VILLAGE OF SALADO, TEXAS
FUND BALANCE SUMMARY
As of May 31, 2026

	General Fund	Occupancy Tax Fund	Wastewater Fund Operating & Deposits	Wastewater Bonds	2025 Capital Projects	Debt Service	Total
ASSETS							
Cash and Cash Equivalents	$ 1,895,131	$ 375,664	$ 144,299	$ 501,691	$ 1,056,508	$ 938,388	$ 4,911,682
Ad Valorem Taxes Receivable	$ -	$ -	$ -	$ -	$ -	$ 18,260	$ 18,260
Other Receivables	$ 231,596	$ 20,062	$ 8,093	$ -	$ -	$ -	$ 259,751
Prepaid Expenses	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Due from (to) Other Funds	$ 52,893	$ (69)	$ (78,584)	$ 25,760	$ -	$ -	$ -
TOTAL CURRENT ASSETS	$ 2,179,619	$ 395,657	$ 73,809	$ 527,451	$ 1,056,508	$ 956,648	$ 5,189,693
LIABILITIES							
Accounts Payable	$ 69,540	$ 400	$ 256	$ -	$ -	$ -	$ 70,196
Payroll Liabilities	$ 11,373	$ -	$ -	$ -	$ -	$ -	$ 11,373
Accrued Wages	$ 17,333	$ 1,981	$ -	$ -	$ -	$ -	$ 19,314
Accrued Interest/Expenses	$ (12,500)	$ -	$ 10,957	$ -	$ -	$ -	$ (1,543)
Deposits	$ 1,047,055	$ 21,534	$ 40,760	$ -	$ -	$ -	$ 1,109,350
Deferred Property Taxes	$ 13,579	$ -	$ -	$ -	$ -	$ 16,430	$ 30,009
TOTAL CURRENT LIABILITIES	$ 1,146,380	$ 23,915	$ 51,973	$ -	$ -	$ 16,430	$ 1,238,698
FUND BALANCE							
Restricted	$ 34,355	$ 371,742	$ -	$ 527,451	$ 1,056,508	$ 940,218	$ 2,930,274
Unrestricted	$ 998,884	$ -	$ 21,836	$ 0	$ -	$ -	$ 1,020,720
TOTAL FUND BALANCE	$ 1,033,239	$ 371,742	$ 21,836	$ 527,451	$ 1,056,508	$ 940,218	$ 3,950,995

Village of Salado-General Fund
Balance Sheet
As of May 31, 2026

		May 31, 26
ASSETS		
Current Assets		
Checking/Savings		
1002 · Horizon GF Operating xxx8101		543,120.50
1003 · Horizon Payroll xxx9962		250,405.93
1004 · Horizon Forfeiture xxx3514		6,653.40
1006 · Horizonx1297 Deposits		137,229.35
1008 · Horizon General Fund xx9230		947,721.73
1009 · PNC xx-0938		10,000.00
Total Checking/Savings		1,895,130.91
Other Current Assets		
1200 · Other receivables		
1213 · Credit Card Payments Receivable	1,298.33	
1215 · Property Tax Receivable	15,091.23	
1217 · Franchise Fee Receivable	57,319.22	
1218 · Sales Tax Receivable	149,685.53	
1219 · Mixed Beverage Receivable	8,201.34	
Total 1200 · Other receivables		231,595.65
1205 · Due To/From Other Funds		
1224 · Due From WW Operations	78,583.68	
1206 · Due From Fund 200 - Hotel/Motel	69.22	
Total 1205 · Due To/From Other Funds		78,652.90
Total Other Current Assets		310,248.55
Total Current Assets		2,205,379.46
Fixed Assets		
1700 · Land		45,576.83
1705 · Building		384,593.71
1730 · Machinery & Equipment		1,403,475.90
1740 · Infrastructure		7,038,520.73
1799 · Accumulated Depreciation		-1,742,806.55
Total Fixed Assets		7,129,360.62
Other Assets		
1800 · Construction in Progress		942,781.99
Total Other Assets		942,781.99
TOTAL ASSETS		**10,277,522.07**
LIABILITIES & EQUITY		
Liabilities		
Current Liabilities		
Accounts Payable		
2000 · Accounts Payable		69,540.20
Total Accounts Payable		69,540.20
Other Current Liabilities		
2003 · Accrued Expenses		-12,500.00
2050 · Accrued Wages		17,332.84
2100 · Payroll Liabilities		11,373.03
2200 · Due to other funds		
2202 · Due to WW Impact Fees Fund	25,760.00	
Total 2200 · Due to other funds		25,760.00
2300 · Unearned ARPA Grant Revenue		0.00
2301 · Development Escrows/Deposits		945,625.08
2302 · Project Escrows & Deposits		101,430.39

Village of Salado-General Fund
Balance Sheet
As of May 31, 2026

	May 31, 26
2700 · Deferred Revenue	
2704 · Deferred Revenue - Ad Valorem	13,578.85
Total 2700 · Deferred Revenue	13,578.85
2899 · Reserved-LTPDF TruancyPrevFund	6,064.96
2900 · Reserved- Security Fee	7,567.98
2862 · Reserved- Technology Fund	1,474.39
2864 · Reserved- Opioid Abatement	2,408.06
2865 · Reserved- Park Improvements	16,840.00
Total Other Current Liabilities	1,136,955.58
Total Current Liabilities	1,206,495.78
Total Liabilities	1,206,495.78
Equity	
3110 · Investments in Fixed Assets	8,599,852.61
32000 · Retained Earnings	-192,734.71
Net Income	663,908.39
Total Equity	9,071,026.29
TOTAL LIABILITIES & EQUITY	**10,277,522.07**

Village of Salado-General Fund
Profit & Loss Budget Performance
May 2026

	May 26	Budget	$ Over Budget	% of Budget	Oct '25 - May 26	YTD Budget	$ Over Budget	% of Budget	Annual Budget
Ordinary Income/Expense									
Income									
4000 · GENERAL FUND REVENUE									
4100 · Tax Revenue									
4115 · Property Taxes									
4119 · Property Tax Refunds/Rebates	0.00	0.00	0.00	0.0%	-29,759.28	-66,000.00	36,240.72	45.09%	-66,000.00
4115 · Property Taxes - Other	7,002.91	15,000.00	-7,997.09	46.69%	914,439.80	886,000.00	28,439.80	103.21%	921,000.00
Total 4115 · Property Taxes	7,002.91	15,000.00	-7,997.09	46.69%	884,680.52	820,000.00	64,680.52	107.89%	855,000.00
4120 · Sales Tax Earned	96,324.27	83,666.67	12,657.60	115.13%	666,075.21	669,333.32	-3,258.11	99.51%	1,004,000.00
4130 · Mixed Beverages	8,799.38	5,000.00	3,799.38	175.99%	54,756.88	40,000.00	14,756.88	136.89%	60,000.00
Total 4100 · Tax Revenue	112,126.56	103,666.67	8,459.89	108.16%	1,605,512.61	1,529,333.32	76,179.29	104.98%	1,919,000.00
4150 · Franchise Fees									
4160 · Electric Franchise	0.00	0.00	0.00	0.0%	137,203.83	132,800.00	4,403.83	103.32%	132,800.00
4165 · Telephone Franchise	778.60	750.00	28.60	103.81%	1,998.77	6,000.00	-4,001.23	33.31%	9,000.00
4170 · Waste Disposal Franchise Fee	0.00	2,083.33	-2,083.33	0.0%	10,965.80	16,666.68	-5,700.88	65.8%	25,000.00
4175 · Cable Franchise	24.54	2,083.33	-2,058.79	1.18%	9,990.32	16,666.68	-6,676.36	59.94%	25,000.00
4180 · Water Franchise	0.00	5,000.00	-5,000.00	0.0%	48,370.63	40,000.00	8,370.63	120.93%	60,000.00
Total 4150 · Franchise Fees	803.14	9,916.66	-9,113.52	8.1%	208,529.35	212,133.36	-3,604.01	98.3%	251,800.00
4200 · Development Services Revenues									
4210 · Sign Permit / Misc	400.00	1,041.67	-641.67	38.4%	11,530.24	8,333.32	3,196.92	138.36%	12,500.00
4215 · Burn Permit	0.00	25.00	-25.00	0.0%	103.01	200.00	-96.99	51.51%	300.00
4216 · Itinerant Vendor	425.00	1,083.33	-658.33	39.23%	13,150.00	8,666.68	4,483.32	151.73%	13,000.00
4220 · Subdiv/Plats/Waivers/Exceptions	78.00	5,000.00	-4,922.00	1.56%	8,071.90	40,000.00	-31,928.10	20.18%	60,000.00
4221 · Professional Fee Reimbursements	17,499.72	4,500.00	12,999.72	388.88%	63,814.45	36,000.00	27,814.45	177.26%	54,000.00
4230 · Building Permit Fees	32,010.56	14,583.33	17,427.23	219.5%	174,226.53	116,666.68	57,559.85	149.34%	175,000.00
4260 · Certificate of Occupancy	144.00	83.33	60.67	172.81%	1,152.00	666.68	485.32	172.8%	1,000.00
4270 · Contractor Registration	500.00	633.33	-133.33	78.95%	5,930.00	5,066.68	863.32	117.04%	7,600.00
4275 · Zoning/Variances	0.00	41.67	-41.67	0.0%	780.00	333.32	446.68	234.01%	500.00
Total 4200 · Development Services Revenues	51,057.28	26,991.66	24,065.62	189.16%	278,758.13	215,933.36	62,824.77	129.1%	323,900.00
4300 · Service Fees									
4320 · Pace Park Rental Fees	-100.00	416.67	-516.67	-24.0%	1,279.00	3,333.32	-2,054.32	38.37%	5,000.00
4330 · LEOSE	0.00	0.00	0.00	0.0%	0.00	1,000.00	-1,000.00	0.0%	1,000.00
4340 · Crash Report Fees	84.00	41.67	42.33	201.58%	336.10	333.32	2.78	100.83%	500.00
Total 4300 · Service Fees	-16.00	458.34	-474.34	-3.49%	1,615.10	4,666.64	-3,051.54	34.61%	6,500.00
4700 · Investment and other income									
4780 · Interest Income	1,631.46	416.67	1,214.79	391.55%	11,807.00	3,333.32	8,473.68	354.21%	5,000.00
4790 · Other Income	1,040.01	666.67	373.34	156.0%	10,082.08	5,333.32	4,748.76	189.04%	8,000.00
Total 4700 · Investment and other income	2,671.47	1,083.34	1,588.13	246.6%	21,889.08	8,666.64	13,222.44	252.57%	13,000.00

