

VILLAGE OF SALADO, TEXAS
FUND BALANCE SUMMARY
As of March 31, 2026

	<u>General Fund</u>	<u>Occupancy Tax Fund</u>	<u>Wastewater Fund Operating & Deposits</u>	<u>Wastewater Bonds</u>	<u>2025 Capital Projects</u>	<u>Debt Service</u>	<u>Total</u>
ASSETS							
Cash and Cash Equivalents	\$ 2,058,534	\$ 351,939	\$ 130,585	\$ 425,419	\$ 1,109,807	\$ 910,926	\$ 4,987,210
Ad Valorem Taxes Receivable	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,260	\$ 18,260
Other Receivables	\$ 245,726	\$ 20,062	\$ 1,784	\$ -	\$ -	\$ -	\$ 267,572
Prepaid Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Due from (to) Other Funds	\$ 81,060	\$ (373)	\$ (99,491)	\$ 18,805	\$ -	\$ -	\$ (0)
TOTAL CURRENT ASSETS	<u>\$ 2,385,320</u>	<u>\$ 371,628</u>	<u>\$ 32,878</u>	<u>\$ 444,224</u>	<u>\$ 1,109,807</u>	<u>\$ 929,186</u>	<u>\$ 5,273,043</u>
LIABILITIES							
Accounts Payable	\$ 77,827	\$ 192	\$ 312	\$ -	\$ -	\$ -	\$ 78,331
Payroll Liabilities	\$ 11,562	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,562
Accrued Wages	\$ 17,333	\$ 1,981	\$ -	\$ -	\$ -	\$ -	\$ 19,314
Accrued Interest	\$ -	\$ -	\$ 10,957	\$ -	\$ -	\$ -	\$ 10,957
Deposits	\$ 1,075,766	\$ 8,607	\$ 38,160	\$ -	\$ -	\$ -	\$ 1,122,533
Deferred Property Taxes	\$ 13,579	\$ -	\$ -	\$ -	\$ -	\$ 16,430	\$ 30,009
TOTAL CURRENT LIABILITIES	<u>\$ 1,196,068</u>	<u>\$ 10,780</u>	<u>\$ 49,429</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 16,430</u>	<u>\$ 1,272,706</u>
FUND BALANCE							
Restricted	\$ 34,107	\$ 360,849	\$ -	\$ 444,224	\$ 1,109,807	\$ 912,756	\$ 2,861,743
Unrestricted	\$ 1,155,145	\$ -	\$ (16,551)	\$ (0)	\$ -	\$ -	\$ 1,138,594
TOTAL FUND BALANCE	<u>\$ 1,189,252</u>	<u>\$ 360,849</u>	<u>\$ (16,551)</u>	<u>\$ 444,224</u>	<u>\$ 1,109,807</u>	<u>\$ 912,756</u>	<u>\$ 4,000,336</u>

Village of Salado-General Fund

Balance Sheet

04/26/26

As of March 31, 2026

Accrual Basis

	<u>Mar 31, 26</u>
ASSETS	
Current Assets	
Checking/Savings	
1002 · Horizon GF Operating xxx8101	708,282.67
1003 · Horizon Payroll xxx9962	250,408.99
1004 · Horizon Forfeiture xxx3514	6,642.66
1006 · Horizonx1297 Deposits	137,007.80
1008 · Horizon General Fund xx9230	946,191.65
1009 · PNC xx-0938	10,000.00
	<hr/>
Total Checking/Savings	2,058,533.77
Other Current Assets	
1200 · Other receivables	
1212 · State Grant Receivable	12,921.82
1213 · Credit Card Payments Receivable	2,507.25
1215 · Property Tax Receivable	15,091.23
1217 · Franchise Fee Receivable	57,319.22
1218 · Sales Tax Receivable	149,685.53
1219 · Mixed Beverage Receivable	8,201.34
	<hr/>
Total 1200 · Other receivables	245,726.39
1205 · Due To/From Other Funds	
1224 · Due From WW Operations	99,491.45
1206 · Due From Fund 200 - Hotel/Motel	373.00
	<hr/>
Total 1205 · Due To/From Other Funds	99,864.45
Total Other Current Assets	<hr/> 345,590.84
Total Current Assets	<hr/> 2,404,124.61
Fixed Assets	
1700 · Land	45,576.83
1705 · Building	384,593.71
1730 · Machinery & Equipment	1,403,475.90
1740 · Infrastructure	7,038,520.73
1799 · Accumulated Depreciation	-1,215,096.55
	<hr/>
Total Fixed Assets	7,657,070.62
Other Assets	
1800 · Construction in Progress	942,781.99
	<hr/>
Total Other Assets	942,781.99
TOTAL ASSETS	<hr/> <hr/> 11,003,977.22
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	77,827.41
Other Current Liabilities	
2050 · Accrued Wages	17,332.84
2100 · Payroll Liabilities	
2106 · State unemploy payable (TWC)	1,705.88
2140 · TMRS payable	9,856.50
	<hr/>
Total 2100 · Payroll Liabilities	11,562.38
2200 · Due to other funds	
2202 · Due to WW Impact Fees Fund	18,804.80
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Total 2200 · Due to other funds	18,804.80
2300 · Unearned ARPA Grant Revenue	0.00

Village of Salado-General Fund

04/26/26

Balance Sheet

Accrual Basis

As of March 31, 2026

	<u>Mar 31, 26</u>
2301 · Development Escrows/Deposits	945,625.08
2302 · Project Escrows & Deposits	132,976.66
2310 · Water CCN	-2,835.50
2700 · Deferred Revenue	
2704 · Deferred Revenue - Ad Valorem	13,578.85
Total 2700 · Deferred Revenue	<u>13,578.85</u>
2899 · Reserved-LTPDF TruancyPrevFund	6,064.96
2900 · Reserved- Security Fee	7,567.98
2862 · Reserved- Technology Fund	1,474.39
2864 · Reserved- Opioid Abatement	2,408.06
2865 · Reserved- Park Improvements	16,840.00
Total Other Current Liabilities	<u>1,171,400.50</u>
Total Current Liabilities	<u>1,249,227.91</u>
Total Liabilities	<u>1,249,227.91</u>
Equity	
3110 · Investments in Fixed Assets	8,599,852.61
32000 · Retained Earnings	334,975.29
Net Income	819,921.41
Total Equity	<u>9,754,749.31</u>
TOTAL LIABILITIES & EQUITY	<u><u>11,003,977.22</u></u>

