VILLAGE OF SALADO, TEXAS
FUND BALANCE SUMMARY
As of October 31, 2025

	General Fund	Occupancy Tax Fund	Wastewater Fund Operating & Deposits	Wastewater Bonds	2025 Capital Projects	Debt Service	Total
ASSETS							
Cash and Cash Equivalents	$ 1,065,951	$ 428,453	$ 115,764	$ 382,731	$ 1,318,621	$ 254,849	$ 3,566,369
Ad Valorem Taxes Receivable	$ -	$ -	$ -	$ -	$ -	$ 18,260	$ 18,260
Other Receivables	$ 240,811	$ 25,763	$ 44,282	$ -	$ -	$ -	$ 310,857
Prepaid Expenses	$ -	$ -	$ 16,270	$ -	$ -	$ -	$ 16,270
Due from (to) Other Funds	$ 228,453	$ (24,898)	$ (156,145)	$ -	$ (47,410)	$ -	$ (0)
TOTAL CURRENT ASSETS	$ 1,535,215	$ 429,319	$ 20,171	$ 382,731	$ 1,271,211	$ 273,109	$ 3,911,756
LIABILITIES							
Accounts Payable	$ 95,557	$ (1,517)	$ 7,773	$ -	$ 422	$ -	$ 102,235
Payroll Liabilities	$ 13,313	$ -	$ -	$ -	$ -	$ -	$ 13,313
Accrued Wages	$ 17,333	$ 1,981	$ -	$ -	$ -	$ -	$ 19,314
Accrued Interest	$ -	$ -	$ 10,957	$ -	$ -	$ -	$ 10,957
Deposits	$ 1,081,690	$ 57,918	$ 34,860	$ -	$ -	$ -	$ 1,174,468
Deferred Property Taxes	$ 13,579	$ -	$ -	$ -	$ -	$ 16,430	$ 30,009
TOTAL CURRENT LIABILITIES	$ 1,221,472	$ 58,382	$ 53,590	$ -	$ 422	$ 16,430	$ 1,350,295
FUND BALANCE							
Restricted	$ 34,107	$ 370,937	$ -	$ 382,731	$ 1,270,789	$ 256,679	$ 2,315,244
Unrestricted	$ 279,636	$ -	$ (33,419)	$ 0	$ -	$ -	$ 246,217
TOTAL FUND BALANCE	$ 313,744	$ 370,937	$ (33,419)	$ 382,731	$ 1,270,789	$ 256,679	$ 2,561,461

Village of Salado-General Fund
Balance Sheet
As of October 31, 2025

	Oct 31, 25
ASSETS	
Current Assets	
Checking/Savings	
1002 · Horizon GF Operating xxx8101	595,581.59
1003 · Horizon Payroll xxx9962	250,214.38
1004 · Horizon Forfeiture xxx3514	6,615.24
1006 · Horizonx1297 Deposits	116,522.21
1008 · Horizon General Fund xx9230	81,906.74
1009 · PNC xx-0938	10,000.00
Total Checking/Savings	1,060,840.16
Other Current Assets	
1100 · Investments	
1120 · TexPool	5,110.50
Total 1100 · Investments	5,110.50
1200 · Other receivables	240,811.33
1205 · Due To/From Other Funds	
1224 · Due From WW Operations	156,145.39
1211 · Due From Capital Projects Fund	47,410.49
1206 · Due From Fund 200 - Hotel/Motel	24,897.56
Total 1205 · Due To/From Other Funds	228,453.44
Total Other Current Assets	474,375.27
Total Current Assets	1,535,215.43
Fixed Assets	
1700 · Land	45,576.83
1705 · Building	384,593.71
1730 · Machinery & Equipment	1,403,475.90
1740 · Infrastructure	7,038,520.73
1799 · Accumulated Depreciation	-1,215,096.55
Total Fixed Assets	7,657,070.62
Other Assets	
1800 · Construction in Progress	942,781.99
Total Other Assets	942,781.99
TOTAL ASSETS	**10,135,068.04**
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	95,557.06
Other Current Liabilities	
2050 · Accrued Wages	17,332.84
2100 · Payroll Liabilities	13,313.35
2301 · Development Escrows/Deposits	945,625.08
2302 · Project Escrows & Deposits	136,387.05
2310 · Water CCN	-322.50

Village of Salado-General Fund
Balance Sheet
As of October 31, 2025

	Oct 31, 25
2700 · Deferred Revenue	13,578.85
2899 · Reserved-LTPDF TruancyPrevFund	6,064.96
2900 · Reserved- Security Fee	7,567.98
2862 · Reserved- Technology Fund	1,474.39
2864 · Reserved- Opioid Abatement	2,160.11
2865 · Reserved- Park Improvements	16,840.00
Total Other Current Liabilities	1,160,022.11
Total Current Liabilities	1,255,579.17
Total Liabilities	1,255,579.17
Equity	
3110 · Investments in Fixed Assets	8,599,852.61
32000 · Retained Earnings	331,294.57
Net Income	-51,658.31
Total Equity	8,879,488.87
TOTAL LIABILITIES & EQUITY	**10,135,068.04**