Village of Salado-General Fund
Profit & Loss Budget Performance
May 2026

	May 26	Budget	$ Over Budget	% of Budget	Oct '25 - May 26	YTD Budget	$ Over Budget	% of Budget	Annual Budget
4400 · Fines and Forfeitures	5,082.00	4,166.67	915.33	121.97%	47,645.59	33,333.32	14,312.27	142.94%	50,000.00
Total 4000 · GENERAL FUND REVENUE	171,724.45	146,283.34	25,441.11	117.39%	2,163,949.86	2,004,066.64	159,883.22	107.98%	2,564,200.00
Total Income	171,724.45	146,283.34	25,441.11	117.39%	2,163,949.86	2,004,066.64	159,883.22	107.98%	2,564,200.00
Expense									
GENERAL FUND EXPENDITURES									
5000 · ADMINISTRATION DEPARTMENT									
5100 · Personnel Services									
5101 · Village Administrator Salary									
5101-1 · CTCOG Administrator Services	12,500.00				62,500.00				
5101 · Village Administrator Salary - Other	0.00	12,875.00	-12,875.00	0.0%	70,559.24	103,000.00	-32,440.76	68.5%	154,500.00
Total 5101 · Village Administrator Salary	12,500.00	12,875.00	-375.00	97.09%	133,059.24	103,000.00	30,059.24	129.18%	154,500.00
5102 · City Secretary Salary	5,519.23	4,925.00	594.23	112.07%	33,564.04	39,400.00	-5,835.96	85.19%	59,100.00
5104 · Receptionist Salary	2,010.00	1,425.00	585.00	141.05%	14,842.84	11,400.00	3,442.84	130.2%	17,100.00
5124 · Payroll Tax- Admin	1,111.92	1,591.67	-479.75	69.86%	9,644.36	12,733.32	-3,088.96	75.74%	19,100.00
5126 · TMRS Contributions- Admin	593.31	2,091.67	-1,498.36	28.37%	11,452.48	16,733.32	-5,280.84	68.44%	25,100.00
5127 · Health Care- Admin	1,163.18	1,708.33	-545.15	68.09%	9,584.84	13,666.68	-4,081.84	70.13%	20,500.00
Total 5100 · Personnel Services	22,897.64	24,616.67	-1,719.03	93.02%	212,147.80	196,933.32	15,214.48	107.73%	295,400.00
5200 · Services									
5201 · Meeting Expense	2,311.32	666.67	1,644.65	346.7%	10,333.63	5,333.32	5,000.31	193.76%	8,000.00
5202 · Bell Co Health Srvcs Contracts	0.00	0.00	0.00	0.0%	5,132.53	5,500.00	-367.47	93.32%	5,500.00
5203 · Printing Expense	276.04	12.50	263.54	2,208.32%	365.04	100.00	265.04	365.04%	150.00
5204 · Telephone	579.42	333.33	246.09	173.83%	5,330.39	2,666.68	2,663.71	199.89%	4,000.00
5205 · Equipment - Leased / Rented	275.75	333.33	-57.58	82.73%	2,431.00	2,666.68	-235.68	91.16%	4,000.00
5206 · Interest Exp/Bank Fees	175.56	308.33	-132.77	56.94%	1,761.68	2,466.68	-705.00	71.42%	3,700.00
5207 · BELLCAD	5,534.00	0.00	5,534.00	100.0%	22,366.00	22,000.00	366.00	101.66%	22,000.00
5214 · Utilities	537.10	533.33	3.77	100.71%	4,634.55	4,266.68	367.87	108.62%	6,400.00
5215 · Janitorial	0.00	83.33	-83.33	0.0%	2.40	666.68	-664.28	0.36%	1,000.00
Total 5200 · Services	9,689.19	2,270.82	7,418.37	426.68%	52,357.22	45,666.72	6,690.50	114.65%	54,750.00
5216 · Professional Fees									
5216-3 · Profess Fees - Accounting	5,215.00	5,000.00	215.00	104.3%	58,675.00	50,000.00	8,675.00	117.35%	70,000.00
5216-4 · Pro Fees- Contracted Inspectors	45,107.77	12,666.67	32,441.10	356.11%	115,476.24	101,333.32	14,142.92	113.96%	152,000.00
5216-5 · Profess. Fees - Legal	25,927.75	9,583.33	16,344.42	270.55%	124,702.38	76,666.68	48,035.70	162.66%	115,000.00
Total 5216 · Professional Fees	76,250.52	27,250.00	49,000.52	279.82%	298,853.62	228,000.00	70,853.62	131.08%	337,000.00
5300 · Other Services & Charges									
5301 · Election Expenses	902.47	1,600.00	-697.53	56.4%	902.47	3,200.00	-2,297.53	28.2%	3,200.00
5304 · Office Supplies	1,597.75	833.33	764.42	191.73%	6,047.64	6,666.68	-619.04	90.71%	10,000.00
5305 · Postage	644.18	333.33	310.85	193.26%	2,896.62	2,666.68	229.94	108.62%	4,000.00
5306 · Building Supplies	0.00	25.00	-25.00	0.0%	0.00	200.00	-200.00	0.0%	300.00

Village of Salado-General Fund
Profit & Loss Budget Performance
May 2026

	May 26	Budget	$ Over Budget	% of Budget	Oct '25 - May 26	YTD Budget	$ Over Budget	% of Budget	Annual Budget
5307 · Building & Equipment - R & M	0.00	83.33	-83.33	0.0%	221.97	666.68	-444.71	33.3%	1,000.00
5309 · Website	0.00	0.00	0.00	0.0%	3,843.00	4,000.00	-157.00	96.08%	10,000.00
5310 · Public Notices	0.00	208.33	-208.33	0.0%	1,348.00	1,666.68	-318.68	80.88%	2,500.00
5311 · Insurance (TML Property & GL)	1,000.00	0.00	1,000.00	100.0%	48,192.54	47,200.00	992.54	102.1%	47,200.00
5312 · Dues and Subscriptions	53.20	0.00	53.20	100.0%	1,853.06	2,800.00	-946.94	66.18%	2,800.00
5313 · Training & Travel	3,712.00	583.33	3,128.67	636.35%	7,491.97	4,666.68	2,825.29	160.54%	7,000.00
5319 · Technology	2,920.00	2,575.00	345.00	113.4%	25,399.81	20,600.00	4,799.81	123.3%	30,900.00
Total 5300 · Other Services & Charges	10,829.60	6,241.65	4,587.95	173.51%	98,197.08	94,333.40	3,863.68	104.1%	118,900.00
5400 · Capital Outlay									
5401 · Equipment (IT)	1,567.00	0.00	1,567.00	100.0%	1,567.00	0.00	1,567.00	100.0%	9,200.00
Total 5400 · Capital Outlay	1,567.00	0.00	1,567.00	100.0%	1,567.00	0.00	1,567.00	100.0%	9,200.00
Total 5000 · ADMINISTRATION DEPARTMENT	121,233.95	60,379.14	60,854.81	200.79%	663,122.72	564,933.44	98,189.28	117.38%	815,250.00
5500 · DEVELOPMENT SERVICES DEPARTMENT									
5501 · Personnel Services									
5503 · Permit Clerk Salary	4,580.80	4,225.00	355.80	108.42%	29,132.86	33,800.00	-4,667.14	86.19%	50,700.00
5504 · Payroll Tax- Dev Svcs	458.43	341.67	116.76	134.17%	2,399.67	2,733.32	-333.65	87.79%	4,100.00
5505 · TMRS Contributions- Dev Svcs	492.44	458.33	34.11	107.44%	3,189.55	3,666.68	-477.13	86.99%	5,500.00
5507 · Health Care- Dev Svcs	1,153.42	1,200.00	-46.58	96.12%	9,118.20	9,600.00	-481.80	94.98%	14,400.00
Total 5501 · Personnel Services	6,685.09	6,225.00	460.09	107.39%	43,840.28	49,800.00	-5,959.72	88.03%	74,700.00
5600 · Other Services & Charges									
5601 · Travel & Training	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.0%	500.00
Total 5600 · Other Services & Charges	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.0%	500.00
5700 · Professional Fees									
5701 · General Village Engineering	2,689.75	4,166.67	-1,476.92	64.55%	18,001.56	33,333.32	-15,331.76	54.01%	50,000.00
5702 · Zoning/Annexation	0.00	416.67	-416.67	0.0%	0.00	3,333.32	-3,333.32	0.0%	5,000.00
5703 · Plat/Development	17,349.65	8,083.33	9,266.32	214.64%	90,960.71	64,666.68	26,294.03	140.66%	97,000.00
Total 5700 · Professional Fees	20,039.40	12,666.67	7,372.73	158.21%	108,962.27	101,333.32	7,628.95	107.53%	152,000.00
Total 5500 · DEVELOPMENT SERVICES DEPARTMENT	26,724.49	18,891.67	7,832.82	141.46%	152,802.55	151,133.32	1,669.23	101.1%	227,200.00
5550 · ADMINISTRATIVE SERVICES DEPT									
5551 · Personnel Services									
5552 · Director of Admin Services	5,942.30	6,437.50	-495.20	92.31%	47,192.28	51,500.00	-4,307.72	91.64%	77,250.00
5553 · Payroll Tax- Admin Services	562.58	258.33	304.25	217.78%	3,412.78	2,066.68	1,346.10	165.13%	3,100.00
5554 · TMRS- Admin Services	638.80	741.67	-102.87	86.13%	5,170.39	5,933.32	-762.93	87.14%	8,900.00
5555 · Healthcare- Admin Services	1,172.42	1,200.00	-27.58	97.7%	9,270.20	9,600.00	-329.80	96.57%	14,400.00
5556 · Tourism Oversight	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.0%	-15,500.00
Total 5551 · Personnel Services	8,316.10	8,637.50	-321.40	96.28%	65,045.65	69,100.00	-4,054.35	94.13%	88,150.00
Total 5550 · ADMINISTRATIVE SERVICES DEPT	8,316.10	8,637.50	-321.40	96.28%	65,045.65	69,100.00	-4,054.35	94.13%	88,150.00
6000 · PUBLIC SAFETY DEPARTMENT									