**Village of Salado-General Fund
Profit & Loss Budget Performance
March 2026**

	<u>Mar 26</u>	<u>Budget</u>	<u>\$ Over Budget</u>	<u>% of Budget</u>	<u>Oct '25 - Mar 26</u>	<u>YTD Budget</u>	<u>\$ Over Budget</u>	<u>% of Budget</u>	<u>Annual Budget</u>
Ordinary Income/Expense									
Income									
4000 · GENERAL FUND REVENUE									
4100 · Tax Revenue									
4115 · Property Taxes									
4119 · Property Tax Refunds/Rebates	0.00	0.00	0.00	0.0%	-9,755.48	-25,000.00	15,244.52	39.02%	-25,000.00
4115 · Property Taxes - Other	113,083.51	100,000.00	13,083.51	113.08%	892,347.32	851,000.00	41,347.32	104.86%	921,000.00
Total 4115 · Property Taxes	113,083.51	100,000.00	13,083.51	113.08%	882,591.84	826,000.00	56,591.84	106.85%	896,000.00
4120 · Sales Tax Earned	86,466.77	83,666.67	2,800.10	103.35%	503,805.60	501,999.98	1,805.62	100.36%	1,004,000.00
4130 · Mixed Beverages	3,840.09	5,000.00	-1,159.91	76.8%	40,292.28	30,000.00	10,292.28	134.31%	60,000.00
Total 4100 · Tax Revenue	203,390.37	188,666.67	14,723.70	107.8%	1,426,689.72	1,357,999.98	68,689.74	105.06%	1,960,000.00
4150 · Franchise Fees									
4160 · Electric Franchise	132,840.78	123,000.00	9,840.78	108.0%	132,840.78	123,000.00	9,840.78	108.0%	123,000.00
4165 · Telephone Franchise	0.00	750.00	-750.00	0.0%	1,204.69	4,500.00	-3,295.31	26.77%	9,000.00
4170 · Waste Disposal Franchise Fee	0.00	2,083.33	-2,083.33	0.0%	10,635.34	12,500.02	-1,864.68	85.08%	25,000.00
4175 · Cable Franchise	0.00	2,083.33	-2,083.33	0.0%	9,965.78	12,500.02	-2,534.24	79.73%	25,000.00
4180 · Water Franchise	0.00	4,416.67	-4,416.67	0.0%	36,224.73	26,499.98	9,724.75	136.7%	53,000.00
Total 4150 · Franchise Fees	132,840.78	132,333.33	507.45	100.38%	190,871.32	179,000.02	11,871.30	106.63%	235,000.00
4200 · Development Services Revenues									
4210 · Sign Permit / Misc	700.00	708.33	-8.33	98.82%	8,880.24	4,250.02	4,630.22	208.95%	8,500.00
4215 · Burn Permit	0.00	25.00	-25.00	0.0%	83.01	150.00	-66.99	55.34%	300.00
4216 · Itinerant Vendor	750.00	250.00	500.00	300.0%	12,050.00	1,500.00	10,550.00	803.33%	3,000.00
4220 · Subdiv/Plats/Waivers/Exceptions	3,995.00	5,000.00	-1,005.00	79.9%	5,520.00	30,000.00	-24,480.00	18.4%	60,000.00
4221 · Professional Fee Reimbursements	0.00	4,500.00	-4,500.00	0.0%	46,314.73	27,000.00	19,314.73	171.54%	54,000.00
4230 · Building Permit Fees	50,405.61	14,583.33	35,822.28	345.64%	119,041.51	87,500.02	31,541.49	136.05%	175,000.00
4260 · Certificate of Occupancy	144.00	83.33	60.67	172.81%	864.00	500.02	363.98	172.79%	1,000.00
4270 · Contractor Registration	1,200.00	633.33	566.67	189.48%	4,630.00	3,800.02	829.98	121.84%	7,600.00
4275 · Zoning/Variances	0.00	41.67	-41.67	0.0%	780.00	249.98	530.02	312.03%	500.00
Total 4200 · Development Services Revenues	57,194.61	25,824.99	31,369.62	221.47%	198,163.49	154,950.06	43,213.43	127.89%	309,900.00
4300 · Service Fees									
4320 · Pace Park Rental Fees	869.00	416.67	452.33	208.56%	1,251.00	2,499.98	-1,248.98	50.04%	5,000.00
4330 · LEOSE	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.0%	1,000.00
4340 · Crash Report Fees	30.00	41.67	-11.67	71.99%	198.10	249.98	-51.88	79.25%	500.00
Total 4300 · Service Fees	899.00	458.34	440.66	196.14%	1,449.10	2,749.96	-1,300.86	52.7%	6,500.00
4700 · Investment and other income									
4780 · Interest Income	1,919.22	416.67	1,502.55	460.61%	8,481.22	2,499.98	5,981.24	339.25%	5,000.00
4790 · Other Income	4,858.57	666.67	4,191.90	728.78%	8,572.05	3,999.98	4,572.07	214.3%	8,000.00
Total 4700 · Investment and other income	6,777.79	1,083.34	5,694.45	625.64%	17,053.27	6,499.96	10,553.31	262.36%	13,000.00

**Village of Salado-General Fund
Profit & Loss Budget Performance
March 2026**

	<u>Mar 26</u>	<u>Budget</u>	<u>\$ Over Budget</u>	<u>% of Budget</u>	<u>Oct '25 - Mar 26</u>	<u>YTD Budget</u>	<u>\$ Over Budget</u>	<u>% of Budget</u>	<u>Annual Budget</u>
4400 · Fines and Forfeitures	5,358.24	4,166.67	1,191.57	128.6%	32,563.59	24,999.98	7,563.61	130.25%	50,000.00
Total 4000 · GENERAL FUND REVENUE	406,460.79	352,533.34	53,927.45	115.3%	1,866,790.49	1,726,199.96	140,590.53	108.15%	2,574,400.00
Total Income	406,460.79	352,533.34	53,927.45	115.3%	1,866,790.49	1,726,199.96	140,590.53	108.15%	2,574,400.00
Expense									
GENERAL FUND EXPENDITURES									
5000 · ADMINISTRATION DEPARTMENT									
5100 · Personnel Services									
5101 · Village Administrator Salary	0.00	12,875.00	-12,875.00	0.0%	70,559.24	77,250.00	-6,690.76	91.34%	154,500.00
5102 · City Secretary Salary	3,652.07	4,291.67	-639.60	85.1%	24,083.27	25,749.98	-1,666.71	93.53%	51,500.00
5104 · Receptionist Salary	2,595.00	1,341.67	1,253.33	193.42%	11,179.09	8,049.98	3,129.11	138.87%	16,100.00
5124 · Payroll Tax- Admin	518.63	1,566.67	-1,048.04	33.1%	8,066.57	9,399.98	-1,333.41	85.82%	18,800.00
5126 · TMRS Contributions- Admin	392.59	1,975.00	-1,582.41	19.88%	10,433.31	11,850.00	-1,416.69	88.05%	23,700.00
5127 · Health Care- Admin	2,212.66	1,200.00	1,012.66	184.39%	7,260.70	7,200.00	60.70	100.84%	14,400.00
Total 5100 · Personnel Services	9,370.95	23,250.01	-13,879.06	40.31%	131,582.18	139,499.94	-7,917.76	94.32%	279,000.00
5200 · Services									
5201 · Meeting Expense	1,608.56	666.67	941.89	241.28%	6,805.19	3,999.98	2,805.21	170.13%	8,000.00
5202 · Bell Co Health Svcs Contracts	0.00	0.00	0.00	0.0%	5,132.53	5,500.00	-367.47	93.32%	5,500.00
5203 · Printing Expense	0.00	12.50	-12.50	0.0%	89.00	75.00	14.00	118.67%	150.00
5204 · Telephone	408.24	333.33	74.91	122.47%	3,816.05	2,000.02	1,816.03	190.8%	4,000.00
5205 · Equipment - Leased / Rented	275.75	333.33	-57.58	82.73%	1,879.50	2,000.02	-120.52	93.97%	4,000.00
5206 · Interest Exp/Bank Fees	272.04	308.33	-36.29	88.23%	1,397.38	1,850.02	-452.64	75.53%	3,700.00
5207 · BELLCAD	0.00	0.00	0.00	0.0%	16,832.00	16,500.00	332.00	102.01%	22,000.00
5214 · Utilities	142.17	533.33	-391.16	26.66%	3,130.44	3,200.02	-69.58	97.83%	6,400.00
5215 · Janitorial	0.00	83.33	-83.33	0.0%	2.40	500.02	-497.62	0.48%	1,000.00
Total 5200 · Services	2,706.76	2,270.82	435.94	119.2%	39,084.49	35,625.08	3,459.41	109.71%	54,750.00
5216 · Professional Fees									
5216-3 · Profess Fees - Accounting	21,300.00	22,000.00	-700.00	96.82%	48,910.00	45,000.00	3,910.00	108.69%	70,000.00
5216-4 · Pro Fees- Contracted Inspectors	7,380.43	12,666.67	-5,286.24	58.27%	61,499.36	75,999.98	-14,500.62	80.92%	152,000.00
5216-5 · Profess. Fees - Legal	7,732.05	9,583.33	-1,851.28	80.68%	73,312.23	57,500.02	15,812.21	127.5%	115,000.00
Total 5216 · Professional Fees	36,412.48	44,250.00	-7,837.52	82.29%	183,721.59	178,500.00	5,221.59	102.93%	337,000.00
5300 · Other Services & Charges									
5301 · Election Expenses	0.00	0.00	0.00	0.0%	0.00	1,600.00	-1,600.00	0.0%	3,200.00
5304 · Office Supplies	279.04	833.33	-554.29	33.49%	3,785.81	5,000.02	-1,214.21	75.72%	10,000.00
5305 · Postage	331.46	333.33	-1.87	99.44%	1,605.29	2,000.02	-394.73	80.26%	4,000.00
5306 · Building Supplies	0.00	25.00	-25.00	0.0%	0.00	150.00	-150.00	0.0%	300.00
5307 · Building & Equipment - R & M	0.00	83.33	-83.33	0.0%	221.97	500.02	-278.05	44.39%	1,000.00
5309 · Website	0.00	0.00	0.00	0.0%	3,843.00	4,000.00	-157.00	96.08%	10,000.00
5310 · Public Notices	0.00	208.33	-208.33	0.0%	1,348.00	1,250.02	97.98	107.84%	2,500.00