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Accrual Basis

Village of Salado-General Fund
Profit & Loss Budget Performance
October 2025

	Oct 25	Annual Budget	$ Over Budget	% of Budget
Ordinary Income/Expense				
Income				
4000 · GENERAL FUND REVENUE				
4100 · Tax Revenue				
4115 · Property Taxes				
4119 · Property Tax Refunds/Rebates	0.00	-25,000.00	25,000.00	0.0%
4115 · Property Taxes - Other	873.28	921,000.00	-920,126.72	0.1%
Total 4115 · Property Taxes	873.28	896,000.00	-895,126.72	0.1%
4120 · Sales Tax Earned	79,262.45	1,004,000.00	-924,737.55	7.9%
4130 · Mixed Beverages	5,737.48	60,000.00	-54,262.52	9.56%
Total 4100 · Tax Revenue	85,873.21	1,960,000.00	-1,874,126.79	4.38%
4150 · Franchise Fees				
4160 · Electric Franchise	0.00	123,000.00	-123,000.00	0.0%
4165 · Telephone Franchise	15.48	9,000.00	-8,984.52	0.17%
4170 · Waste Disposal Franchise Fee	0.00	25,000.00	-25,000.00	0.0%
4175 · Cable Franchise	0.00	25,000.00	-25,000.00	0.0%
4180 · Water Franchise	19,117.54	53,000.00	-33,882.46	36.07%
Total 4150 · Franchise Fees	19,133.02	235,000.00	-215,866.98	8.14%
4200 · Development Services Revenues				
4210 · Sign Permit / Misc	1,300.00	8,500.00	-7,200.00	15.29%
4215 · Burn Permit	0.00	300.00	-300.00	0.0%
4216 · Itinerant Vendor	1,100.00	3,000.00	-1,900.00	36.67%
4220 · Subdiv/Plats/Waivers/Exceptions	605.00	60,000.00	-59,395.00	1.01%
4221 · Professional Fee Reimbursements	5,874.55	54,000.00	-48,125.45	10.88%
4230 · Building Permit Fees	14,273.53	175,000.00	-160,726.47	8.16%
4260 · Certificate of Occupancy	288.00	1,000.00	-712.00	28.8%
4270 · Contractor Registration	400.00	7,600.00	-7,200.00	5.26%
4275 · Zoning/Variances	200.00	500.00	-300.00	40.0%
Total 4200 · Development Services Revenues	24,041.08	309,900.00	-285,858.92	7.76%
4300 · Service Fees				
4320 · Pace Park Rental Fees	0.00	5,000.00	-5,000.00	0.0%
4330 · LEOSE	0.00	1,000.00	-1,000.00	0.0%
4340 · Crash Report Fees	36.00	500.00	-464.00	7.2%
Total 4300 · Service Fees	36.00	6,500.00	-6,464.00	0.55%
4700 · Investment and other income				
4780 · Interest Income	972.37	5,000.00	-4,027.63	19.45%
4790 · Other Income	172.59	8,000.00	-7,827.41	2.16%
Total 4700 · Investment and other income	1,144.96	13,000.00	-11,855.04	8.81%
4400 · Fines and Forfeitures				
4425 · Court Fines	8,025.20	50,000.00	-41,974.80	16.05%
Total 4400 · Fines and Forfeitures	8,025.20	50,000.00	-41,974.80	16.05%
Total 4000 · GENERAL FUND REVENUE	138,253.47	2,574,400.00	-2,436,146.53	5.37%

Village of Salado-General Fund
Profit & Loss Budget Performance
October 2025

	Oct 25	Annual Budget	$ Over Budget	% of Budget
Total Income	138,253.47	2,574,400.00	-2,436,146.53	5.37%
Expense				
GENERAL FUND EXPENDITURES				
5000 · ADMINISTRATION DEPARTMENT				
5100 · Personnel Services				
5101 · Village Administrator Salary	5,942.31	154,500.00	-148,557.69	3.85%
5102 · City Secretary Salary	1,980.77	51,500.00	-49,519.23	3.85%
5104 · Receptionist Salary	784.09	16,100.00	-15,315.91	4.87%
5124 · Payroll Tax- Admin	632.79	18,800.00	-18,167.21	3.37%
5126 · TMRS Contributions- Admin	904.81	23,700.00	-22,795.19	3.82%
5127 · Health Care- Admin	1,142.05	14,400.00	-13,257.95	7.93%
Total 5100 · Personnel Services	11,386.82	279,000.00	-267,613.18	4.08%
5200 · Services				
5201 · Meeting Expense	625.68	8,000.00	-7,374.32	7.82%
5202 · Bell Co Health Srvcs Contracts	5,132.53	5,500.00	-367.47	93.32%
5203 · Printing Expense	0.00	150.00	-150.00	0.0%
5204 · Telephone	751.01	4,000.00	-3,248.99	18.78%
5205 · Equipment - Leased / Rented	275.75	4,000.00	-3,724.25	6.89%
5206 · Interest Exp/Bank Fees	175.56	3,700.00	-3,524.44	4.75%
5207 · BELLCAD	5,764.00	22,000.00	-16,236.00	26.2%
5214 · Utilities	564.30	6,400.00	-5,835.70	8.82%
5215 · Janitorial	2.40	1,000.00	-997.60	0.24%
Total 5200 · Services	13,291.23	54,750.00	-41,458.77	24.28%
5216 · Professional Fees				
5216-3 · Profess Fees - Accounting	4,970.00	70,000.00	-65,030.00	7.1%
5216-4 · Pro Fees- Contracted Inspectors	23,406.94	152,000.00	-128,593.06	15.4%
5216-5 · Profess. Fees - Legal	11,671.80	115,000.00	-103,328.20	10.15%
Total 5216 · Professional Fees	40,048.74	337,000.00	-296,951.26	11.88%
5300 · Other Services & Charges				
5301 · Election Expenses	0.00	3,200.00	-3,200.00	0.0%
5304 · Office Supplies	987.03	10,000.00	-9,012.97	9.87%
5305 · Postage	0.00	4,000.00	-4,000.00	0.0%
5306 · Building Supplies	0.00	300.00	-300.00	0.0%
5307 · Building & Equipment - R & M	0.00	1,000.00	-1,000.00	0.0%
5309 · Website	0.00	10,000.00	-10,000.00	0.0%
5310 · Public Notices	904.00	2,500.00	-1,596.00	36.16%
5311 · Insurance (TML Property & GL)	47,828.90	66,000.00	-18,171.10	72.47%
5312 · Dues and Subscriptions	890.00	2,800.00	-1,910.00	31.79%
5313 · Training & Travel	2,908.98	7,000.00	-4,091.02	41.56%
5319 · Technology	2,905.50	30,900.00	-27,994.50	9.4%
Total 5300 · Other Services & Charges	56,424.41	137,700.00	-81,275.59	40.98%
5400 · Capital Outlay				