Village of Salado-General Fund
Profit & Loss Budget Performance
May 2026

	May 26	Budget	$ Over Budget	% of Budget	Oct '25 - May 26	YTD Budget	$ Over Budget	% of Budget	Annual Budget
6200 · Police Department									
6201 · Personnel Services									
6202 · Salary - Chief of Police	8,125.68	8,808.33	-682.65	92.25%	64,532.08	70,466.68	-5,934.60	91.58%	105,700.00
6203 · Salary- Lieutenant	5,615.38	6,083.33	-467.95	92.31%	31,166.32	48,666.68	-17,500.36	64.04%	73,000.00
6204 · Salary- Sergeant	0.00	0.00	0.00	0.0%	13,844.48	0.00	13,844.48	100.0%	0.00
6205 · Salary / Wages - Officers	22,056.96	24,891.67	-2,834.71	88.61%	180,123.54	199,133.32	-19,009.78	90.45%	298,700.00
6206 · Officers - Overtime	215.40	466.67	-251.27	46.16%	5,807.70	3,733.32	2,074.38	155.56%	5,600.00
6207 · Longevity & Certif Pay	561.54	833.33	-271.79	67.39%	4,553.84	6,666.68	-2,112.84	68.31%	10,000.00
6208 · Payroll Tax- PD	3,537.90	3,450.00	87.90	102.55%	24,402.71	27,600.00	-3,197.29	88.42%	41,400.00
6209 · Contract Labor- Stroll Security	0.00	0.00	0.00	0.0%	1,680.00	2,000.00	-320.00	84.0%	2,000.00
6210 · TMRS Contributions- PD	3,931.80	4,725.00	-793.20	83.21%	32,920.31	37,800.00	-4,879.69	87.09%	56,700.00
6211 · Health Care- PD	10,420.66	8,400.00	2,020.66	124.06%	66,504.65	67,200.00	-695.35	98.97%	100,800.00
Total 6201 · Personnel Services	54,465.32	57,658.33	-3,193.01	94.46%	425,535.63	463,266.68	-37,731.05	91.86%	693,900.00
6212 · Services									
6213 · Telephone	884.21	916.67	-32.46	96.46%	7,258.77	7,333.32	-74.55	98.98%	11,000.00
6214 · Utilities	307.43	391.67	-84.24	78.49%	2,696.53	3,133.32	-436.79	86.06%	4,700.00
6215 · Janitorial	0.00	150.00	-150.00	0.0%	0.00	1,200.00	-1,200.00	0.0%	1,800.00
6215.1 · Technology- PD	56.00	916.67	-860.67	6.11%	10,127.07	7,333.32	2,793.75	138.1%	11,000.00
Total 6212 · Services	1,247.64	2,375.01	-1,127.37	52.53%	20,082.37	18,999.96	1,082.41	105.7%	28,500.00
6216 · Other Services & Charges									
6217 · Ammunition	0.00	0.00	0.00	0.0%	486.45	500.00	-13.55	97.29%	500.00
6218 · Crime Prevention Supplies	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.0%	500.00
6219 · Auto Expenses	5,370.24	3,541.67	1,828.57	151.63%	20,725.89	28,333.32	-7,607.43	73.15%	42,500.00
6220 · Supplies	35.40	833.33	-797.93	4.25%	2,311.80	6,666.68	-4,354.88	34.68%	10,000.00
6221 · Equipment Maintenance & Repair	0.00	83.33	-83.33	0.0%	0.00	666.68	-666.68	0.0%	1,000.00
6222 · Building R & M	0.00	41.67	-41.67	0.0%	0.00	333.32	-333.32	0.0%	500.00
6223 · Dues & Subscriptions	0.00	41.67	-41.67	0.0%	0.00	333.32	-333.32	0.0%	500.00
6224 · Animal Control	0.00	0.00	0.00	0.0%	600.00	0.00	600.00	100.0%	1,500.00
6224.1 · Travel & Training	395.00	208.33	186.67	189.6%	731.00	1,666.68	-935.68	43.86%	2,500.00
Total 6216 · Other Services & Charges	5,800.64	4,750.00	1,050.64	122.12%	24,855.14	38,500.00	-13,644.86	64.56%	59,500.00
6225 · Police - Capital Outlay									
6226 · Capital Outlay- PD Vehicles	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.0%	87,400.00
6227 · Capital Outlay- PD Equipment	0.00	0.00	0.00	0.0%	22,024.84	0.00	22,024.84	100.0%	28,000.00
Total 6225 · Police - Capital Outlay	0.00	0.00	0.00	0.0%	22,024.84	0.00	22,024.84	100.0%	115,400.00
Total 6200 · Police Department	61,513.60	64,783.34	-3,269.74	94.95%	492,497.98	520,766.64	-28,268.66	94.57%	897,300.00
6500 · Municipal Court									
6550 · Professional Fees									
6551 · Judicial Services	800.00	800.00	0.00	100.0%	6,400.00	6,400.00	0.00	100.0%	9,600.00

