VILLAGE OF SALADO, TEXAS
FUND BALANCE SUMMARY
As of December 31, 2025

	General Fund	Occupancy Tax Fund	Wastewater Fund Operating & Deposits	Wastewater Bonds	2025 Capital Projects	Debt Service	Total
ASSETS							
Cash and Cash Equivalents	$ 1,520,725	$ 419,636	$ 113,489	$ 383,357	$ 1,224,021	$ 822,648	$ 4,483,878
Ad Valorem Taxes Receivable	$ -	$ -	$ -	$ -	$ -	$ 18,260	$ 18,260
Other Receivables	$ 253,375	$ 36,729	$ 22,036	$ -	$ -	$ -	$ 312,140
Prepaid Expenses	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Due from (to) Other Funds	$ 131,603	$ (1,201)	$ (135,560)	$ 10,304	$ (5,145)	$ -	$ (0)
TOTAL CURRENT ASSETS	$ 1,905,703	$ 455,165	$ (36)	$ 393,661	$ 1,218,876	$ 840,908	$ 4,814,277
LIABILITIES							
Accounts Payable	$ 36,374	$ 3,800	$ 5,788	$ -	$ 41,310	$ -	$ 87,272
Payroll Liabilities	$ (24,301)	$ -	$ -	$ -	$ -	$ -	$ (24,301)
Accrued Wages	$ 17,333	$ 1,981	$ -	$ -	$ -	$ -	$ 19,314
Accrued Interest	$ -	$ -	$ 10,957	$ -	$ -	$ -	$ 10,957
Deposits	$ 1,078,908	$ 71,023	$ 36,060	$ -	$ -	$ -	$ 1,185,991
Deferred Property Taxes	$ 13,579	$ -	$ -	$ -	$ -	$ 16,430	$ 30,009
TOTAL CURRENT LIABILITIES	$ 1,121,893	$ 76,804	$ 52,805	$ -	$ 41,310	$ 16,430	$ 1,309,242
FUND BALANCE							
Restricted	$ 34,107	$ 378,361	$ -	$ 393,661	$ 1,177,566	$ 824,478	$ 2,808,173
Unrestricted	$ 749,703	$ -	$ (52,840)	$ 0	$ -	$ -	$ 696,863
TOTAL FUND BALANCE	$ 783,810	$ 378,361	$ (52,840)	$ 393,661	$ 1,177,566	$ 824,478	$ 3,505,036

Village of Salado-General Fund
Balance Sheet
As of December 31, 2025

		Dec 31, 25
ASSETS		
Current Assets		
Checking/Savings		
1002 · Horizon GF Operating xxx8101		1,055,107.72
1003 · Horizon Payroll xxx9962		250,230.54
1004 · Horizon Forfeiture xxx3514		6,626.30
1006 · Horizonx1297 Deposits		116,717.03
1008 · Horizon General Fund xx9230		82,043.68
1009 · PNC xx-0938		10,000.00
Total Checking/Savings		1,520,725.27
Other Current Assets		
1200 · Other receivables		
1213 · Credit Card Payments Receivable	7,974.69	
1215 · Property Tax Receivable	15,091.23	
1217 · Franchise Fee Receivable	57,319.22	
1218 · Sales Tax Receivable	149,685.53	
1219 · Mixed Beverage Receivable	8,201.34	
1220 · Employee Advances	15,102.73	
Total 1200 · Other receivables		253,374.74
1205 · Due To/From Other Funds		
1224 · Due From WW Operations	135,560.46	
1211 · Due From Capital Projects Fund	5,145.32	
1206 · Due From Fund 200 - Hotel/Motel	1,200.83	
Total 1205 · Due To/From Other Funds		141,906.61
Total Other Current Assets		395,281.35
Total Current Assets		1,916,006.62
Fixed Assets		
1700 · Land		45,576.83
1705 · Building		384,593.71
1730 · Machinery & Equipment		1,403,475.90
1740 · Infrastructure		7,038,520.73
1799 · Accumulated Depreciation		-1,215,096.55
Total Fixed Assets		7,657,070.62
Other Assets		
1800 · Construction in Progress		942,781.99
Total Other Assets		942,781.99
TOTAL ASSETS		**10,515,859.23**
LIABILITIES & EQUITY		
Liabilities		
Current Liabilities		
Accounts Payable		36,373.86
Other Current Liabilities		
2050 · Accrued Wages		17,332.84
2100 · Payroll Liabilities		4,357.45
2111 · Direct Deposit Liabilities		-28,658.36
2200 · Due to other funds		
2202 · Due to WW Impact Fees Fund	10,304.00	
Total 2200 · Due to other funds		10,304.00
2300 · Unearned ARPA Grant Revenue		0.00
2301 · Development Escrows/Deposits		945,625.08
2302 · Project Escrows & Deposits		
2303 · Escrow Salado Center Phase II	250.03	