**Village of Salado-General Fund
Profit & Loss Budget Performance
March 2026**

	<u>Mar 26</u>	<u>Budget</u>	<u>\$ Over Budget</u>	<u>% of Budget</u>	<u>Oct '25 - Mar 26</u>	<u>YTD Budget</u>	<u>\$ Over Budget</u>	<u>% of Budget</u>	<u>Annual Budget</u>
5311 · Insurance (TML Property & GL)	0.00	0.00	0.00	0.0%	47,192.54	66,000.00	-18,807.46	71.5%	66,000.00
5312 · Dues and Subscriptions	63.84	0.00	63.84	100.0%	1,748.02	2,800.00	-1,051.98	62.43%	2,800.00
5313 · Training & Travel	402.46	583.33	-180.87	68.99%	3,756.17	3,500.02	256.15	107.32%	7,000.00
5319 · Technology	913.00	2,575.00	-1,662.00	35.46%	17,027.81	15,450.00	1,577.81	110.21%	30,900.00
Total 5300 · Other Services & Charges	1,989.80	4,641.65	-2,651.85	42.87%	80,528.61	102,250.10	-21,721.49	78.76%	137,700.00
5400 · Capital Outlay									
5401 · Equipment (IT)	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.0%	9,200.00
Total 5400 · Capital Outlay	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.0%	9,200.00
Total 5000 · ADMINISTRATION DEPARTMENT	50,479.99	74,412.48	-23,932.49	67.84%	434,916.87	455,875.12	-20,958.25	95.4%	817,650.00
5500 · DEVELOPMENT SERVICES DEPARTMENT									
5501 · Personnel Services									
5503 · Permit Clerk Salary	3,529.60	3,825.00	-295.40	92.28%	21,022.46	22,950.00	-1,927.54	91.6%	45,900.00
5504 · Payroll Tax- Dev Svcs	270.89	325.00	-54.11	83.35%	1,671.22	1,950.00	-278.78	85.7%	3,900.00
5505 · TMRS Contributions- Dev Svcs	379.44	441.67	-62.23	85.91%	2,317.67	2,649.98	-332.31	87.46%	5,300.00
5507 · Health Care- Dev Svcs	1,121.76	1,200.00	-78.24	93.48%	6,811.36	7,200.00	-388.64	94.6%	14,400.00
Total 5501 · Personnel Services	5,301.69	5,791.67	-489.98	91.54%	31,822.71	34,749.98	-2,927.27	91.58%	69,500.00
5600 · Other Services & Charges									
5601 · Travel & Training	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.0%	500.00
Total 5600 · Other Services & Charges	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.0%	500.00
5700 · Professional Fees									
5701 · General Village Engineering	4,371.78	8,333.33	-3,961.55	52.46%	10,616.81	50,000.02	-39,383.21	21.23%	100,000.00
5702 · Zoning/Annexation	0.00	416.67	-416.67	0.0%	0.00	2,499.98	-2,499.98	0.0%	5,000.00
5703 · Plat/Development	11,677.13	4,500.00	7,177.13	259.49%	56,121.96	27,000.00	29,121.96	207.86%	54,000.00
Total 5700 · Professional Fees	16,048.91	13,250.00	2,798.91	121.12%	66,738.77	79,500.00	-12,761.23	83.95%	159,000.00
Total 5500 · DEVELOPMENT SERVICES DEPARTMENT	21,350.60	19,041.67	2,308.93	112.13%	98,561.48	114,249.98	-15,688.50	86.27%	229,000.00
5550 · ADMINISTRATIVE SERVICES DEPT									
5551 · Personnel Services									
5552 · Director of Admin Services	5,942.30	6,437.50	-495.20	92.31%	35,307.68	38,625.00	-3,317.32	91.41%	77,250.00
5553 · Payroll Tax- Admin Services	454.58	258.33	196.25	175.97%	2,395.61	1,550.02	845.59	154.55%	3,100.00
5554 · TMRS- Admin Services	638.80	741.67	-102.87	86.13%	3,892.79	4,449.98	-557.19	87.48%	8,900.00
5555 · Healthcare- Admin Services	1,140.76	1,200.00	-59.24	95.06%	6,925.36	7,200.00	-274.64	96.19%	14,400.00
5556 · Tourism Oversight	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.0%	-15,500.00
Total 5551 · Personnel Services	8,176.44	8,637.50	-461.06	94.66%	48,521.44	51,825.00	-3,303.56	93.63%	88,150.00
Total 5550 · ADMINISTRATIVE SERVICES DEPT	8,176.44	8,637.50	-461.06	94.66%	48,521.44	51,825.00	-3,303.56	93.63%	88,150.00
6000 · PUBLIC SAFETY DEPARTMENT									
6200 · Police Department									
6201 · Personnel Services									
6202 · Salary - Chief of Police	8,125.68	8,808.33	-682.65	92.25%	48,280.72	52,850.02	-4,569.30	91.35%	105,700.00