Village of Salado-General Fund
Profit & Loss Budget Performance
May 2026

	May 26	Budget	$ Over Budget	% of Budget	Oct '25 - May 26	YTD Budget	$ Over Budget	% of Budget	Annual Budget
6552 · Prosecutor	626.35	2,191.67	-1,565.32	28.58%	13,588.94	17,533.32	-3,944.38	77.5%	26,300.00
Total 6550 · Professional Fees	1,426.35	2,991.67	-1,565.32	47.68%	19,988.94	23,933.32	-3,944.38	83.52%	35,900.00
6570 · Other Services & Charges									
6571 · Supplies	0.00	16.67	-16.67	0.0%	0.00	133.32	-133.32	0.0%	200.00
6573 · Dues and Subscriptions	3,037.25	0.00	3,037.25	100.0%	3,037.25	0.00	3,037.25	100.0%	3,000.00
6575 · Travel and Training	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.0%	200.00
Total 6570 · Other Services & Charges	3,037.25	16.67	3,020.58	18,219.86%	3,037.25	133.32	2,903.93	2,278.17%	3,400.00
Total 6500 · Municipal Court	4,463.60	3,008.34	1,455.26	148.37%	23,026.19	24,066.64	-1,040.45	95.68%	39,300.00
Total 6000 · PUBLIC SAFETY DEPARTMENT	65,977.20	67,791.68	-1,814.48	97.32%	515,524.17	544,833.28	-29,309.11	94.62%	936,600.00
7000 · PUBLIC WORKS DEPARTMENT									
7001 · Personnel Services									
7002 · Wages- Maintenance Worker	2,150.00	4,583.33	-2,433.33	46.91%	29,520.00	36,666.68	-7,146.68	80.51%	55,000.00
7004 · Maintenance Worker- Overtime	0.00	41.67	-41.67	0.0%	0.00	333.32	-333.32	0.0%	500.00
7005 · Payroll Tax- Public Works	272.47	400.00	-127.53	68.12%	2,507.85	3,200.00	-692.15	78.37%	4,800.00
7008 · TMRS Contributions- Maint	231.12	391.67	-160.55	59.01%	2,471.85	3,133.32	-661.47	78.89%	4,700.00
7009 · Healthcare- Maintenance	0.00	500.00	-500.00	0.0%	0.00	4,000.00	-4,000.00	0.0%	6,000.00
Total 7001 · Personnel Services	2,653.59	5,916.67	-3,263.08	44.85%	34,499.70	47,333.32	-12,833.62	72.89%	71,000.00
7015 · Other Services & Charges									
7016 · Maint- Uniforms and Boots	0.00	0.00	0.00	0.0%	465.42	1,500.00	-1,034.58	31.03%	1,500.00
7017 · Telephone	37.22	50.00	-12.78	74.44%	297.76	400.00	-102.24	74.44%	600.00
Total 7015 · Other Services & Charges	37.22	50.00	-12.78	74.44%	763.18	1,900.00	-1,136.82	40.17%	2,100.00
Total 7000 · PUBLIC WORKS DEPARTMENT	2,690.81	5,966.67	-3,275.86	45.1%	35,262.88	49,233.32	-13,970.44	71.62%	73,100.00
8000 · PARKS DEPARTMENT									
8001 · Services									
8002 · Utilities	137.92	366.67	-228.75	37.61%	1,108.57	2,933.32	-1,824.75	37.79%	4,400.00
Total 8001 · Services	137.92	366.67	-228.75	37.61%	1,108.57	2,933.32	-1,824.75	37.79%	4,400.00
8010 · Other Services & Charges									
8011 · Supplies	300.00	416.67	-116.67	72.0%	4,545.35	3,333.32	1,212.03	136.36%	5,000.00
Total 8010 · Other Services & Charges	300.00	416.67	-116.67	72.0%	4,545.35	3,333.32	1,212.03	136.36%	5,000.00
Total 8000 · PARKS DEPARTMENT	437.92	783.34	-345.42	55.9%	5,653.92	6,266.64	-612.72	90.22%	9,400.00
9000 · STREET DEPARTMENT									
9001 · Other Services & Charges									
9002 · Contract Services	1,200.00	3,333.33	-2,133.33	36.0%	4,498.50	26,666.68	-22,168.18	16.87%	40,000.00
9003 · Signage	283.00	83.33	199.67	339.61%	283.00	666.68	-383.68	42.45%	1,000.00
9004 · Auto Expense	105.30	166.67	-61.37	63.18%	1,739.41	1,333.32	406.09	130.46%	2,000.00
9005 · Equipment Repair	0.00	125.00	-125.00	0.0%	0.00	1,000.00	-1,000.00	0.0%	1,500.00
9006 · Street Supplies	1,394.25	3,750.00	-2,355.75	37.18%	10,983.21	30,000.00	-19,016.79	36.61%	45,000.00
Total 9001 · Other Services & Charges	2,982.55	7,458.33	-4,475.78	39.99%	17,504.12	59,666.68	-42,162.56	29.34%	89,500.00

Village of Salado-General Fund
Profit & Loss Budget Performance
May 2026

	May 26	Budget	$ Over Budget	% of Budget	Oct '25 - May 26	YTD Budget	$ Over Budget	% of Budget	Annual Budget
9050 · Services									
9051 · Utilities	2,355.93	2,083.33	272.60	113.09%	18,523.06	16,666.68	1,856.38	111.14%	25,000.00
Total 9050 · Services	2,355.93	2,083.33	272.60	113.09%	18,523.06	16,666.68	1,856.38	111.14%	25,000.00
9500 · Capital Outlay									
9501 · Capital Outlay- Streets	8,375.00	0.00	8,375.00	100.0%	8,375.00	0.00	8,375.00	100.0%	100,000.00
Total 9500 · Capital Outlay	8,375.00	0.00	8,375.00	100.0%	8,375.00	0.00	8,375.00	100.0%	100,000.00
Total 9000 · STREET DEPARTMENT	13,713.48	9,541.66	4,171.82	143.72%	44,402.18	76,333.36	-31,931.18	58.17%	214,500.00
Total GENERAL FUND EXPENDITURES	239,093.95	171,991.66	67,102.29	139.02%	1,481,814.07	1,461,833.36	19,980.71	101.37%	2,364,200.00
Total Expense	239,093.95	171,991.66	67,102.29	139.02%	1,481,814.07	1,461,833.36	19,980.71	101.37%	2,364,200.00
Net Ordinary Income	-67,369.50	-25,708.32	-41,661.18	262.05%	682,135.79	542,233.28	139,902.51	125.8%	200,000.00
Other Income/Expense									
Other Expense									
98000 · Transfers Out									
98006 · Transfer to Fund Balance	0.00	0.00	0.00	0.0%	18,227.40	0.00	18,227.40	100.0%	200,000.00
Total 98000 · Transfers Out	0.00	0.00	0.00	0.0%	18,227.40	0.00	18,227.40	100.0%	200,000.00
Total Other Expense	0.00	0.00	0.00	0.0%	18,227.40	0.00	18,227.40	100.0%	200,000.00
Net Other Income	0.00	0.00	0.00	0.0%	-18,227.40	0.00	-18,227.40	100.0%	-200,000.00
Net Income	**-67,369.50**	**-25,708.32**	**-41,661.18**	**262.05%**	**663,908.39**	**542,233.28**	**121,675.11**	**122.44%**	**0.00**

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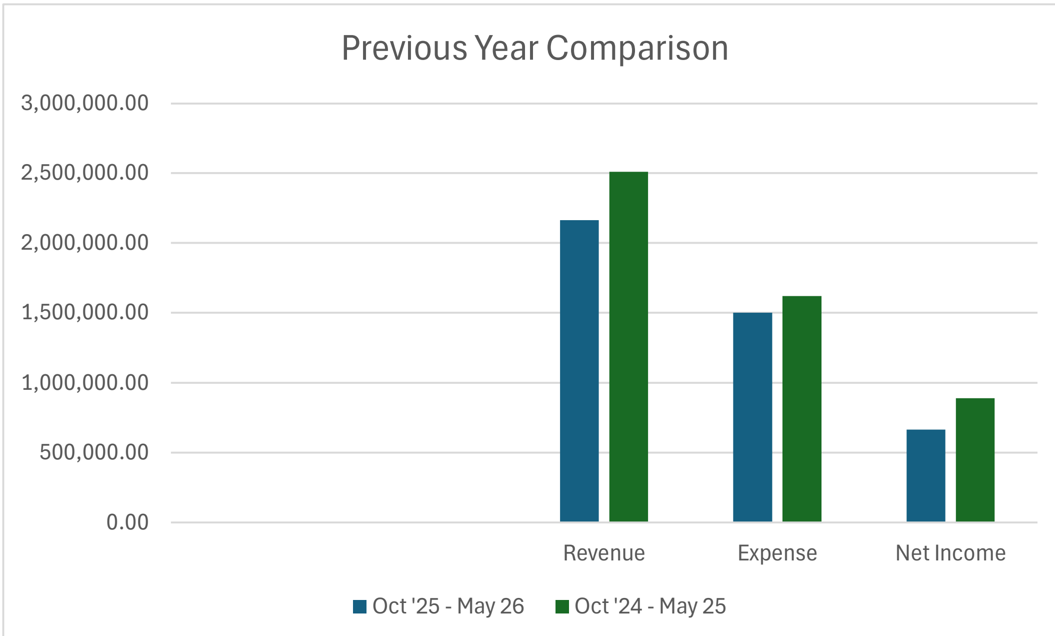
06/27/26
Accrual Basis

