Assets	
Checking/Savings	
Horizon MM x0159	276,780.47
TexPool	909,225.28
Total Checking/Savings	<u>1,186,005.75</u>
Total Current Assets	<u>1,186,005.75</u>
TOTAL ASSETS	<u>1,186,005.75</u>
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	
Accounts Payable	11,521.30
Total Accounts Payable	11,521.30
Other Current Liabilities	
Due To/From Other Funds	5,145.32
Total Other Current Liabilities	<u>5,145.32</u>
Total Current Liabilities	16,666.62
Long Term Liabilities	
Series 2025 Tax Notes	1,350,000.00
Total Long Term Liabilities	<u>1,350,000.00</u>
Total Liabilities	1,366,666.62
Equity	
Retained Earnings	-172,434.38
Net Income	-8,226.49
Total Equity	<u>-180,660.87</u>
TOTAL LIABILITIES & EQUITY	<u>1,186,005.75</u>

Village of Salado - 500 2025 Capital Projects

Profit & Loss

October 2025 through January 2026

	<u>Oct '25 - Jan 26</u>
Income	
Interest Income	10,413.20
Total Income	10,413.20
Expense	
Capital Projects	
Pavement & Drainage Assessment	41,200.00
Royal Street Improvements	102,253.53
Williams Road Sidewalk	13,927.29
Total Capital Projects	157,380.82
Other Expense	78.32
Total Expense	157,459.14
Net Income	-147,045.94

Village of Salado - 500 2025 Capital Projects

Check Listing

As of January 31, 2026

<u>Date</u>	<u>Num</u>	<u>Name</u>	<u>Memo</u>	<u>Amount</u>
01/05/2026	10002	MRB Group	Professional Fees	41,310.34
				<u>41,310.34</u>
				<u><u>41,310.34</u></u>