**Village of Salado-General Fund
Profit & Loss Budget Performance
March 2026**

	<u>Mar 26</u>	<u>Budget</u>	<u>\$ Over Budget</u>	<u>% of Budget</u>	<u>Oct '25 - Mar 26</u>	<u>YTD Budget</u>	<u>\$ Over Budget</u>	<u>% of Budget</u>	<u>Annual Budget</u>
6203 · Salary- Lieutenant	5,615.38	6,083.33	-467.95	92.31%	19,935.56	36,500.02	-16,564.46	54.62%	73,000.00
6204 · Salary- Sergeant	0.00	0.00	0.00	0.0%	13,844.48	0.00	13,844.48	100.0%	0.00
6205 · Salary / Wages - Officers	18,409.52	24,891.67	-6,482.15	73.96%	136,928.66	149,349.98	-12,421.32	91.68%	298,700.00
6206 · Officers - Overtime	344.64	466.67	-122.03	73.85%	5,053.80	2,799.98	2,253.82	180.49%	5,600.00
6207 · Longevity & Certif Pay	561.54	833.33	-271.79	67.39%	3,430.76	5,000.02	-1,569.26	68.62%	10,000.00
6208 · Payroll Tax- PD	2,528.81	3,450.00	-921.19	73.3%	18,099.55	20,700.00	-2,600.45	87.44%	41,400.00
6209 · Contract Labor- Stroll Security	0.00	0.00	0.00	0.0%	1,680.00	2,000.00	-320.00	84.0%	2,000.00
6210 · TMRS Contributions- PD	3,553.60	4,725.00	-1,171.40	75.21%	25,120.77	28,350.00	-3,229.23	88.61%	56,700.00
6211 · Health Care- PD	7,881.57	8,400.00	-518.43	93.83%	48,144.77	50,400.00	-2,255.23	95.53%	100,800.00
Total 6201 · Personnel Services	47,020.74	57,658.33	-10,637.59	81.55%	320,519.07	347,950.02	-27,430.95	92.12%	693,900.00
6212 · Services									
6213 · Telephone	709.30	916.67	-207.37	77.38%	5,315.51	5,499.98	-184.47	96.65%	11,000.00
6214 · Utilities	90.71	391.67	-300.96	23.16%	1,967.22	2,349.98	-382.76	83.71%	4,700.00
6215 · Janitorial	0.00	150.00	-150.00	0.0%	0.00	900.00	-900.00	0.0%	1,800.00
6215.1 · Technology- PD	56.00	916.67	-860.67	6.11%	10,015.07	5,499.98	4,515.09	182.09%	11,000.00
Total 6212 · Services	856.01	2,375.01	-1,519.00	36.04%	17,297.80	14,249.94	3,047.86	121.39%	28,500.00
6216 · Other Services & Charges									
6217 · Ammunition	0.00	0.00	0.00	0.0%	0.00	500.00	-500.00	0.0%	500.00
6218 · Crime Prevention Supplies	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.0%	500.00
6219 · Auto Expenses	400.81	3,541.67	-3,140.86	11.32%	9,959.96	21,249.98	-11,290.02	46.87%	42,500.00
6220 · Supplies	54.98	833.33	-778.35	6.6%	1,233.12	5,000.02	-3,766.90	24.66%	10,000.00
6221 · Equipment Maintenance & Repair	0.00	83.33	-83.33	0.0%	0.00	500.02	-500.02	0.0%	1,000.00
6222 · Building R & M	0.00	41.67	-41.67	0.0%	0.00	249.98	-249.98	0.0%	500.00
6223 · Dues & Subscriptions	0.00	41.67	-41.67	0.0%	0.00	249.98	-249.98	0.0%	500.00
6224 · Animal Control	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.0%	1,500.00
6224.1 · Travel & Training	229.00	208.33	20.67	109.92%	336.00	1,250.02	-914.02	26.88%	2,500.00
Total 6216 · Other Services & Charges	684.79	4,750.00	-4,065.21	14.42%	11,529.08	29,000.00	-17,470.92	39.76%	59,500.00
6225 · Police - Capital Outlay									
6226 · Capital Outlay- PD Vehicles	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.0%	87,400.00
6227 · Capital Outlay- PD Equipment	0.00	0.00	0.00	0.0%	21,752.72	0.00	21,752.72	100.0%	28,000.00
Total 6225 · Police - Capital Outlay	0.00	0.00	0.00	0.0%	21,752.72	0.00	21,752.72	100.0%	115,400.00
Total 6200 · Police Department	48,561.54	64,783.34	-16,221.80	74.96%	371,098.67	391,199.96	-20,101.29	94.86%	897,300.00
6500 · Municipal Court									
6550 · Professional Fees									
6551 · Judicial Services	800.00	800.00	0.00	100.0%	4,800.00	4,800.00	0.00	100.0%	9,600.00
6552 · Prosecutor	1,606.58	2,191.67	-585.09	73.3%	10,779.21	13,149.98	-2,370.77	81.97%	26,300.00
Total 6550 · Professional Fees	2,406.58	2,991.67	-585.09	80.44%	15,579.21	17,949.98	-2,370.77	86.79%	35,900.00
6570 · Other Services & Charges									

**Village of Salado-General Fund
Profit & Loss Budget Performance
March 2026**

	Mar 26	Budget	\$ Over Budget	% of Budget	Oct '25 - Mar 26	YTD Budget	\$ Over Budget	% of Budget	Annual Budget
6571 · Supplies	0.00	16.67	-16.67	0.0%	0.00	99.98	-99.98	0.0%	200.00
6573 · Dues and Subscriptions	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.0%	3,000.00
6575 · Travel and Training	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.0%	200.00
Total 6570 · Other Services & Charges	0.00	16.67	-16.67	0.0%	0.00	99.98	-99.98	0.0%	3,400.00
Total 6500 · Municipal Court	2,406.58	3,008.34	-601.76	80.0%	15,579.21	18,049.96	-2,470.75	86.31%	39,300.00
Total 6000 · PUBLIC SAFETY DEPARTMENT	50,968.12	67,791.68	-16,823.56	75.18%	386,677.88	409,249.92	-22,572.04	94.49%	936,600.00
7000 · PUBLIC WORKS DEPARTMENT									
7001 · Personnel Services									
7002 · Wages- Maintenance Worker	3,802.50	4,333.33	-530.83	87.75%	24,293.75	26,000.02	-1,706.27	93.44%	52,000.00
7004 · Maintenance Worker- Overtime	0.00	41.67	-41.67	0.0%	0.00	249.98	-249.98	0.0%	500.00
7005 · Payroll Tax- Public Works	317.51	341.67	-24.16	92.93%	1,994.43	2,049.98	-55.55	97.29%	4,100.00
7008 · TMRS Contributions- Maint	408.78	500.00	-91.22	81.76%	1,910.03	3,000.00	-1,089.97	63.67%	6,000.00
7009 · Healthcare- Maintenance	0.00	1,200.00	-1,200.00	0.0%	0.00	7,200.00	-7,200.00	0.0%	14,400.00
Total 7001 · Personnel Services	4,528.79	6,416.67	-1,887.88	70.58%	28,198.21	38,499.98	-10,301.77	73.24%	77,000.00
7015 · Other Services & Charges									
7016 · Maint- Uniforms and Boots	0.00	0.00	0.00	0.0%	465.42	1,500.00	-1,034.58	31.03%	1,500.00
7017 · Telephone	37.22	50.00	-12.78	74.44%	223.32	300.00	-76.68	74.44%	600.00
Total 7015 · Other Services & Charges	37.22	50.00	-12.78	74.44%	688.74	1,800.00	-1,111.26	38.26%	2,100.00
Total 7000 · PUBLIC WORKS DEPARTMENT	4,566.01	6,466.67	-1,900.66	70.61%	28,886.95	40,299.98	-11,413.03	71.68%	79,100.00
8000 · PARKS DEPARTMENT									
8001 · Services									
8002 · Utilities	103.84	366.67	-262.83	28.32%	814.47	2,199.98	-1,385.51	37.02%	4,400.00
Total 8001 · Services	103.84	366.67	-262.83	28.32%	814.47	2,199.98	-1,385.51	37.02%	4,400.00
8010 · Other Services & Charges									
8011 · Supplies	56.07	416.67	-360.60	13.46%	4,162.73	2,499.98	1,662.75	166.51%	5,000.00
Total 8010 · Other Services & Charges	56.07	416.67	-360.60	13.46%	4,162.73	2,499.98	1,662.75	166.51%	5,000.00
Total 8000 · PARKS DEPARTMENT	159.91	783.34	-623.43	20.41%	4,977.20	4,699.96	277.24	105.9%	9,400.00
9000 · STREET DEPARTMENT									
9001 · Other Services & Charges									
9002 · Contract Services	0.00	3,333.33	-3,333.33	0.0%	3,298.50	20,000.02	-16,701.52	16.49%	40,000.00
9003 · Signage	0.00	83.33	-83.33	0.0%	0.00	500.02	-500.02	0.0%	1,000.00
9004 · Auto Expense	348.46	166.67	181.79	209.07%	1,476.06	999.98	476.08	147.61%	2,000.00
9005 · Equipment Repair	0.00	125.00	-125.00	0.0%	0.00	750.00	-750.00	0.0%	1,500.00
9006 · Street Supplies	3,638.45	3,750.00	-111.55	97.03%	9,403.27	22,500.00	-13,096.73	41.79%	45,000.00
Total 9001 · Other Services & Charges	3,986.91	7,458.33	-3,471.42	53.46%	14,177.83	44,750.02	-30,572.19	31.68%	89,500.00
9050 · Services									
9051 · Utilities	389.86	2,083.33	-1,693.47	18.71%	11,922.03	12,500.02	-577.99	95.38%	25,000.00
Total 9050 · Services	389.86	2,083.33	-1,693.47	18.71%	11,922.03	12,500.02	-577.99	95.38%	25,000.00