Village of Salado-General Fund
Check Listing
As of May 31, 2026

Date	Num	Name	Memo	Amount
05/01/2026	Draft	LEAF	Server Lease Pmt: Dell PowerEdge T560 Server	570.00
05/01/2026	Draft	Cirro Energy	Utilities	10.67
05/01/2026	Draft	Cirro Energy	Utilities	95.38
05/01/2026	Draft	Cirro Energy	Utilities	28.42
05/01/2026	Draft	Cirro Energy	Utilities	174.11
05/01/2026	Draft	Cirro Energy	Utilities	423.52
05/01/2026	Draft	Cirro Energy	Utilities	26.82
05/01/2026	Draft	Cirro Energy	Utilities	41.93
05/01/2026	Draft	Cirro Energy	Utilities	46.32
05/01/2026	Draft	Cirro Energy	Utilities	1,516.87
05/01/2026	Draft	Cirro Energy	Utilities	14.61
05/04/2026	Draft	Grande Communications Network LLC	PD Telephone and Internet	175.77
05/04/2026	Draft	Cirro Energy	Utilities	140.19
05/07/2026	5868	Zach Hurst	Reimbursement: Bottled Water	8.56
05/07/2026	5869	Bell County Animal Shelter	Animals Accepted 10/1/25-3/31/26	600.00
05/07/2026	5870	Bureau Veritas	Inspection Services	8,869.11
05/07/2026	5871	Fuelman	Fuel Purchases	2,348.30
05/07/2026	5872	Keith's Ace Hardware	R&M Supplies	40.72
05/07/2026	5873	Kristi Stegall	Professional Fees: April 2026	4,550.00
05/07/2026	5874	Salado Water Supply Corporation	Utilities	514.93
05/07/2026	5875	Verizon Wireless	Village Cell Phones	782.88
05/07/2026	5876	AnnamLife, LLC	Live Stream Tech at BOA Meetings	1,200.00
05/07/2026	5877	Folkerson Communications	Telephone System- Elevate Core Cloud	371.02
05/11/2026	Draft	Cirro Energy	Utilities	23.96
05/12/2026	Draft	Cadence Bank	Credit Card Purchases	4,575.77
05/12/2026	Draft	PNC Bank	Credit Card Transactions	797.02
05/14/2026	5884	Rebekah Reynolds	Pace Park Deposit Refund	100.00
05/14/2026	5878	AnnamLife, LLC	Live Stream Tech, BOA Mtg 5/7/26 6 hours	1,200.00
05/14/2026	5879	Eagle Disposal	Utilities	112.50
05/14/2026	5880	Extraco Technology	IT Services	6,546.00
05/14/2026	5881	FP Mailing Solutions	Postbase Commercial Meter Rental Fees & Supplies	158.00
05/14/2026	5882	Stallion Paving	50% Deposit, Street Repairs: Melissa/Guess Rd, Old Mill Rd	8,375.00
05/14/2026	5883	TML Intergovernmental Risk Pool	Liability Deductible	1,000.00
05/20/2026	Draft	Standard Insurance Company RC	Employee Life/AD&D	474.00
05/20/2026	Draft	Standard Insurance Company RC	Employee Dental/Vision	423.11
05/21/2026	5891	Stephens, Vonda M	Mileage Reimbursement, HEB 5/6/26	14.50
05/21/2026	5885	CTCOG	Village Administrator Services	75,000.00
05/21/2026	5886	MRB Group	Professional Fees: April 2026	44,510.04
05/21/2026	5887	P3Works, LLC	Sanctuary East PID, Admin Fees	2,760.42
05/21/2026	5888	PathMark Traffic Products	Work Ahead Sign and Stand	283.00
05/21/2026	5889	P3Works, LLC	Sanctuary East PID, Admin Fees	3,262.50
05/22/2026	Draft	Blue Cross and Blue Shield of Texas	Employee Health Care Monthly Premiums	14,218.88
05/22/2026	Draft	Grande Communications Network LLC	Telephone/Internet	171.18
05/27/2026	Draft	Card Service Center	Credit Card Transactions	402.47
05/28/2026	5897	Zach Hurst	Reimbursement: Bottled Water	8.56
05/28/2026	5892	Bickerstaff Heath Delgado Acosta LLP	Professional Fees: April 2026	26,554.10
05/28/2026	5893	Clifford Lee Coleman	Judicial Services for May 2026	800.00
05/28/2026	5894	Fuelman	Fuel Purchases	2,747.84
05/28/2026	5895	Reinforcing Steel Supply	Street Repairs	1,249.00
05/28/2026	5896	Xerox Financial Services	Copier Lease Payment- June '26	275.75
				218,593.73
				218,593.73

Village of Salado-General Fund
Profit & Loss Prev Year Comparison
October 2025 through May 2026

	Oct '25 - May 26	Oct '24 - May 25	$ Change	% Change
Revenue	2,163,949.86	2,509,967.67	-346,017.81	-13.79%
Expense	1,500,041.47	1,621,209.84	-121,168.37	-7.47%
Net Income	**663,908.39**	**888,757.83**	**(224,849.44)**	-25.3%



Village of Salado-General Fund
Profit & Loss Prev Year Comparison
October 2025 through May 2026

	Oct '25 - May 26	Oct '24 - May 25	$ Change	% Change
Ordinary Income/Expense				
Income				
4000 · GENERAL FUND REVENUE				
4100 · Tax Revenue				
4115 · Property Taxes				
4119 · Property Tax Refunds/Rebates	-29,759.28	-19,726.53	-10,032.75	-50.86%
4115 · Property Taxes - Other	914,439.80	1,244,394.68	-329,954.88	-26.52%
Total 4115 · Property Taxes	884,680.52	1,224,668.15	-339,987.63	-27.76%
4120 · Sales Tax Earned	666,075.21	650,684.79	15,390.42	2.37%
4130 · Mixed Beverages	54,756.88	38,944.68	15,812.20	40.6%
Total 4100 · Tax Revenue	1,605,512.61	1,914,297.62	-308,785.01	-16.13%
4150 · Franchise Fees				
4160 · Electric Franchise	137,203.83	123,478.29	13,725.54	11.12%
4165 · Telephone Franchise	1,998.77	7,154.31	-5,155.54	-72.06%
4170 · Waste Disposal Franchise Fee	10,965.80	35,499.29	-24,533.49	-69.11%
4175 · Cable Franchise	9,990.32	12,055.71	-2,065.39	-17.13%
4180 · Water Franchise	48,370.63	43,426.63	4,944.00	11.39%
Total 4150 · Franchise Fees	208,529.35	221,614.23	-13,084.88	-5.9%
4200 · Development Services Revenues				
4210 · Sign Permit / Misc	11,530.24	7,650.00	3,880.24	50.72%
4215 · Burn Permit	103.01	260.00	-156.99	-60.38%
4216 · Itinerant Vendor	13,150.00	2,600.00	10,550.00	405.77%
4220 · Subdiv/Plats/Waivers/Exceptions	8,071.90	30,120.75	-22,048.85	-73.2%
4221 · Professional Fee Reimbursements	63,814.45	62,699.12	1,115.33	1.78%
4230 · Building Permit Fees	174,226.53	195,053.67	-20,827.14	-10.68%
4260 · Certificate of Occupancy	1,152.00	484.60	667.40	137.72%
4270 · Contractor Registration	5,930.00	6,790.00	-860.00	-12.67%
4275 · Zoning/Variances	780.00	250.00	530.00	212.0%
4280 · Alcohol Permits	0.00	8,975.00	-8,975.00	-100.0%
Total 4200 · Development Services Revenues	278,758.13	314,883.14	-36,125.01	-11.47%
4300 · Service Fees				
4320 · Pace Park Rental Fees	1,279.00	4,819.00	-3,540.00	-73.46%
4340 · Crash Report Fees	336.10	174.00	162.10	93.16%
Total 4300 · Service Fees	1,615.10	4,993.00	-3,377.90	-67.65%
4700 · Investment and other income				
4780 · Interest Income	11,807.00	9,105.09	2,701.91	29.68%
4790 · Other Income	10,082.08	2,856.19	7,225.89	252.99%
Total 4700 · Investment and other income	21,889.08	11,961.28	9,927.80	83.0%
4400 · Fines and Forfeitures	47,645.59	42,218.40	5,427.19	12.86%
Total 4000 · GENERAL FUND REVENUE	2,163,949.86	2,509,967.67	-346,017.81	-13.79%
Total Income	2,163,949.86	2,509,967.67	-346,017.81	-13.79%
Expense				

Village of Salado-General Fund
Profit & Loss Prev Year Comparison
October 2025 through May 2026

	Oct '25 - May 26	Oct '24 - May 25	$ Change	% Change
GENERAL FUND EXPENDITURES				
5000 · ADMINISTRATION DEPARTMENT				
5100 · Personnel Services	212,147.80	202,896.26	9,251.54	4.56%
5200 · Services	52,357.22	45,889.16	6,468.06	14.1%
5216 · Professional Fees				
5216-3 · Profess Fees - Accounting	58,675.00	50,480.00	8,195.00	16.23%
5216-4 · Pro Fees- Contracted Inspectors	115,476.24	214,748.15	-99,271.91	-46.23%
5216-5 · Profess. Fees - Legal	124,702.38	79,078.29	45,624.09	57.7%
Total 5216 · Professional Fees	298,853.62	344,306.44	-45,452.82	-13.2%
5300 · Other Services & Charges	98,197.08	105,218.09	-7,021.01	-6.67%
5400 · Capital Outlay	1,567.00	1,814.00	-247.00	-13.62%
Total 5000 · ADMINISTRATION DEPARTMENT	663,122.72	700,123.95	-37,001.23	-5.29%
5500 · DEVELOPMENT SERVICES DEPARTMENT				
5501 · Personnel Services	43,840.28	82,802.73	-38,962.45	-47.06%
5600 · Other Services & Charges	0.00	1,082.36	-1,082.36	-100.0%
5700 · Professional Fees				
5701 · General Village Engineering	18,001.56	82,294.61	-64,293.05	-78.13%
5702 · Zoning/Annexation	0.00	2,113.50	-2,113.50	-100.0%
5703 · Plat/Development	90,960.71	37,302.50	53,658.21	143.85%
Total 5700 · Professional Fees	108,962.27	121,710.61	-12,748.34	-10.47%
Total 5500 · DEVELOPMENT SERVICES DEPARTMENT	152,802.55	205,595.70	-52,793.15	-25.68%
5550 · ADMINISTRATIVE SERVICES DEPT				
5551 · Personnel Services	65,045.65	23,893.06	41,152.59	172.24%
Total 5550 · ADMINISTRATIVE SERVICES DEPT	65,045.65	23,893.06	41,152.59	172.24%
6000 · PUBLIC SAFETY DEPARTMENT				
6200 · Police Department				
6201 · Personnel Services	425,535.63	490,449.17	-64,913.54	-13.24%
6212 · Services	20,082.37	19,939.32	143.05	0.72%
6216 · Other Services & Charges	24,855.14	26,561.74	-1,706.60	-6.43%
6225 · Police - Capital Outlay	22,024.84	46,553.75	-24,528.91	-52.69%
Total 6200 · Police Department	492,497.98	583,503.98	-91,006.00	-15.6%
6500 · Municipal Court	23,026.19	25,480.54	-2,454.35	-9.63%
Total 6000 · PUBLIC SAFETY DEPARTMENT	515,524.17	608,984.52	-93,460.35	-15.35%
7000 · PUBLIC WORKS DEPARTMENT	35,262.88	32,508.14	2,754.74	8.47%
8000 · PARKS DEPARTMENT	5,653.92	3,980.38	1,673.54	42.05%
9000 · STREET DEPARTMENT	44,402.18	46,124.09	-1,721.91	-3.73%
Total GENERAL FUND EXPENDITURES	1,481,814.07	1,621,209.84	-139,395.77	-8.6%
Total Expense	1,481,814.07	1,621,209.84	-139,395.77	-8.6%
Net Ordinary Income	682,135.79	888,757.83	-206,622.04	-23.25%
Other Income/Expense				
Other Expense				
98000 · Transfers Out				