Village of Salado-General Fund
Profit & Loss Budget Performance
October 2025

	Oct 25	Annual Budget	$ Over Budget	% of Budget
5401 · Equipment (IT)	570.00	9,200.00	-8,630.00	6.2%
Total 5400 · Capital Outlay	570.00	9,200.00	-8,630.00	6.2%
Total 5000 · ADMINISTRATION DEPARTMENT	121,721.20	817,650.00	-695,928.80	14.89%
5500 · DEVELOPMENT SERVICES DEPARTMENT				
5501 · Personnel Services				
5503 · Permit Clerk Salary	1,764.80	45,900.00	-44,135.20	3.85%
5504 · Payroll Tax- Dev Svcs	135.01	3,900.00	-3,764.99	3.46%
5505 · TMRS Contributions- Dev Svcs	201.54	5,300.00	-5,098.46	3.8%
5507 · Health Care- Dev Svcs	1,075.92	14,400.00	-13,324.08	7.47%
Total 5501 · Personnel Services	3,177.27	69,500.00	-66,322.73	4.57%
5600 · Other Services & Charges				
5601 · Travel & Training	0.00	500.00	-500.00	0.0%
Total 5600 · Other Services & Charges	0.00	500.00	-500.00	0.0%
5700 · Professional Fees				
5701 · General Village Engineering	1,872.00	100,000.00	-98,128.00	1.87%
5702 · Zoning/Annexation	0.00	5,000.00	-5,000.00	0.0%
5703 · Plat/Development	10,535.30	54,000.00	-43,464.70	19.51%
Total 5700 · Professional Fees	12,407.30	159,000.00	-146,592.70	7.8%
Total 5500 · DEVELOPMENT SERVICES DEPARTMENT	15,584.57	229,000.00	-213,415.43	6.81%
5550 · ADMINISTRATIVE SERVICES DEPT				
5551 · Personnel Services				
5552 · Director of Admin Services	2,971.15	77,250.00	-74,278.85	3.85%
5553 · Payroll Tax- Admin Services	227.29	3,100.00	-2,872.71	7.33%
5554 · TMRS- Admin Services	339.31	8,900.00	-8,560.69	3.81%
5555 · Healthcare- Admin Services	1,094.92	14,400.00	-13,305.08	7.6%
5556 · Tourism Oversight	0.00	-15,500.00	15,500.00	0.0%
Total 5551 · Personnel Services	4,632.67	88,150.00	-83,517.33	5.26%
Total 5550 · ADMINISTRATIVE SERVICES DEPT	4,632.67	88,150.00	-83,517.33	5.26%
6000 · PUBLIC SAFETY DEPARTMENT				
6200 · Police Department				
6201 · Personnel Services				
6202 · Salary - Chief of Police	4,062.84	105,700.00	-101,637.16	3.84%
6203 · Salary- Sergeant	2,900.48	68,600.00	-65,699.52	4.23%
6204 · Salary / Wages - Officers	12,320.88	298,700.00	-286,379.12	4.13%
6205 · Officers - Overtime	280.02	10,000.00	-9,719.98	2.8%
6206 · Longevity & Certif Pay	280.77	10,000.00	-9,719.23	2.81%
6207 · Payroll Tax- PD	1,531.41	41,400.00	-39,868.59	3.7%
6208 · Contract Labor- Stroll Security	0.00	2,000.00	-2,000.00	0.0%
6210 · TMRS Contributions- PD	2,266.29	56,700.00	-54,433.71	4.0%
6211 · Health Care- PD	6,523.83	100,800.00	-94,276.17	6.47%
Total 6201 · Personnel Services	30,166.52	693,900.00	-663,733.48	4.35%
6212 · Services				