**Village of Salado-General Fund
 Profit & Loss Budget Performance
 March 2026**

	<u>Mar 26</u>	<u>Budget</u>	<u>\$ Over Budget</u>	<u>% of Budget</u>	<u>Oct '25 - Mar 26</u>	<u>YTD Budget</u>	<u>\$ Over Budget</u>	<u>% of Budget</u>	<u>Annual Budget</u>
9500 · Capital Outlay									
9501 · Capital Outlay- Streets	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.0%	100,000.00
Total 9500 · Capital Outlay	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.0%	100,000.00
Total 9000 · STREET DEPARTMENT	4,376.77	9,541.66	-5,164.89	45.87%	26,099.86	57,250.04	-31,150.18	45.59%	214,500.00
Total GENERAL FUND EXPENDITURES	140,077.84	186,675.00	-46,597.16	75.04%	1,028,641.68	1,133,450.00	-104,808.32	90.75%	2,374,400.00
Total Expense	140,077.84	186,675.00	-46,597.16	75.04%	1,028,641.68	1,133,450.00	-104,808.32	90.75%	2,374,400.00
Net Ordinary Income	266,382.95	165,858.34	100,524.61	160.61%	838,148.81	592,749.96	245,398.85	141.4%	200,000.00
Other Income/Expense									
Other Expense									
98000 · Transfers Out									
98006 · Transfer to Fund Balance	0.00	0.00	0.00	0.0%	18,227.40	0.00	18,227.40	100.0%	200,000.00
Total 98000 · Transfers Out	0.00	0.00	0.00	0.0%	18,227.40	0.00	18,227.40	100.0%	200,000.00
Total Other Expense	0.00	0.00	0.00	0.0%	18,227.40	0.00	18,227.40	100.0%	200,000.00
Net Other Income	0.00	0.00	0.00	0.0%	-18,227.40	0.00	-18,227.40	100.0%	-200,000.00
Net Income	266,382.95	165,858.34	100,524.61	160.61%	819,921.41	592,749.96	227,171.45	138.33%	0.00

Village of Salado-General Fund Check Listing

Type	Date	Num	Name	As of March 31, 2026	Memo	Amount
Check	03/01/2026	Draft	LEAF		Server Lease Pmt: Dell PowerEdge T560 Server	570.00
Bill Pmt -Check	03/02/2026	Draft	Cirro Energy		Utilities: Electric	46.32
Bill Pmt -Check	03/02/2026	Draft	Cirro Energy		Utilities: Electric	44.28
Bill Pmt -Check	03/02/2026	Draft	Cirro Energy		Utilities: Electric	14.61
Bill Pmt -Check	03/02/2026	Draft	Cirro Energy		Utilities: Electric	1,516.87
Bill Pmt -Check	03/02/2026	Draft	Cirro Energy		Utilities: Electric	500.83
Bill Pmt -Check	03/02/2026	Draft	Cirro Energy		Utilities: Electric	586.26
Bill Pmt -Check	03/02/2026	Draft	Cirro Energy		Utilities: Electric	31.09
Bill Pmt -Check	03/02/2026	Draft	Cirro Energy		Utilities: Electric	28.42
Bill Pmt -Check	03/02/2026	Draft	Cirro Energy		Utilities: Electric	95.38
Bill Pmt -Check	03/02/2026	Draft	Cirro Energy		Utilities: Electric	20.05
Bill Pmt -Check	03/04/2026	Draft	Cirro Energy		Utilities: Electric	140.19
Bill Pmt -Check	03/05/2026	5820	AnnamLife, LLC		Live Stream Technician- 02/19/26 BOA Meeting	600.00
Bill Pmt -Check	03/05/2026	5821	Bickerstaff Heath Delgado Acosta LLP		Professional Fees	12,785.38
Bill Pmt -Check	03/05/2026	5822	Bureau Veritas		Inspection Services	5,704.07
Bill Pmt -Check	03/05/2026	5823	Keith's Ace Hardware		R&M Supplies	248.29
Bill Pmt -Check	03/05/2026	5824	Kristi Stegall		Professional Fees	4,725.00
Bill Pmt -Check	03/05/2026	5825	MRB Group		Professional Fees	51,830.79
Bill Pmt -Check	03/05/2026	5826	Reinforcing Steel Supply		48 Perma-Patch 60lb Bags	710.40
Bill Pmt -Check	03/05/2026	5827	Renaissance Systems, INC		Telephone System- Elevate Core Cloud	371.02
Bill Pmt -Check	03/05/2026	5828	Tax Appraisal District Of Bell County		3rd QTR 2026 Taxing Unit Fee	5,534.00
Bill Pmt -Check	03/06/2026	Draft	Grande Communications Network LLC		PD Telephone and Internet	174.84
Bill Pmt -Check	03/09/2026	5829	Extraco Technology		Monthly IT Support, Cybersecurity Monitoring	2,007.00
Bill Pmt -Check	03/09/2026	5830	Salado Water Supply Corporation		Utilities: Water	502.92
Bill Pmt -Check	03/09/2026	5831	Verizon Wireless		Village Cell Phones	782.99
Bill Pmt -Check	03/11/2026	Draft	Cirro Energy		Utilities: Electric	24.63
Check	03/12/2026	5833	Ruby Ribeiro		Refund Two Citations Paid to the Wrong Court	672.30
Bill Pmt -Check	03/12/2026	5832	Eagle Disposal		Utilities: Waste Disposal	112.50
Bill Pmt -Check	03/12/2026	Draft	Cadence Bank		Credit Card Purchases	1,356.02
Bill Pmt -Check	03/13/2026	Draft	PNC Bank		Credit Card Transactions	1,175.87
Bill Pmt -Check	03/16/2026	5834	Bourland Landscape, LLC		Street R&M Supplies	128.55
Bill Pmt -Check	03/16/2026	5835	Donald Allman, CPA		FY 24-25 Audit- Final Invoice, \$20k Total	15,000.00
Bill Pmt -Check	03/23/2026	Draft	Standard Insurance Company RC		Employee Life/AD&D	408.50
Bill Pmt -Check	03/23/2026	Draft	Standard Insurance Company RC		Employee Health Care- Vision	53.72
Bill Pmt -Check	03/23/2026	Draft	Standard Insurance Company RC		Employee Health Care- Dental	276.76
Bill Pmt -Check	03/23/2026	Draft	Blue Cross and Blue Shield of Texas		Employee Health Care Monthly Premiums	13,125.12
Check	03/26/2026	5840	Zach Hurst		Reimbursement: Bottled Water	8.56
Check	03/26/2026	5841	Pence, Gina K		Reimbursement: Office Supplies/Travel	439.49
Bill Pmt -Check	03/26/2026	5837	Clifford Lee Coleman		Judicial Services for March 2026	800.00
Bill Pmt -Check	03/26/2026	5838	Salado Masonic Lodge #296		Flag Program Annual Subscription	1,500.00
Bill Pmt -Check	03/26/2026	5839	Xerox Financial Services		Copier Lease Payment- April '26	275.75
Bill Pmt -Check	03/31/2026	Draft	Card Service Center		Credit Card Transactions	370.95
						125,299.72
						125,299.72

Village of Salado, Hotel-Motel Fund

Balance Sheet

As of March 31, 2026

	<u>Mar 31, 26</u>
ASSETS	
Current Assets	
Checking/Savings	
1005 · Horizon Operating xxx0314	143,502.79
Total Checking/Savings	<u>143,502.79</u>
Other Current Assets	
1200 · AR Taxes	20,061.87
1100 · Investments	
1120 · TexPool	208,436.68
Total 1100 · Investments	<u>208,436.68</u>
Total Other Current Assets	<u>228,498.55</u>
Total Current Assets	<u>372,001.34</u>
TOTAL ASSETS	<u>372,001.34</u>
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	
2000 · Accounts Payable	192.00
Total Accounts Payable	<u>192.00</u>
Other Current Liabilities	
2050 · Accrued Wages	1,980.68
2347 · Economic Incentive Payme...	6,051.89
2400 · Reserve For Trolley Project	2,555.26
2200 · Due To Other Funds	
2201 · Due to GF	373.00
Total 2200 · Due To Other Funds	<u>373.00</u>
Total Other Current Liabilities	<u>10,960.83</u>
Total Current Liabilities	<u>11,152.83</u>
Total Liabilities	11,152.83
Equity	
32000 · Retained Earnings	376,791.07
Net Income	-15,942.56
Total Equity	<u>360,848.51</u>
TOTAL LIABILITIES & EQUITY	<u>372,001.34</u>