Village of Salado-General Fund
Profit & Loss Prev Year Comparison
October 2025 through May 2026

	Oct '25 - May 26	Oct '24 - May 25	$ Change	% Change
98006 · Transfer to Fund Balance	18,227.40	0.00	18,227.40	100.0%
Total 98000 · Transfers Out	18,227.40	0.00	18,227.40	100.0%
Total Other Expense	18,227.40	0.00	18,227.40	100.0%
Net Other Income	-18,227.40	0.00	-18,227.40	-100.0%
Net Income	**663,908.39**	**888,757.83**	**-224,849.44**	**-25.3%**

Village of Salado, Hotel-Motel Fund
Balance Sheet
As of May 31, 2026

		May 31, 26
ASSETS		
Current Assets		
Checking/Savings		
1005 · Horizon Operating xxx0314		165,957.15
Total Checking/Savings		165,957.15
Other Current Assets		
1200 · AR Taxes		20,061.87
1100 · Investments		
1120 · TexPool	209,706.91	
Total 1100 · Investments		209,706.91
Total Other Current Assets		229,768.78
Total Current Assets		395,725.93
TOTAL ASSETS		**395,725.93**
LIABILITIES & EQUITY		
Liabilities		
Current Liabilities		
Accounts Payable		400.00
Other Current Liabilities		
2050 · Accrued Wages		1,980.68
2347 · Economic Incentive Payme...		18,979.13
2400 · Reserve For Trolley Project		2,555.26
2200 · Due To Other Funds		
2201 · Due to GF	69.22	
Total 2200 · Due To Other Funds		69.22
Total Other Current Liabilities		23,584.29
Total Current Liabilities		23,984.29
Total Liabilities		23,984.29
Equity		
32000 · Retained Earnings		376,791.07
Net Income		-5,049.43
Total Equity		371,741.64
TOTAL LIABILITIES & EQUITY		**395,725.93**

Village of Salado, Hotel-Motel Fund
Profit & Loss Budget Performance
May 2026

	May 26	Budget	$ Over Budget	% of Budget	Oct '25 - May 26	YTD Budget	$ Over Budget	% of Budget	Annual Budget
Ordinary Income/Expense									
Income									
4000 · HOT FUND REVENUE									
4100 · County Hotel Occupancy Tax	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.0%	4,000.00
4200 · Occupancy Tax	22,429.61	20,833.33	1,596.28	107.66%	150,369.68	166,666.68	-16,297.00	90.22%	250,000.00
4300 · Other Income	774.63	83.33	691.30	929.59%	9,845.00	666.68	9,178.32	1,476.72%	1,000.00
Total 4000 · HOT FUND REVENUE	23,204.24	20,916.66	2,287.58	110.94%	160,214.68	167,333.36	-7,118.68	95.75%	255,000.00
Total Income	23,204.24	20,916.66	2,287.58	110.94%	160,214.68	167,333.36	-7,118.68	95.75%	255,000.00
Expense									
5000 · HOT FUND EXPENDITURES									
5001 · Personnel Services									
5002 · Salary- Marketing Specialist	5,546.16	6,008.33	-462.17	92.31%	46,738.51	48,066.68	-1,328.17	97.24%	72,100.00
5003 · Wages- Visitors Ctr Coordinator	1,020.00	1,341.67	-321.67	76.03%	8,429.63	10,733.32	-2,303.69	78.54%	16,100.00
5004 · Administrative Oversight	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.0%	15,500.00
5006 · Payroll Tax	683.33	633.33	50.00	107.9%	4,495.69	5,066.68	-570.99	88.73%	7,600.00
5007 · TMRS Contribution	596.22	691.67	-95.45	86.2%	5,133.20	5,533.32	-400.12	92.77%	8,300.00
5008 · Health Care	1,169.17	1,200.00	-30.83	97.43%	9,244.20	9,600.00	-355.80	96.29%	14,400.00
Total 5001 · Personnel Services	9,014.88	9,875.00	-860.12	91.29%	74,041.23	79,000.00	-4,958.77	93.72%	134,000.00
5050 · Other Charges & Services									
5051 · Lease- Visitors Center	1,400.00	1,516.67	-116.67	92.31%	11,325.19	12,133.32	-808.13	93.34%	18,200.00
5052 · Marketing	1,800.00	4,166.67	-2,366.67	43.2%	29,824.00	33,333.32	-3,509.32	89.47%	50,000.00
5053 · CVB Events	0.00	416.67	-416.67	0.0%	121.56	3,333.32	-3,211.76	3.65%	5,000.00
5054 · Convention Registration	0.00	0.00	0.00	0.0%	0.00	2,500.00	-2,500.00	0.0%	2,500.00
5055 · Dues & Subscriptions	0.00	0.00	0.00	0.0%	3,756.41	5,000.00	-1,243.59	75.13%	5,000.00
5056 · Office Supplies	69.22	208.33	-139.11	33.23%	1,548.39	1,666.68	-118.29	92.9%	2,500.00
5057 · Postage	0.00	125.00	-125.00	0.0%	119.65	1,000.00	-880.35	11.97%	1,500.00
5058 · Printing	0.00	291.67	-291.67	0.0%	0.00	2,333.32	-2,333.32	0.0%	3,500.00
5059 · Professional Fees	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.0%	7,600.00
5065 · Travel & Training	0.00	0.00	0.00	0.0%	1,194.00	0.00	1,194.00	100.0%	3,000.00
5070 · Transportation & Maintenance	0.00	416.67	-416.67	0.0%	0.00	3,333.32	-3,333.32	0.0%	5,000.00
5075 · Community Grant Program	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.0%	10,000.00
5080 · Heritage Organization Funding									
5081 · Salado Museum & College Park	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.0%	10,000.00
5082 · Stagecoach Inn Rebates	7,027.43	4,166.67	2,860.76	168.66%	43,333.68	33,333.32	10,000.36	130.0%	50,000.00
Total 5080 · Heritage Organization Funding	7,027.43	4,166.67	2,860.76	168.66%	43,333.68	33,333.32	10,000.36	130.0%	60,000.00
Total 5050 · Other Charges & Services	10,296.65	11,308.35	-1,011.70	91.05%	91,222.88	97,966.60	-6,743.72	93.12%	173,800.00

Village of Salado, Hotel-Motel Fund
Profit & Loss Budget Performance
May 2026

	May 26	Budget	$ Over Budget	% of Budget	Oct '25 - May 26	YTD Budget	$ Over Budget	% of Budget	Annual Budget
5100 · Capital Outlay									
5101 · Capital Outlay- Technology	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.0%	4,000.00
Total 5100 · Capital Outlay	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.0%	4,000.00
Total 5000 · HOT FUND EXPENDITURES	19,311.53	21,183.35	-1,871.82	91.16%	165,264.11	176,966.60	-11,702.49	93.39%	311,800.00
Total Expense	19,311.53	21,183.35	-1,871.82	91.16%	165,264.11	176,966.60	-11,702.49	93.39%	311,800.00
Net Ordinary Income	3,892.71	-266.69	4,159.40	-1,459.64%	-5,049.43	-9,633.24	4,583.81	52.42%	-56,800.00
Other Income/Expense									
Other Income									
98000 · Transfer from HOT Fund Balance	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.0%	56,800.00
Total Other Income	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.0%	56,800.00
Net Other Income	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.0%	56,800.00
Net Income	**3,892.71**	**-266.69**	**4,159.40**	**-1,459.64%**	**-5,049.43**	**-9,633.24**	**4,583.81**	**52.42%**	**0.00**

Village of Salado, Hotel-Motel Fund
Check Listing
As of May 31, 2026

Date	Num	Name	Memo	Amount
05/28/2026	2071	Salado Museum & College Park, Inc.	Office Space- June 2026	1,400.00
				1,400.00
				1,400.00