Village of Salado-General Fund
Profit & Loss Budget Performance
October 2025

	Oct 25	Annual Budget	$ Over Budget	% of Budget
6213 · Telephone	987.04	11,000.00	-10,012.96	8.97%
6214 · Utilities	393.59	4,700.00	-4,306.41	8.37%
6215 · Janitorial	0.00	1,800.00	-1,800.00	0.0%
6215.1 · Technology- PD	2,527.07	11,000.00	-8,472.93	22.97%
Total 6212 · Services	3,907.70	28,500.00	-24,592.30	13.71%
6216 · Other Services & Charges				
6217 · Ammunition	0.00	500.00	-500.00	0.0%
6218 · Crime Prevention Supplies	520.00	500.00	20.00	104.0%
6219 · Auto Expenses	1,398.65	42,500.00	-41,101.35	3.29%
6220 · Supplies	355.55	10,000.00	-9,644.45	3.56%
6221 · Equipment Maintenance & Repair	0.00	1,000.00	-1,000.00	0.0%
6222 · Building R & M	0.00	500.00	-500.00	0.0%
6223 · Dues & Subscriptions	0.00	500.00	-500.00	0.0%
6224 · Animal Control	0.00	1,500.00	-1,500.00	0.0%
6224.1 · Travel & Training	0.00	2,500.00	-2,500.00	0.0%
Total 6216 · Other Services & Charges	2,274.20	59,500.00	-57,225.80	3.82%
6225 · Police - Capital Outlay				
6226 · Capital Outlay- PD Vehicles	0.00	87,400.00	-87,400.00	0.0%
6227 · Capital Outlay- PD Equipment	0.00	28,000.00	-28,000.00	0.0%
Total 6225 · Police - Capital Outlay	0.00	115,400.00	-115,400.00	0.0%
Total 6200 · Police Department	36,348.42	897,300.00	-860,951.58	4.05%
6500 · Municipal Court				
6550 · Professional Fees				
6551 · Judicial Services	800.00	9,600.00	-8,800.00	8.33%
6552 · Prosecutor	2,835.00	26,300.00	-23,465.00	10.78%
Total 6550 · Professional Fees	3,635.00	35,900.00	-32,265.00	10.13%
6570 · Other Services & Charges				
6571 · Supplies	0.00	200.00	-200.00	0.0%
6573 · Dues and Subscriptions	0.00	3,000.00	-3,000.00	0.0%
6575 · Travel and Training	0.00	200.00	-200.00	0.0%
Total 6570 · Other Services & Charges	0.00	3,400.00	-3,400.00	0.0%
Total 6500 · Municipal Court	3,635.00	39,300.00	-35,665.00	9.25%
Total 6000 · PUBLIC SAFETY DEPARTMENT	39,983.42	936,600.00	-896,616.58	4.27%
7000 · PUBLIC WORKS DEPARTMENT				
7001 · Personnel Services				
7002 · Wages- Maintenance Worker	1,200.00	52,000.00	-50,800.00	2.31%
7004 · Maintenance Worker- Overtime	0.00	500.00	-500.00	0.0%
7005 · Payroll Tax- Public Works	100.20	4,100.00	-3,999.80	2.44%
7008 · TMRS Contributions- Maint	137.04	6,000.00	-5,862.96	2.28%
7009 · Healthcare- Maintenance	0.00	14,400.00	-14,400.00	0.0%
Total 7001 · Personnel Services	1,437.24	77,000.00	-75,562.76	1.87%
7015 · Other Services & Charges				

Village of Salado-General Fund
Profit & Loss Budget Performance
October 2025

	Oct 25	Annual Budget	$ Over Budget	% of Budget
7016 · Maint- Uniforms and Boots	0.00	1,500.00	-1,500.00	0.0%
7017 · Telephone	37.22	600.00	-562.78	6.2%
Total 7015 · Other Services & Charges	37.22	2,100.00	-2,062.78	1.77%
Total 7000 · PUBLIC WORKS DEPARTMENT	1,474.46	79,100.00	-77,625.54	1.86%
8000 · PARKS DEPARTMENT				
8001 · Services				
8002 · Utilities	143.05	4,400.00	-4,256.95	3.25%
Total 8001 · Services	143.05	4,400.00	-4,256.95	3.25%
8010 · Other Services & Charges				
8011 · Supplies	3,558.57	5,000.00	-1,441.43	71.17%
Total 8010 · Other Services & Charges	3,558.57	5,000.00	-1,441.43	71.17%
Total 8000 · PARKS DEPARTMENT	3,701.62	9,400.00	-5,698.38	39.38%
9000 · STREET DEPARTMENT				
9001 · Other Services & Charges				
9002 · Contract Services	0.00	40,000.00	-40,000.00	0.0%
9003 · Signage	0.00	1,000.00	-1,000.00	0.0%
9004 · Auto Expense	193.37	2,000.00	-1,806.63	9.67%
9005 · Equipment Repair	0.00	1,500.00	-1,500.00	0.0%
9006 · Street Supplies	310.74	45,000.00	-44,689.26	0.69%
Total 9001 · Other Services & Charges	504.11	89,500.00	-88,995.89	0.56%
9050 · Services				
9051 · Utilities	2,309.73	25,000.00	-22,690.27	9.24%
Total 9050 · Services	2,309.73	25,000.00	-22,690.27	9.24%
9500 · Capital Outlay				
9501 · Capital Outlay- Streets	0.00	100,000.00	-100,000.00	0.0%
Total 9500 · Capital Outlay	0.00	100,000.00	-100,000.00	0.0%
Total 9000 · STREET DEPARTMENT	2,813.84	214,500.00	-211,686.16	1.31%
Total GENERAL FUND EXPENDITURES	189,911.78	2,374,400.00	-2,184,488.22	8.0%
Total Expense	189,911.78	2,374,400.00	-2,184,488.22	8.0%
Net Ordinary Income	-51,658.31	200,000.00	-251,658.31	-25.83%
Other Income/Expense				
Other Expense				
98000 · Transfers Out				
98006 · Transfer to I&S Fund	0.00	200,000.00	-200,000.00	0.0%
Total 98000 · Transfers Out	0.00	200,000.00	-200,000.00	0.0%
Total Other Expense	0.00	200,000.00	-200,000.00	0.0%
Net Other Income	0.00	-200,000.00	200,000.00	0.0%
Net Income	**-51,658.31**	**0.00**	**-51,658.31**	**100.0%**