Village of Salado, Hotel-Motel Fund
Profit & Loss Budget Performance
March 2026

	<u>Mar 26</u>	<u>Budget</u>	<u>\$ Over Budget</u>	<u>% of Budget</u>	<u>Oct '25 - Mar 26</u>	<u>YTD Budget</u>	<u>\$ Over Budget</u>	<u>% of Budget</u>	<u>Annual Budget</u>
Ordinary Income/Expense									
Income									
4000 · HOT FUND REVENUE									
4100 · County Hotel Occupancy Tax	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.0%	4,000.00
4200 · Occupancy Tax	11,862.94	20,833.33	-8,970.39	56.94%	101,074.33	125,000.02	-23,925.69	80.86%	250,000.00
4300 · Other Income	787.03	83.33	703.70	944.47%	8,319.05	500.02	7,819.03	1,663.74%	1,000.00
Total 4000 · HOT FUND REVENUE	<u>12,649.97</u>	<u>20,916.66</u>	<u>-8,266.69</u>	<u>60.48%</u>	<u>109,393.38</u>	<u>125,500.04</u>	<u>-16,106.66</u>	<u>87.17%</u>	<u>255,000.00</u>
Total Income	12,649.97	20,916.66	-8,266.69	60.48%	109,393.38	125,500.04	-16,106.66	87.17%	255,000.00
Expense									
5000 · HOT FUND EXPENDITURES									
5001 · Personnel Services									
5002 · Salary- Marketing Specialist	5,546.16	6,008.33	-462.17	92.31%	35,646.19	36,050.02	-403.83	98.88%	72,100.00
5003 · Wages- Visitors Ctr Coordinator	870.00	1,341.67	-471.67	64.85%	6,239.63	8,049.98	-1,810.35	77.51%	16,100.00
5004 · Administrative Oversight	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.0%	15,500.00
5006 · Payroll Tax	496.94	633.33	-136.39	78.47%	3,290.38	3,800.02	-509.64	86.59%	7,600.00
5007 · TMRS Contribution	596.22	691.67	-95.45	86.2%	3,940.76	4,149.98	-209.22	94.96%	8,300.00
5008 · Health Care	1,169.17	1,200.00	-30.83	97.43%	6,905.86	7,200.00	-294.14	95.92%	14,400.00
Total 5001 · Personnel Services	<u>8,678.49</u>	<u>9,875.00</u>	<u>-1,196.51</u>	<u>87.88%</u>	<u>56,022.82</u>	<u>59,250.00</u>	<u>-3,227.18</u>	<u>94.55%</u>	<u>134,000.00</u>
5050 · Other Charges & Services									
5051 · Lease- Visitors Center	1,400.00	1,516.67	-116.67	92.31%	8,525.19	9,099.98	-574.79	93.68%	18,200.00
5052 · Marketing	3,392.00	4,166.67	-774.67	81.41%	25,969.00	24,999.98	969.02	103.88%	50,000.00
5053 · CVB Events	0.00	416.67	-416.67	0.0%	121.56	2,499.98	-2,378.42	4.86%	5,000.00
5054 · Convention Registration	0.00	0.00	0.00	0.0%	0.00	2,500.00	-2,500.00	0.0%	2,500.00
5055 · Dues & Subscriptions	0.00	0.00	0.00	0.0%	2,420.11	5,000.00	-2,579.89	48.4%	5,000.00
5056 · Office Supplies	0.00	208.33	-208.33	0.0%	1,479.17	1,250.02	229.15	118.33%	2,500.00
5057 · Postage	78.00	125.00	-47.00	62.4%	96.65	750.00	-653.35	12.89%	1,500.00
5058 · Printing	0.00	291.67	-291.67	0.0%	0.00	1,749.98	-1,749.98	0.0%	3,500.00
5059 · Professional Fees	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.0%	7,600.00
5065 · Travel & Training	295.00	0.00	295.00	100.0%	295.00	0.00	295.00	100.0%	3,000.00
5070 · Transportation & Maintenance	0.00	416.67	-416.67	0.0%	0.00	2,499.98	-2,499.98	0.0%	5,000.00
5075 · Community Grant Program	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.0%	10,000.00
5080 · Heritage Organization Funding									
5081 · Salado Museum & College Park	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.0%	10,000.00
5082 · Stagecoach Inn Rebates	3,138.30	4,166.67	-1,028.37	75.32%	30,406.44	24,999.98	5,406.46	121.63%	50,000.00
Total 5080 · Heritage Organization Funding	<u>3,138.30</u>	<u>4,166.67</u>	<u>-1,028.37</u>	<u>75.32%</u>	<u>30,406.44</u>	<u>24,999.98</u>	<u>5,406.46</u>	<u>121.63%</u>	<u>60,000.00</u>
Total 5050 · Other Charges & Services	<u>8,303.30</u>	<u>11,308.35</u>	<u>-3,005.05</u>	<u>73.43%</u>	<u>69,313.12</u>	<u>75,349.90</u>	<u>-6,036.78</u>	<u>91.99%</u>	<u>173,800.00</u>

Village of Salado, Hotel-Motel Fund
Profit & Loss Budget Performance
 March 2026

	<u>Mar 26</u>	<u>Budget</u>	<u>\$ Over Budget</u>	<u>% of Budget</u>	<u>Oct '25 - Mar 26</u>	<u>YTD Budget</u>	<u>\$ Over Budget</u>	<u>% of Budget</u>	<u>Annual Budget</u>
5100 · Capital Outlay									
5101 · Capital Outlay- Technology	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.0%	4,000.00
Total 5100 · Capital Outlay	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.0%</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.0%</u>	<u>4,000.00</u>
Total 5000 · HOT FUND EXPENDITURES	<u>16,981.79</u>	<u>21,183.35</u>	<u>-4,201.56</u>	<u>80.17%</u>	<u>125,335.94</u>	<u>134,599.90</u>	<u>-9,263.96</u>	<u>93.12%</u>	<u>311,800.00</u>
Total Expense	<u>16,981.79</u>	<u>21,183.35</u>	<u>-4,201.56</u>	<u>80.17%</u>	<u>125,335.94</u>	<u>134,599.90</u>	<u>-9,263.96</u>	<u>93.12%</u>	<u>311,800.00</u>
Net Ordinary Income	<u>-4,331.82</u>	<u>-266.69</u>	<u>-4,065.13</u>	<u>1,624.29%</u>	<u>-15,942.56</u>	<u>-9,099.86</u>	<u>-6,842.70</u>	<u>175.2%</u>	<u>-56,800.00</u>
Other Income/Expense									
Other Income									
98000 · Transfer from HOT Fund Balance	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.0%	56,800.00
Total Other Income	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.0%</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.0%</u>	<u>56,800.00</u>
Net Other Income	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.0%</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.0%</u>	<u>56,800.00</u>
Net Income	<u><u>-4,331.82</u></u>	<u><u>-266.69</u></u>	<u><u>-4,065.13</u></u>	<u><u>1,624.29%</u></u>	<u><u>-15,942.56</u></u>	<u><u>-9,099.86</u></u>	<u><u>-6,842.70</u></u>	<u><u>175.2%</u></u>	<u><u>0.00</u></u>