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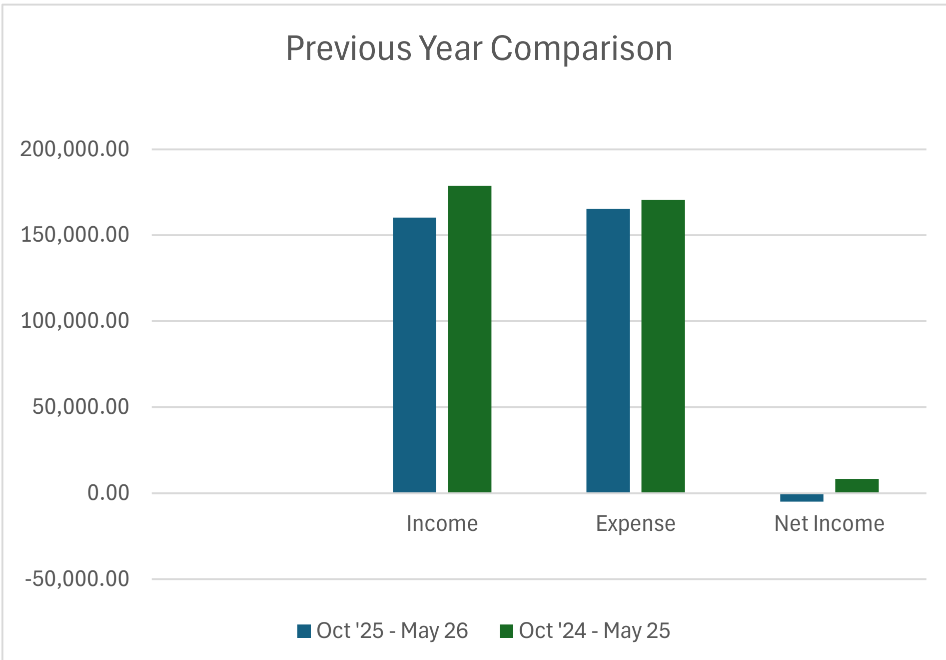
06/27/26
Accrual Basis

Village of Salado, Hotel-Motel Fund
Profit & Loss Prev Year Comparison
October 2025 through May 2026

	Oct '25 - May 26	Oct '24 - May 25	$ Change	% Change
Income	160,214.68	178,715.25	-18,500.57	-10.35%
Expense	165,264.11	170,544.76	-5,280.65	-3.1%
Net Income	-5,049.43	8,170.49	-13,219.92	-161.8%



Village of Salado- Wastewater System Revenue
Balance Sheet
As of May 31, 2026

	May 31, 26
ASSETS	
Current Assets	
Checking/Savings	
Horizon Accout x353	104,107.92
Total Checking/Savings	104,107.92
Accounts Receivable	22,289.12
Other Current Assets	
Allowance for Doubtful Accounts	-14,195.78
Total Other Current Assets	-14,195.78
Total Current Assets	112,201.26
TOTAL ASSETS	**112,201.26**
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	255.65
Other Current Liabilities	
Due to Deposits Fund	1,100.00
Accrued Interest	10,957.00
Due to General Fund	78,583.68
Total Other Current Liabilities	90,640.68
Total Current Liabilities	90,896.33
Total Liabilities	90,896.33
Equity	
Retained Earnings	-72,723.72
Net Income	94,028.65
Total Equity	21,304.93
TOTAL LIABILITIES & EQUITY	**112,201.26**

Village of Salado- Wastewater System Revenue
Profit & Loss Budget Performance
May 2026

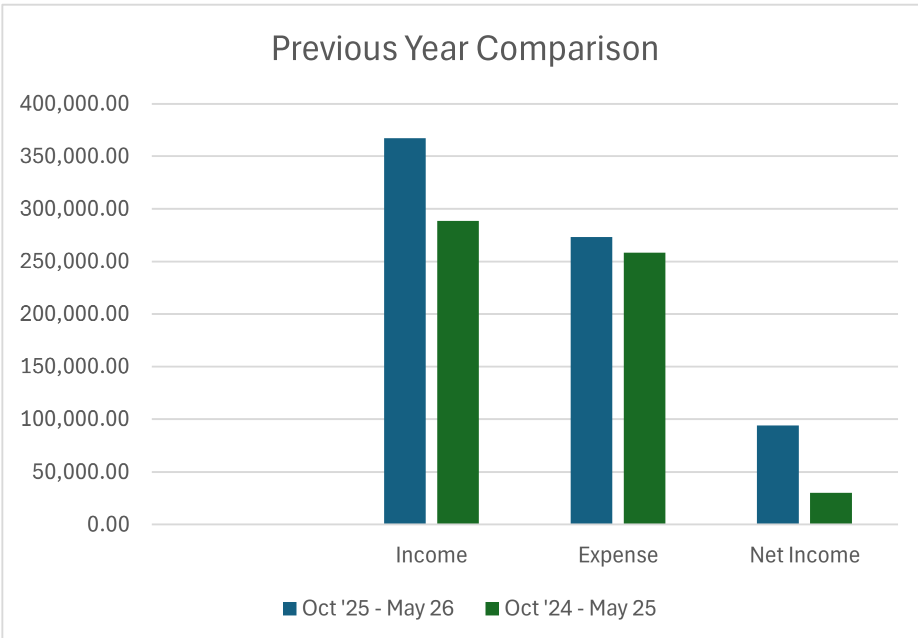
	May 26	Budget	$ Over Budget	% of Budget	Oct '25 - May 26	YTD Budget	$ Over Budget	% of Budget	Annual Budget
Ordinary Income/Expense									
Income									
Monthly Service Fees	43,357.40	39,000.00	4,357.40	111.17%	354,169.58	312,000.00	42,169.58	113.52%	468,000.00
Interest Income	77.89	50.00	27.89	155.78%	593.42	400.00	193.42	148.36%	600.00
Miscellaneous Income	2,580.36	250.00	2,330.36	1,032.14%	12,314.69	2,000.00	10,314.69	615.74%	3,000.00
Total Income	46,015.65	39,300.00	6,715.65	117.09%	367,077.69	314,400.00	52,677.69	116.76%	471,600.00
Expense									
Misc	0.00	0.00	0.00	0.0%	4,800.00	5,000.00	-200.00	96.0%	5,000.00
Maintenance Contractor	16,269.92	16,683.33	-413.41	97.52%	146,429.28	133,466.68	12,962.60	109.71%	200,200.00
Admin/Collections	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.0%	10,100.00
Professional Fees- Engineering	1,655.50	833.33	822.17	198.66%	5,475.73	6,666.68	-1,190.95	82.14%	10,000.00
Repairs	129.79	6,666.67	-6,536.88	1.95%	50,957.83	53,333.32	-2,375.49	95.55%	80,000.00
TCEQ Fees	0.00				1,250.00	1,300.00	-50.00	96.15%	1,300.00
Utilities									
Utilities- Electric	7,335.94	8,250.00	-914.06	88.92%	62,452.99	66,000.00	-3,547.01	94.63%	99,000.00
Utilities- Water	255.65	416.67	-161.02	61.36%	1,683.21	3,333.32	-1,650.11	50.5%	5,000.00
Total Utilities	7,591.59	8,666.67	-1,075.08	87.6%	64,136.20	69,333.32	-5,197.12	92.5%	104,000.00
Total Expense	25,646.80	32,850.00	-7,203.20	78.07%	273,049.04	269,100.00	3,949.04	101.47%	410,600.00
Net Ordinary Income	20,368.85	6,450.00	13,918.85	315.8%	94,028.65	45,300.00	48,728.65	207.57%	61,000.00
Net Income	**20,368.85**	**6,450.00**	**13,918.85**	**315.8%**	**94,028.65**	**45,300.00**	**48,728.65**	**207.57%**	**61,000.00**

Village of Salado- Wastewater System Revenue
Check Listing
As of May 31, 2026

Date	Num	Name	Memo	Amount
05/01/2026	Draft	Cirro- USR Electrical	Cirro Electric- Waste Water 1414 Royal St. Lift Station	87.23
05/07/2026	100435	Frontier Utilities	Electric Service at 401 S Stagecoach Road Well	102.34
05/07/2026	100436	J-R Testing & Repair	Backflow Device Tests (6) at $60/ea	360.00
05/07/2026	100437	Mission Communications, LLC	Renewal- SCADA System Monitoring	749.40
05/07/2026	100438	Salado Water Supply Corporation	Utilities: Water	204.41
05/07/2026	100439	Jacobs Engineering Group, Inc.	Contracted Services and Repairs	16,399.71
05/28/2026	Draft	Cirro- USR Electrical	Cirro Electric- Waste Water Facilities Accounts	7,335.94
				25,239.03
				25,239.03

Village of Salado- Wastewater System Revenue
Profit & Loss Prev Year Comparison
October 2025 through May 2026

	Oct '25 - May 26	Oct '24 - May 25	$ Change	% Change
Income	367,077.69	288,584.44	78,493.25	27.2%
Expense	273,049.04	258,402.51	14,646.53	5.67%
Net Income	94,028.65	30,181.93	63,846.72	211.54%
	94,028.65	**30,181.93**	**63,846.72**	**211.54%**



Village of Salado- Wastewater System Revenue
Profit & Loss Prev Year Comparison
October 2025 through May 2026