Village of Salado-General Fund
Check Listing
As of October 31, 2025

Date	Num	Name	Memo	Amount
10/01/2025	Draft	Card Service Center	Credit Card Transactions	309.00
10/01/2025	Draft	Cirro Energy	Utilities	60.29
10/01/2025	Draft	Cirro Energy	Utilities	469.35
10/01/2025	Draft	Cirro Energy	Utilities	307.42
10/01/2025	Draft	Cirro Energy	Utilities	28.43
10/01/2025	Draft	Cirro Energy	Utilities	95.44
10/01/2025	Draft	Cirro Energy	Utilities	22.94
10/01/2025	Draft	Cirro Energy	Utilities	14.63
10/01/2025	Draft	Cirro Energy	Utilities	1,535.39
10/01/2025	Draft	Cirro Energy	Utilities	46.34
10/01/2025	Draft	Cirro Energy	Utilities	38.70
10/01/2025	Draft	Cirro Energy	Utilities	127.46
10/02/2025	5658	Fridae Rodriguez	Face Painting at National Night Out	270.00
10/02/2025	5659	Dalton Bristow	Bounce House Rental for National Night Out	250.00
10/04/2025	Draft	DDI Leasing Inc.	Server Lease Pmt: Dell PowerEdge T560 Server	722.00
10/04/2025	Draft	Grande Communications Network LLC	PD Telephone and Internet	208.18
10/06/2025	5665	Pence, Gina K	Travel Reimbursement: Austin 9/24/25-9/26/25	408.98
10/06/2025	5666	Zach Hurst	Reimbursement: Bottled Water	8.56
10/06/2025	5660	AnnamLife, LLC	Live Stream Technician- 9/30/25 BOA Meeting	400.00
10/06/2025	5661	Bureau Veritas	Inspection Services	17,473.47
10/06/2025	5668	Kristi Stegall	Professional Fees: September 2025	4,515.00
10/06/2025	5662	MEP Electric	Repairs at Pace Park	294.00
10/06/2025	5663	MRB Group	Professional Fees: September 2025	47,753.70
10/06/2025	5664	Verizon Wireless	Village Cell Phones	882.22
10/08/2025	Draft	Cirro Energy	Utilities	21.79
10/09/2025	5669	Extraco Technology	Monthly IT Support, Cybersecurity Monitoring	2,007.00
10/09/2025	5670	R&V Plumbing Services LLC	Service Call-Pace Park Restroom	396.00
10/09/2025	5672	Legacy CTX	Reimbursement for Generator Rental	108.85
10/13/2025	Draft	Cadence Bank	Credit Card Purchases	1,615.90
10/13/2025	Draft	PNC Bank	Credit Card Transactions	1,010.04
10/14/2025	5637	Zach Hurst	Reimbursement: Bottled Water	8.56
10/14/2025	5673	Eagle Disposal	Utilities	112.50
10/14/2025	5674	Grande Communications Network LLC	Telephone/Internet	232.57
10/14/2025	5675	P3Works, LLC	Mustang Springs PID	1,248.75
10/14/2025	5676	TML Intergovernmental Risk Pool	FY 25-26 Liability and WC Coverage	47,828.90
10/16/2025	5678	Ericka Villarreal	Refund Overpayment Mobile Food Permit (Chickfila)	50.00
10/16/2025	5677	Salado Village Voice Newspaper	Public Notices	288.00
10/20/2025	5679	MEP Electric	Repairs at Pace Park	2,794.27
10/20/2025	5680	Salado Village Voice Newspaper	Public Notices	718.75
10/21/2025	Draft	Standard Insurance Company RC	Employee Life/AD&D	412.00
10/21/2025	Draft	Guardian	Employee Dental/Vision Premiums	405.95
10/21/2025	Draft	Blue Cross and Blue Shield of Texas	Employee Health Care Monthly Premiums	11,161.92
10/22/2025	5681	AnnamLife, LLC	Live Stream Technician- 10/16/25 BOA Meeting	600.00

Village of Salado-General Fund
Check Listing
As of October 31, 2025

10/22/2025	5682	Bickerstaff Heath Delgado Acosta LLP	Professional Fees: September 2025	14,506.80
10/22/2025	5683	OmniBase Services of Texas	3rd QTR 2025 FTA Fees Collected	24.00
10/22/2025	5684	State Comptroller	3rd QTR 2025 State Criminal Costs & Fees	9,735.71
10/23/2025	5685	Castro, Juan C	Reimbursement- Fingerprint Fees	10.21
10/26/2025	Draft	LEAF	Server Lease Pmt: Dell PowerEdge T560 Server	570.00
10/27/2025	5693	Pence, Gina K	Reimbursement: Office Supplies	9.55
10/27/2025	5686	Bell County Public Health District	Contribution FY 26	5,132.53
10/27/2025	Draft	Card Service Center	Credit Card Transactions	7,906.77
10/27/2025	5688	Clifford Lee Coleman	Judicial Services for October 2025	800.00
10/27/2025	5689	GT Distributors	PD Supplies: PO Badge	175.00
10/27/2025	5690	Renaissance Systems, INC	50% New Phone System	481.11
10/27/2025	5691	State Comptroller	Child Safety & Seat Belt Violation Fines for FY 2024-2025	12.50
10/27/2025	5692	Xerox Financial Services	Copier Lease Payment- November '25	275.75
10/29/2025	Draft	Cadence Bank	Credit Card Purchases	1,089.32
10/30/2025	Draft	Cirro Energy	Utilities	33.74
10/30/2025	Draft	Cirro Energy	Utilities	420.84
10/30/2025	Draft	Cirro Energy	Utilities	294.73
10/30/2025	Draft	Cirro Energy	Utilities	28.43
10/30/2025	Draft	Cirro Energy	Utilities	95.44
10/30/2025	Draft	Cirro Energy	Utilities	23.14
10/30/2025	Draft	Cirro Energy	Utilities	14.63
10/30/2025	Draft	Cirro Energy	Utilities	1,535.39
10/30/2025	Draft	Cirro Energy	Utilities	46.34
10/30/2025	Draft	Cirro Energy	Utilities	42.11
10/30/2025	5697	Zach Hurst	Reimbursement: Bottled Water	8.56
10/30/2025	5694	Fuelman	Fuel Purchases	1,568.45
10/30/2025	5695	Salado Village Voice Newspaper	Public Notice Published 10/23 & 10/30 RFQ Auditor	448.00
10/30/2025	5696	Salado Water Supply Corporation	Utilities	497.53
				193,049.83