Village of Salado, Hotel-Motel Fund
Check Listing
As of March 31, 2026

Type	Date	Num	Name	Memo	Amount
Bill Pmt -Check	03/05/2026	2059	KAGS	Fall Schedule 2025- October Radio Spots	365.00
Bill Pmt -Check	03/05/2026	2060	KCEN	Fall Schedule 2025- TV Spots October 2025	1,565.00
Bill Pmt -Check	03/05/2026	2061	kcen.com	Infillion Display Campaign Fall 2025	400.00
Bill Pmt -Check	03/16/2026	2062	Lamar Companies	Billboard I35 S/O 6th Ave	1,000.00
Bill Pmt -Check	03/16/2026	2063	Media 2 Social	Website Build	800.00
Bill Pmt -Check	03/26/2026	2064	Salado Museum & College Park, Inc.	Office Space- April 2026	1,400.00
					<u>5,530.00</u>
					<u>5,530.00</u>

Village of Salado- Wastewater System Revenue

Balance Sheet

As of March 31, 2026

Mar 31, 26

ASSETS

Current Assets

Checking/Savings

Horizon Account x353 92,855.04

Total Checking/Savings 92,855.04

Accounts Receivable

Accounts Receivable 15,979.81

Total Accounts Receivable 15,979.81

Other Current Assets

Allowance for Doubtful Accounts -14,195.78

Total Other Current Assets -14,195.78

Total Current Assets 94,639.07

TOTAL ASSETS 94,639.07

LIABILITIES & EQUITY

Liabilities

Current Liabilities

Accounts Payable

Accounts Payable 311.76

Total Accounts Payable 311.76

Other Current Liabilities

Due to Deposits Fund 900.00

Accrued Interest 10,957.00

Due to General Fund 99,491.45

Total Other Current Liabilities 111,348.45

Total Current Liabilities 111,660.21

Total Liabilities 111,660.21

Equity

Retained Earnings -72,723.72

Net Income 55,702.58

Total Equity -17,021.14

TOTAL LIABILITIES & EQUITY 94,639.07

Village of Salado- Wastewater System Revenue
Profit & Loss Budget Performance
March 2026

	<u>Mar 26</u>	<u>Budget</u>	<u>\$ Over Budget</u>	<u>% of Budget</u>	<u>Oct '25 - Mar 26</u>	<u>YTD Budget</u>	<u>\$ Over Budget</u>	<u>% of Budget</u>	<u>Annual Budget</u>
Ordinary Income/Expense									
Income									
Monthly Service Fees	45,551.97	39,000.00	6,551.97	116.8%	267,794.78	234,000.00	33,794.78	114.44%	468,000.00
Interest Income	73.74	50.00	23.74	147.48%	433.19	300.00	133.19	144.4%	600.00
Miscellaneous Income	1,653.47	250.00	1,403.47	661.39%	8,083.09	1,500.00	6,583.09	538.87%	3,000.00
Total Income	<u>47,279.18</u>	<u>39,300.00</u>	<u>7,979.18</u>	<u>120.3%</u>	<u>276,311.06</u>	<u>235,800.00</u>	<u>40,511.06</u>	<u>117.18%</u>	<u>471,600.00</u>
Expense									
Misc	0.00	0.00	0.00	0.0%	4,800.00	5,000.00	-200.00	96.0%	5,000.00
Maintenance Contractor	16,269.92	16,683.33	-413.41	97.52%	113,889.44	100,100.02	13,789.42	113.78%	200,200.00
Admin/Collections	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.0%	10,100.00
Professional Fees- Engineering	739.50	833.33	-93.83	88.74%	2,362.50	5,000.02	-2,637.52	47.25%	10,000.00
Repairs	0.00	6,666.67	-6,666.67	0.0%	49,718.64	39,999.98	9,718.66	124.3%	80,000.00
TCEQ Fees	0.00				1,250.00	1,300.00	-50.00	96.15%	1,300.00
Utilities									
Utilities- Electric	7,746.66	8,250.00	-503.34	93.9%	47,364.75	49,500.00	-2,135.25	95.69%	99,000.00
Utilities- Water	203.79	416.67	-212.88	48.91%	1,223.15	2,499.98	-1,276.83	48.93%	5,000.00
Total Utilities	<u>7,950.45</u>	<u>8,666.67</u>	<u>-716.22</u>	<u>91.74%</u>	<u>48,587.90</u>	<u>51,999.98</u>	<u>-3,412.08</u>	<u>93.44%</u>	<u>104,000.00</u>
Total Expense	<u>24,959.87</u>	<u>32,850.00</u>	<u>-7,890.13</u>	<u>75.98%</u>	<u>220,608.48</u>	<u>203,400.00</u>	<u>17,208.48</u>	<u>108.46%</u>	<u>410,600.00</u>
Net Ordinary Income	<u>22,319.31</u>	<u>6,450.00</u>	<u>15,869.31</u>	<u>346.04%</u>	<u>55,702.58</u>	<u>32,400.00</u>	<u>23,302.58</u>	<u>171.92%</u>	<u>61,000.00</u>
Net Income	<u>22,319.31</u>	<u>6,450.00</u>	<u>15,869.31</u>	<u>346.04%</u>	<u>55,702.58</u>	<u>32,400.00</u>	<u>23,302.58</u>	<u>171.92%</u>	<u>61,000.00</u>

Village of Salado- Wastewater System Revenue
Check Listing
As of March 31, 2026

Date	Num	Name	Memo	Amount
03/02/2026	Draft	Cirro- USR Electrical	Cirro Electric- Waste Water Facilities Accounts	8,150.76
03/02/2026	Draft	Cirro- USR Electrical	Cirro Electric- Waste Water 1414 Royal St. Lift Station	100.73
03/05/2026	100429	Jacobs Engineering Group, Inc.	Contracted Operator and Repairs	32,974.86
03/09/2026	100430	Frontier Utilities	Electric Service at 401 S Stagecoach Road Well	123.55
03/09/2026	100431	Salado Water Supply Corporation	Utilities- Water	204.12
03/30/2026	Draft	Cirro- USR Electrical	Cirro Electric- Waste Water Facilities Accounts	7,638.69
				<u>49,192.71</u>
				<u>49,192.71</u>

Village of Salado- 500 Wastewater Customer Deposits

Balance Sheet

04/26/26

As of March 31, 2026

Accrual Basis

	<u>Mar 31, 26</u>
ASSETS	
Current Assets	
Checking/Savings	
Horizon x317	37,730.31
Total Checking/Savings	<u>37,730.31</u>
Total Current Assets	<u>37,730.31</u>
TOTAL ASSETS	<u>37,730.31</u>
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Other Current Liabilities	
Due to WW Rev Fund	-900.00
Wastewater Customer Deposits	38,160.00
Total Other Current Liabilities	<u>37,260.00</u>
Total Current Liabilities	<u>37,260.00</u>
Total Liabilities	37,260.00
Equity	
Retained Earnings	294.80
Net Income	175.51
Total Equity	<u>470.31</u>
TOTAL LIABILITIES & EQUITY	<u>37,730.31</u>

Village of Salado- 500 Wastewater Customer Deposits

Profit & Loss

October 2025 through March 2026

	<u>Oct '25 - Mar 26</u>
Ordinary Income/Expense	
Income	
Interest Income	175.51
Total Income	<u>175.51</u>
Net Ordinary Income	<u>175.51</u>
Net Income	<u><u>175.51</u></u>

Village of Salado- 500 Wastewater Customer Deposits
Check Listing
As of March 31, 2026

<u>Date</u>	<u>Num</u>	<u>Name</u>	<u>Memo</u>	<u>Amount</u>
03/30/2026	100188	Jubilee Homes III, LP	Refund Deposits 1331 Rylee Lane, Paid ck#5539 5/28/25	100.00
03/30/2026	100189	Omega Builders	1321 Brody Way, Paid ck#133436 5/23/25- Deposit Refund	100.00
				<u>200.00</u>
				<u>200.00</u>