	Oct '25 - May 26	Oct '24 - May 25	$ Change	% Change
Ordinary Income/Expense				
Income				
Monthly Service Fees	354,169.58	273,730.11	80,439.47	29.4%
Interest Income	593.42	578.26	15.16	2.6%
Miscellaneous Income	12,314.69	14,276.07	-1,961.38	-13.7%
Total Income	367,077.69	288,584.44	78,493.25	27.2%
Expense				
Misc	4,800.00	3,700.00	1,100.00	29.7%
Maintenance Contractor	146,429.28	141,340.20	5,089.08	3.6%
Professional Fees- Engineeri...	5,475.73	624.50	4,851.23	776.8%
Repairs	50,957.83	45,037.26	5,920.57	13.2%
TCEQ Fees	1,250.00	1,250.00	0.00	0.0%
Utilities				
Utilities- Electric	62,452.99	57,951.78	4,501.21	7.8%
Utilities- Water	1,683.21	8,498.77	-6,815.56	-80.2%
Total Utilities	64,136.20	66,450.55	-2,314.35	-3.5%
Total Expense	273,049.04	258,402.51	14,646.53	5.7%
Net Ordinary Income	94,028.65	30,181.93	63,846.72	211.5%
Net Income	**94,028.65**	**30,181.93**	**63,846.72**	**211.5%**

Village of Salado- 500 Wastewater Customer Deposits
Balance Sheet
As of May 31, 2026

	May 31, 26
ASSETS	
Current Assets	
Checking/Savings	
Horizon x317	40,191.45
Total Checking/Savings	40,191.45
Total Current Assets	40,191.45
TOTAL ASSETS	**40,191.45**
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Other Current Liabilities	
Due to WW Rev Fund	-1,100.00
Wastewater Customer Deposits	40,760.00
Total Other Current Liabilities	39,660.00
Total Current Liabilities	39,660.00
Total Liabilities	39,660.00
Equity	
Retained Earnings	294.80
Net Income	236.65
Total Equity	531.45
TOTAL LIABILITIES & EQUITY	**40,191.45**

Village of Salado- 500 Wastewater Customer Deposits
Profit & Loss
October 2025 through May 2026

	Oct '25 - May 26
Ordinary Income/Expense	
Income	
Interest Income	236.65
Total Income	236.65
Net Ordinary Income	236.65
Net Income	**236.65**

Village of Salado- 500 Wastewater Customer Deposits
Check Listing
As of May 31, 2026

Date	Num	Name	Memo	Amount
05/04/2026	100196	Omega Builders	1319 Brody Way- Deposit Refund	100.00
05/04/2026	100197	Omega Builders	1307 Logan Blvd- Deposit Refund	100.00
05/10/2026	100199	Omega Builders	1336 Brody Way- Deposit Refund	100.00
05/18/2026	100198	Omega Builders	1300 Logan Blvd-Deposit Refund	100.00
05/18/2026	100200	Sandor Construction	Refund Deposit 1312 Rylee Lane	100.00
05/26/2026	100201	CastleRock Communities, LLC	Refund Deposit- 228 Villars Dr	100.00
05/26/2026	100202	Omega Builders	1336 Logan Blvd- Deposit Refund	100.00
				700.00
				700.00

Village of Salado - 700 WW Permanent Improvement Bonds
Balance Sheet
As of May 31, 2026

	May 31, 26
ASSETS	
Current Assets	
Checking/Savings	
1002 · Horizon Bond Disbursement x86...	100.97
1004 · Impact Fees Horizon x8444	501,590.31
Total Checking/Savings	501,691.28
Other Current Assets	
2206 · Due from GF	25,760.00
Total Other Current Assets	25,760.00
Total Current Assets	527,451.28
Fixed Assets	
1520 · Equipment	5,857.10
1530 · Wastewater Treatment Facility	12,285,515.93
1531 · Accum Depr- Depreciation WWTP	-2,425,076.58
Total Fixed Assets	9,866,296.45
TOTAL ASSETS	**10,393,747.73**
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Other Current Liabilities	
2900 · Restricted Impact Fees	10,304.00
Total Other Current Liabilities	10,304.00
Total Current Liabilities	10,304.00
Long Term Liabilities	
2502 · '22 Refunding Bonds	6,350,000.00
2503 · Current Portion of Bonds	570,000.00
Total Long Term Liabilities	6,920,000.00
Total Liabilities	6,930,304.00
Equity	
3110 · Investments in Fixed Assets	3,369,686.00
32000 · Unrestricted Net Assets	-51,287.25
Net Income	145,044.98
Total Equity	3,463,443.73
TOTAL LIABILITIES & EQUITY	**10,393,747.73**

Village of Salado - 700 WW Permanent Improvement Bonds
Profit & Loss
October 2025 through May 2026

	Oct '25 - May 26
Ordinary Income/Expense	
Income	
4400 · Impact Fee Revenue	163,060.80
4100 · Interest Income	2,592.18
Total Income	165,652.98
Expense	
6100 · Return of Impact Fees	20,608.00
Total Expense	20,608.00
Net Ordinary Income	145,044.98
Net Income	**145,044.98**

Village of Salado - 700 WW Permanent Improvement Bonds
Check Listing
As of May 31, 2026

Date	Num	Name	Memo	Amount
05/07/2026	6004	Sanctuary Development Company	Impact Fee Rebate 2026 Q1	5,152.00
				5,152.00
				5,152.00

Village of Salado - 300 Interest and Sinking Fund
Balance Sheet
As of May 31, 2026

	May 31, 26
ASSETS	
Current Assets	
Checking/Savings	
1001 · Horizon xxxx7846	938,388.35
Total Checking/Savings	938,388.35
Other Current Assets	
1215 · Property Tax Receivable	18,259.90
Total Other Current Assets	18,259.90
Total Current Assets	956,648.25
TOTAL ASSETS	**956,648.25**
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Other Current Liabilities	
2704 · Deferred Revenue- Ad Valorem	16,429.96
Total Other Current Liabilities	16,429.96
Total Current Liabilities	16,429.96
Total Liabilities	16,429.96
Equity	
32000 · Unrestricted Net Assets	255,234.47
Net Income	684,983.82
Total Equity	940,218.29
TOTAL LIABILITIES & EQUITY	**956,648.25**

Village of Salado - 300 Interest and Sinking Fund
Profit & Loss Budget Performance
May 2026

	May 26	Budget	$ Over Budget	% of Budget	Oct '25 - May 26	YTD Budget	$ Over Budget	% of Budget	Annual Budget
Ordinary Income/Expense									
Income									
4000 · Property Tax Revenue	7,128.68	5,000.00	2,128.68	142.57%	927,635.56	926,000.00	1,635.56	100.18%	934,588.00
4100 · Interest Income	2,546.82	208.33	2,338.49	1,222.49%	14,301.39	1,666.68	12,634.71	858.08%	2,500.00
Total Income	9,675.50	5,208.33	4,467.17	185.77%	941,936.95	927,666.68	14,270.27	101.54%	937,088.00
Expense									
6111 · 2022 Bond Principal	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.0%	580,000.00
6112 · 2022 Bond Interest	0.00	0.00	0.00	0.0%	60,325.00	60,325.00	0.00	100.0%	120,650.00
6113 · 2025 Tax Note Principal	0.00	0.00	0.00	0.0%	165,000.00	170,000.00	-5,000.00	97.06%	170,000.00
6114 · 2025 Tax Note Interest	0.00	0.00	0.00	0.0%	27,403.13	27,403.13	0.00	100.0%	63,938.00
6150 · Bond Admin Fees	0.00	0.00	0.00	0.0%	4,225.00	0.00	4,225.00	100.0%	0.00
Total Expense	0.00	0.00	0.00	0.0%	256,953.13	257,728.13	-775.00	99.7%	934,588.00
Net Ordinary Income	9,675.50	5,208.33	4,467.17	185.77%	684,983.82	669,938.55	15,045.27	102.25%	2,500.00
Net Income	**9,675.50**	**5,208.33**	**4,467.17**	**185.77%**	**684,983.82**	**669,938.55**	**15,045.27**	**102.25%**	**2,500.00**

Village of Salado - 300 Interest and Sinking Fund
Check Listing
As of May 31, 2026

Date	Num	Name	Memo	Amount
(No checks drawn this period)				
				0.00
				0.00

Village of Salado - 500 2025 Capital Projects
Balance Sheet
As of May 31, 2026

	May 31, 26
ASSETS	
Current Assets	
Checking/Savings	
Horizon MM x0159	136,297.42
TexPool	920,210.48
Total Checking/Savings	1,056,507.90
Total Current Assets	1,056,507.90
TOTAL ASSETS	**1,056,507.90**
LIABILITIES & EQUITY	
Liabilities	
Long Term Liabilities	
Series 2025 Tax Notes	1,350,000.00
Total Long Term Liabilities	1,350,000.00
Total Liabilities	1,350,000.00
Equity	
Retained Earnings	-172,434.38
Net Income	-121,057.72
Total Equity	-293,492.10
TOTAL LIABILITIES & EQUITY	**1,056,507.90**

Village of Salado - 500 2025 Capital Projects
Profit & Loss
October 2025 through May 2026

		Oct '25 - May 26
Income		
Interest Income		22,979.54
Total Income		22,979.54
Expense		
Capital Projects		
Pavement & Drainage Assessm...	41,200.00	
Royal Street Improvements	162,155.53	
Williams Road Sidewalk	79,422.86	
Total Capital Projects		282,778.39
Other Expense		78.32
Total Expense		282,856.71
Net Income		**-259,877.17**

Village of Salado - 500 2025 Capital Projects
Check Listing
As of May 31, 2026

Date	Num	Name	Memo	Amount
05/07/2026	10005	Salado ISD	TxDOT Williams Rd 0909-36-187 #2 Reimbursement	229,315.00
				229,315.00
				229,315.00