Village of Salado, Hotel-Motel Fund
Balance Sheet
As of October 31, 2025

		Oct 31, 25
ASSETS		
Current Assets		
Checking/Savings		
1005 · Horizon Operating xxx0314		425,315.47
Total Checking/Savings		425,315.47
Accounts Receivable		3,137.49
Other Current Assets		
1200 · AR Taxes		22,625.83
1100 · Investments		
1120 · TexPool	6,122.42	
Total 1100 · Investments		6,122.42
Total Other Current Assets		28,748.25
Total Current Assets		457,201.21
TOTAL ASSETS		**457,201.21**
LIABILITIES & EQUITY		
Liabilities		
Current Liabilities		
Accounts Payable		-1,517.00
Other Current Liabilities		
2050 · Accrued Wages		1,980.68
2347 · Economic Incentive Payments		57,918.21
2400 · Reserve For Trolley Project		2,555.26
2200 · Due To Other Funds		
2201 · Due to GF	24,897.56	
Total 2200 · Due To Other Funds		24,897.56
Total Other Current Liabilities		87,351.71
Total Current Liabilities		85,834.71
Total Liabilities		85,834.71
Equity		
32000 · Retained Earnings		366,251.67
Net Income		5,114.83
Total Equity		371,366.50
TOTAL LIABILITIES & EQUITY		**457,201.21**

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Accrual Basis

Village of Salado, Hotel-Motel Fund
Profit & Loss Budget Performance
October 2025

	Oct 25	Annual Budget	$ Over Budget	% of Budget
Ordinary Income/Expense				
Income				
4000 · HOT FUND REVENUE				
4100 · County Hotel Occupancy Tax	0.00	4,000.00	-4,000.00	0.0%
4200 · Occupancy Tax	20,061.87	250,000.00	-229,938.13	8.03%
4300 · Other Income	3,474.01	1,000.00	2,474.01	347.4%
Total 4000 · HOT FUND REVENUE	23,535.88	255,000.00	-231,464.12	9.23%
Total Income	23,535.88	255,000.00	-231,464.12	9.23%
Expense				
5000 · HOT FUND EXPENDITURES				
5001 · Personnel Services				
5002 · Salary- Marketing Specialist	5,465.39	72,100.00	-66,634.61	7.58%
5003 · Wages- Visitors Ctr Coordinator	1,087.13	16,100.00	-15,012.87	6.75%
5004 · Administrative Oversight	0.00	15,500.00	-15,500.00	0.0%
5006 · Payroll Tax	501.27	7,600.00	-7,098.73	6.6%
5007 · TMRS Contribution	624.15	8,300.00	-7,675.85	7.52%
5008 · Health Care	1,091.67	14,400.00	-13,308.33	7.58%
Total 5001 · Personnel Services	8,769.61	134,000.00	-125,230.39	6.54%
5050 · Other Charges & Services				
5051 · Lease- Visitors Center	1,517.00	18,200.00	-16,683.00	8.34%
5052 · Marketing	1,600.00	50,000.00	-48,400.00	3.2%
5053 · CVB Events	0.00	5,000.00	-5,000.00	0.0%
5054 · Convention Registration	0.00	2,500.00	-2,500.00	0.0%
5055 · Dues & Subscriptions	0.00	5,000.00	-5,000.00	0.0%
5056 · Office Supplies	140.00	2,500.00	-2,360.00	5.6%
5057 · Postage	0.00	1,500.00	-1,500.00	0.0%
5058 · Printing	0.00	3,500.00	-3,500.00	0.0%
5059 · Professional Fees	0.00	7,600.00	-7,600.00	0.0%
5065 · Travel & Training	0.00	3,000.00	-3,000.00	0.0%
5070 · Transportation & Maintenance	0.00	5,000.00	-5,000.00	0.0%
5075 · Community Grant Program	0.00	10,000.00	-10,000.00	0.0%
5080 · Heritage Organization Funding				
5081 · Salado Museum & College Park	0.00	10,000.00	-10,000.00	0.0%
5082 · Stagecoach Inn Rebates	6,394.44	50,000.00	-43,605.56	12.79%
Total 5080 · Heritage Organization Funding	6,394.44	60,000.00	-53,605.56	10.66%
Total 5050 · Other Charges & Services	9,651.44	173,800.00	-164,148.56	5.55%
5100 · Capital Outlay				
5101 · Capital Outlay- Technology	0.00	4,000.00	-4,000.00	0.0%
Total 5100 · Capital Outlay	0.00	4,000.00	-4,000.00	0.0%
Total 5000 · HOT FUND EXPENDITURES	18,421.05	311,800.00	-293,378.95	5.91%
Total Expense	18,421.05	311,800.00	-293,378.95	5.91%
Net Ordinary Income	5,114.83	-56,800.00	61,914.83	-9.01%
Other Income/Expense				
Other Income				
98000 · Transfer from HOT Fund Balance	0.00	56,800.00	-56,800.00	0.0%
Total Other Income	0.00	56,800.00	-56,800.00	0.0%
Net Other Income	0.00	56,800.00	-56,800.00	0.0%
Net Income	**5,114.83**	**0.00**	**5,114.83**	**100.0%**