Village of Salado - 700 WW Permanent Improvement Bonds

Balance Sheet

As of March 31, 2026

	<u>Mar 31, 26</u>
ASSETS	
Current Assets	
Checking/Savings	
1002 · Horizon Bond Disbursement x86...	100.81
1004 · Impact Fees Horizon x8444	425,418.94
Total Checking/Savings	425,519.75
Other Current Assets	
2206 · Due from GF	18,804.80
Total Other Current Assets	18,804.80
Total Current Assets	444,324.55
Fixed Assets	
1520 · Equipment	5,857.10
1530 · Wastewater Treatment Facility	12,285,515.93
1531 · Accum Depr- Depreciation WWTP	-2,001,686.58
Total Fixed Assets	10,289,686.45
TOTAL ASSETS	<u>10,734,011.00</u>
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Other Current Liabilities	
2900 · Restricted Impact Fees	10,304.00
Total Other Current Liabilities	10,304.00
Total Current Liabilities	10,304.00
Long Term Liabilities	
2502 · '22 Refunding Bonds	6,350,000.00
2503 · Current Portion of Bonds	570,000.00
Total Long Term Liabilities	6,920,000.00
Total Liabilities	6,930,304.00
Equity	
3110 · Investments in Fixed Assets	3,369,686.00
32000 · Unrestricted Net Assets	372,102.75
Net Income	61,918.25
Total Equity	3,803,707.00
TOTAL LIABILITIES & EQUITY	<u>10,734,011.00</u>

Village of Salado - 700 WW Permanent Improvement Bonds

Profit & Loss

October 2025 through March 2026

	<u>Oct '25 - Mar 26</u>
Ordinary Income/Expense	
Income	
4400 · Impact Fee Revenue	75,476.80
4100 · Interest Income	1,897.45
	<hr/>
Total Income	77,374.25
Expense	
6100 · Return of Impact Fees	15,456.00
	<hr/>
Total Expense	15,456.00
Net Ordinary Income	<hr/>
	61,918.25
Net Income	<hr/> <hr/>
	61,918.25

Village of Salado - 700 WW Permanent Improvement Bonds

Check Listing

As of March 31, 2026

<u>Date</u>	<u>Num</u>	<u>Name</u>	<u>Memo</u>	<u>Amount</u>
(No checks drawn this period)				<u>0.00</u>
				<u>0.00</u>

Village of Salado - 300 Interest and Sinking Fund

Balance Sheet

04/26/26

As of March 31, 2026

Accrual Basis

	<u>Mar 31, 26</u>
ASSETS	
Current Assets	
Checking/Savings	
1001 · Horizon xxxx7846	910,925.70
Total Checking/Savings	910,925.70
Other Current Assets	
1215 · Property Tax Receivable	18,259.90
Total Other Current Assets	18,259.90
Total Current Assets	929,185.60
TOTAL ASSETS	<u>929,185.60</u>
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Other Current Liabilities	
2704 · Deferred Revenue- Ad Valorem	16,429.96
Total Other Current Liabilities	16,429.96
Total Current Liabilities	16,429.96
Total Liabilities	16,429.96
Equity	
32000 · Unrestricted Net Assets	255,234.47
Net Income	657,521.17
Total Equity	912,755.64
TOTAL LIABILITIES & EQUITY	<u>929,185.60</u>

Village of Salado - 300 Interest and Sinking Fund
Profit & Loss Budget Performance
 March 2026

	<u>Mar 26</u>	<u>Budget</u>	<u>\$ Over Budget</u>	<u>% of Budget</u>	<u>Oct '25 - Mar 26</u>	<u>YTD Budget</u>	<u>\$ Over Budget</u>	<u>% of Budget</u>	<u>Annual Budget</u>
Ordinary Income/Expense									
Income									
4000 · Property Tax Revenue	114,770.84	75,000.00	39,770.84	153.03%	905,340.20	871,000.00	34,340.20	103.94%	934,588.00
4100 · Interest Income	2,033.85	208.33	1,825.52	976.26%	9,134.10	1,250.02	7,884.08	730.72%	2,500.00
Total Income	<u>116,804.69</u>	<u>75,208.33</u>	<u>41,596.36</u>	<u>155.31%</u>	<u>914,474.30</u>	<u>872,250.02</u>	<u>42,224.28</u>	<u>104.84%</u>	<u>937,088.00</u>
Expense									
6111 · 2022 Bond Principal	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.0%	580,000.00
6112 · 2022 Bond Interest	0.00	0.00	0.00	0.0%	60,325.00	60,325.00	0.00	100.0%	120,650.00
6113 · 2025 Tax Note Principal	165,000.00	170,000.00	-5,000.00	97.06%	165,000.00	170,000.00	-5,000.00	97.06%	170,000.00
6114 · 2025 Tax Note Interest	27,403.13	27,403.13	0.00	100.0%	27,403.13	27,403.13	0.00	100.0%	63,938.00
6150 · Bond Admin Fees	0.00				4,225.00				
Total Expense	<u>192,403.13</u>	<u>197,403.13</u>	<u>-5,000.00</u>	<u>97.47%</u>	<u>256,953.13</u>	<u>257,728.13</u>	<u>-775.00</u>	<u>99.7%</u>	<u>934,588.00</u>
Net Ordinary Income	<u>-75,598.44</u>	<u>-122,194.80</u>	<u>46,596.36</u>	<u>61.87%</u>	<u>657,521.17</u>	<u>614,521.89</u>	<u>42,999.28</u>	<u>107.0%</u>	<u>2,500.00</u>
Net Income	<u><u>-75,598.44</u></u>	<u><u>-122,194.80</u></u>	<u><u>46,596.36</u></u>	<u><u>61.87%</u></u>	<u><u>657,521.17</u></u>	<u><u>614,521.89</u></u>	<u><u>42,999.28</u></u>	<u><u>107.0%</u></u>	<u><u>2,500.00</u></u>

Village of Salado - 300 Interest and Sinking Fund
Check Listing
As of March 31, 2026

<u>Date</u>	<u>Num</u>	<u>Name</u>	<u>Memo</u>	<u>Amount</u>
03/01/2026	2006	Horizon Bank	Semi-Annual Loan Pmt	192,403.13
				<u>192,403.13</u>
				<u>192,403.13</u>

Village of Salado - 500 2025 Capital Projects

Balance Sheet

04/26/26

As of March 31, 2026

Accrual Basis

	<u>Mar 31, 26</u>
ASSETS	
Current Assets	
Checking/Savings	
Horizon MM x0159	195,170.83
TexPool	914,636.40
Total Checking/Savings	<u>1,109,807.23</u>
Total Current Assets	<u>1,109,807.23</u>
TOTAL ASSETS	<u>1,109,807.23</u>
LIABILITIES & EQUITY	
Liabilities	
Long Term Liabilities	
Series 2025 Tax Notes	1,350,000.00
Total Long Term Liabilities	<u>1,350,000.00</u>
Total Liabilities	1,350,000.00
Equity	
Retained Earnings	-172,434.38
Net Income	-67,758.39
Total Equity	<u>-240,192.77</u>
TOTAL LIABILITIES & EQUITY	<u>1,109,807.23</u>

Village of Salado - 500 2025 Capital Projects

Profit & Loss

October 2025 through March 2026

	<u>Oct '25 - Mar 26</u>
Income	
Interest Income	16,625.77
Total Income	16,625.77
Expense	
Capital Projects	
Pavement & Drainage Assessment	41,200.00
Royal Street Improvements	131,097.53
Williams Road Sidewalk	50,827.76
Total Capital Projects	223,125.29
Other Expense	78.32
Total Expense	223,203.61
Net Income	<u><u>-206,577.84</u></u>

Village of Salado - 500 2025 Capital Projects

Check Listing

As of March 31, 2026

<u>Date</u>	<u>Num</u>	<u>Name</u>	<u>Memo</u>	<u>Amount</u>
(No checks drawn this period)				
				0.00
				<u>0.00</u>