Village of Salado, Hotel-Motel Fund
Check Listing
As of October 31, 2025

Date	Num	Name	Memo	Amount
10/14/2025	2028	Media 2 Social	Website Build	800.00
10/27/2025	2029	Salado Chamber of Commerce	Tourism Lease at Visitor's Center	1,517.00
10/27/2025	2030	Salado Village Voice	Call for Trolley Volunteers Published 10/16/25	120.00
				2,437.00

Village of Salado- Wastewater System Revenue
Balance Sheet
As of October 31, 2025

	Oct 31, 25
ASSETS	
Current Assets	
Checking/Savings	81,879.51
Accounts Receivable	35,358.12
Other Current Assets	
Accounts Receivable- Sewer Conn	14,929.00
Allowance for Doubtful Accounts	-6,005.11
Prepaid Expenses	16,269.92
Total Other Current Assets	25,193.81
Total Current Assets	142,431.44
TOTAL ASSETS	**142,431.44**
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	7,772.95
Other Current Liabilities	
Due to Deposits Fund	1,300.00
Accrued Interest	10,957.00
Due to General Fund	156,145.39
Total Other Current Liabilities	168,402.39
Total Current Liabilities	176,175.34
Total Liabilities	176,175.34
Equity	
Retained Earnings	-47,210.83
Net Income	13,466.93
Total Equity	-33,743.90
TOTAL LIABILITIES & EQUITY	**142,431.44**

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Accrual Basis

Village of Salado- Wastewater System Revenue
Profit & Loss Budget Performance
October 2025

	Oct 25	Annual Budget	$ Over Budget	% of Budget
Ordinary Income/Expense				
Income				
Monthly Service Fees	43,868.10	468,000.00	-424,131.90	9.37%
Interest Income	74.35	600.00	-525.65	12.39%
Miscellaneous Income	784.11	3,000.00	-2,215.89	26.14%
Total Income	44,726.56	471,600.00	-426,873.44	9.48%
Expense				
Misc	0.00	5,000.00	-5,000.00	0.0%
Maintenance Contractor	16,269.92	200,200.00	-183,930.08	8.13%
Admin/Collections	0.00	10,100.00	-10,100.00	0.0%
Professional Fees- Engineering	0.00	10,000.00	-10,000.00	0.0%
Repairs	6,522.95	80,000.00	-73,477.05	8.15%
TCEQ Fees	1,250.00	1,300.00	-50.00	96.15%
Utilities				
Utilities- Electric	7,012.97	99,000.00	-91,987.03	7.08%
Utilities- Water	203.79	5,000.00	-4,796.21	4.08%
Total Utilities	7,216.76	104,000.00	-96,783.24	6.94%
Total Expense	31,259.63	410,600.00	-379,340.37	7.61%
Net Ordinary Income	13,466.93	61,000.00	-47,533.07	22.08%
Net Income	**13,466.93**	**61,000.00**	**-47,533.07**	**22.08%**

Village of Salado- Wastewater System Revenue
Check Listing
As of October 31, 2025

Date	Num	Name	Memo	Amount
10/06/2025	Draft	Cirro- USR Electrical	Cirro Electric- Waste Water 1414 Royal St. Lift Station	126.06
10/09/2025	100411	Frontier Utilities	Electric Service at 401 S Stagecoach Road Well	96.00
10/27/2025	Draft	Cirro- USR Electrical	Cirro Electric- Waste Water Facilities Accounts	6,936.01
10/27/2025	100412	Jacobs Engineering Group, Inc.	Contracted Services- November 2025	16,269.92
10/30/2025	100413	Salado Water Supply Corporation	Utilities	203.79
10/30/2025	Draft	Cirro- USR Electrical	Cirro Electric- Waste Water 1414 Royal St. Lift Station	76.96
				23,708.74

Village of Salado- 500 Wastewater Customer Deposits
Balance Sheet
As of October 31, 2025

	Oct 31, 25
ASSETS	
Current Assets	
Checking/Savings	33,884.62
Total Current Assets	33,884.62
TOTAL ASSETS	**33,884.62**
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Other Current Liabilities	
Due to WW Rev Fund	-1,300.00
Wastewater Customer Deposits	34,860.00
Total Other Current Liabilities	33,560.00
Total Current Liabilities	33,560.00
Total Liabilities	33,560.00
Equity	
Retained Earnings	294.80
Net Income	29.82
Total Equity	324.62
TOTAL LIABILITIES & EQUITY	**33,884.62**

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Accrual Basis

Village of Salado- 500 Wastewater Customer Deposits
Profit & Loss
October 2025

	Oct 25
Ordinary Income/Expense	
Income	
Interest Income	29.82
Total Income	29.82
Net Ordinary Income	29.82
Net Income	**29.82**

Village of Salado- 500 Wastewater Customer Deposits
Check Listing
As of October 31, 2025

Date	Num	Name	Memo	Amount
10/06/2025	100033	Andrew Voelter	Refund Deposits: 321 & 329 Royal	200.00
10/20/2025	100166	Overall Realty	Refund Deposit 205 Villars Dr	100.00
10/20/2025	100167	White River Homes LLC	Refund Deposit 1213 Rylee Lane	100.00
10/24/2025	100168	CastleRock Communities, LLC	Refund Deposit 244 Villars Dr	100.00
10/27/2025	100169	Jubilee Homes III, LP	Refund Deposits 1325 Rylee Lane	100.00
10/27/2025	100171	CastleRock Communities, LLC	Refund Deposit 220 Villars Dr	100.00
10/27/2025	100172	CastleRock Communities, LLC	Refund Deposit 121 Villars Dr	100.00
10/30/2025	100173	Jubilee Homes III, LP	Refund Deposits 1324 Shirley Faye	100.00
10/30/2025	100174	Mary Walizer	Refund Deposit 253 Villars Dr	100.00
				1,000.00
				1,000.00

Village of Salado - 700 WW Permanent Improvement Bonds
Balance Sheet
As of October 31, 2025

	Oct 31, 25
ASSETS	
Current Assets	
Checking/Savings	
1002 · Horizon Bond Disbursement x86...	100.39
1004 · Impact Fees Horizon x8444	382,630.69
Total Checking/Savings	382,731.08
Total Current Assets	382,731.08
Fixed Assets	
1520 · Equipment	5,857.10
1530 · Wastewater Treatment Facility	12,285,515.93
1531 · Accum Depr- Depreciation WWTP	-2,001,686.58
Total Fixed Assets	10,289,686.45
TOTAL ASSETS	**10,672,417.53**
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Other Current Liabilities	
2900 · Restricted Impact Fees	10,304.00
Total Other Current Liabilities	10,304.00
Total Current Liabilities	10,304.00
Long Term Liabilities	
2502 · '22 Refunding Bonds	6,350,000.00
2503 · Current Portion of Bonds	570,000.00
Total Long Term Liabilities	6,920,000.00
Total Liabilities	6,930,304.00
Equity	
3110 · Investments in Fixed Assets	3,369,686.00
32000 · Unrestricted Net Assets	372,102.75
Net Income	324.78
Total Equity	3,742,113.53
TOTAL LIABILITIES & EQUITY	**10,672,417.53**

Village of Salado - 700 WW Permanent Improvement Bonds
Profit & Loss
October 2025

	Oct 25
Ordinary Income/Expense	
Income	
4100 · Interest Income	324.78
Total Income	324.78
Net Ordinary Income	324.78
Net Income	**324.78**

Village of Salado - 700 WW Permanent Improvement Bonds
Check Listing
As of October 31, 2025

Date	Num	Name	Memo	Amount
(No checks drawn this period)				
				0.00
				0.00

Village of Salado - 300 Interest and Sinking Fund
Balance Sheet
As of October 31, 2025

	Oct 31, 25
ASSETS	
Current Assets	
Checking/Savings	254,849.43
Other Current Assets	
1215 · Property Tax Receivable	18,259.90
Total Other Current Assets	18,259.90
Total Current Assets	273,109.33
TOTAL ASSETS	**273,109.33**
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Other Current Liabilities	
2704 · Deferred Revenue- Ad Valorem	16,429.96
Total Other Current Liabilities	16,429.96
Total Current Liabilities	16,429.96
Total Liabilities	16,429.96
Equity	
32000 · Unrestricted Net Assets	255,234.47
Net Income	1,444.90
Total Equity	256,679.37
TOTAL LIABILITIES & EQUITY	**273,109.33**

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Accrual Basis

Village of Salado - 300 Interest and Sinking Fund
Profit & Loss Budget Performance
October 2025

	Oct 25	Annual Budget	$ Over Budget	% of Budget
Ordinary Income/Expense				
Income				
4000 · Property Tax Revenue	587.18	934,588.00	-934,000.82	0.06%
4100 · Interest Income	857.72	2,500.00	-1,642.28	34.31%
Total Income	1,444.90	937,088.00	-935,643.10	0.15%
Expense				
6111 · 2022 Bond Principal	0.00	580,000.00	-580,000.00	0.0%
6112 · 2022 Bond Interest	0.00	120,650.00	-120,650.00	0.0%
6113 · 2025 Tax Note Principal	0.00	170,000.00	-170,000.00	0.0%
6114 · 2025 Tax Note Interest	0.00	63,938.00	-63,938.00	0.0%
Total Expense	0.00	934,588.00	-934,588.00	0.0%
Net Ordinary Income	1,444.90	2,500.00	-1,055.10	57.8%
Net Income	**1,444.90**	**2,500.00**	**-1,055.10**	**57.8%**

Village of Salado - 300 Interest and Sinking Fund
Check Listing
As of October 31, 2025

Date	Num	Name	Memo	Amount
(No checks drawn this period)				
				0.00
				0.00

Village of Salado - 500 2025 Capital Projects
Balance Sheet
As of October 31, 2025

	Oct 31, 25
ASSETS	
Current Assets	
Checking/Savings	
Horizon MM x0159	1,318,621.12
Total Checking/Savings	1,318,621.12
Total Current Assets	1,318,621.12
TOTAL ASSETS	**1,318,621.12**
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	421.50
Other Current Liabilities	
Due To/From Other Funds	47,410.49
Total Other Current Liabilities	47,410.49
Total Current Liabilities	47,831.99
Long Term Liabilities	
Series 2025 Tax Notes	1,350,000.00
Total Long Term Liabilities	1,350,000.00
Total Liabilities	1,397,831.99
Equity	
Net Income	-79,210.87
Total Equity	-79,210.87
TOTAL LIABILITIES & EQUITY	**1,318,621.12**

Village of Salado - 500 2025 Capital Projects
Profit & Loss
October 2025

		Oct 25
Income		
Interest Income		2,236.05
Total Income		2,236.05
Expense		
Capital Projects		
Pavement & Drainage Assessment	421.50	
Royal Street Improvements	43,763.53	
Williams Road Sidewalk	3,646.96	
Total Capital Projects		47,831.99
Total Expense		47,831.99
Net Income		**-45,595.94**

Village of Salado - 500 2025 Capital Projects
Check Listing
As of October 31, 2025

Date	Num	Name	Memo	Amount
(No checks drawn this period)				
				0.00
				0.00