Village of Salado-General Fund
Balance Sheet
As of December 31, 2025

		Dec 31, 25
2307 · Mustang Springs PID Deposit	68,542.92	
2308 · Sanctuary PID Escrow	41,802.00	
2309 · Perf Bond-North Tract Sanctuary	25,523.35	
Total 2302 · Project Escrows & Deposits		136,118.30
2310 · Water CCN		-2,835.50
2700 · Deferred Revenue		
2704 · Deferred Revenue - Ad Valorem	13,578.85	
Total 2700 · Deferred Revenue		13,578.85
2899 · Reserved-LTPDF TruancyPrevFund		6,064.96
2900 · Reserved- Security Fee		7,567.98
2862 · Reserved- Technology Fund		1,474.39
2864 · Reserved- Opioid Abatement		2,160.11
2865 · Reserved- Park Improvements		16,840.00
Total Other Current Liabilities		1,129,930.10
Total Current Liabilities		1,166,303.96
Total Liabilities		1,166,303.96
Equity		
3110 · Investments in Fixed Assets		8,599,852.61
32000 · Retained Earnings		334,975.29
Net Income		414,727.37
Total Equity		9,349,555.27
TOTAL LIABILITIES & EQUITY		**10,515,859.23**

Village of Salado-General Fund
Profit & Loss Budget Performance
October through December 2025

	Oct - Dec 25	Annual Budget	$ Over Budget	% of Budget
Ordinary Income/Expense				
Income				
4000 · GENERAL FUND REVENUE				
4100 · Tax Revenue				
4115 · Property Taxes				
4119 · Property Tax Refunds/Rebates	0.00	-25,000.00	25,000.00	0.0%
4115 · Property Taxes - Other	562,852.38	921,000.00	-358,147.62	61.11%
Total 4115 · Property Taxes	562,852.38	896,000.00	-333,147.62	62.82%
4120 · Sales Tax Earned	242,254.52	1,004,000.00	-761,745.48	24.13%
4130 · Mixed Beverages	18,695.32	60,000.00	-41,304.68	31.16%
Total 4100 · Tax Revenue	823,802.22	1,960,000.00	-1,136,197.78	42.03%
4150 · Franchise Fees				
4160 · Electric Franchise	0.00	123,000.00	-123,000.00	0.0%
4165 · Telephone Franchise	6,103.51	9,000.00	-2,896.49	67.82%
4170 · Waste Disposal Franchise Fee	6,847.81	25,000.00	-18,152.19	27.39%
4175 · Cable Franchise	0.00	25,000.00	-25,000.00	0.0%
4180 · Water Franchise	19,117.54	53,000.00	-33,882.46	36.07%
Total 4150 · Franchise Fees	32,068.86	235,000.00	-202,931.14	13.65%
4200 · Development Services Revenues				
4210 · Sign Permit / Misc	4,200.00	8,500.00	-4,300.00	49.41%
4215 · Burn Permit	83.01	300.00	-216.99	27.67%
4216 · Itinerant Vendor	7,300.00	3,000.00	4,300.00	243.33%
4220 · Subdiv/Plats/Waivers/Exceptions	1,325.00	60,000.00	-58,675.00	2.21%
4221 · Professional Fee Reimbursements	11,137.38	54,000.00	-42,862.62	20.63%
4230 · Building Permit Fees	36,342.99	175,000.00	-138,657.01	20.77%
4260 · Certificate of Occupancy	432.00	1,000.00	-568.00	43.2%
4270 · Contractor Registration	1,200.00	7,600.00	-6,400.00	15.79%
4275 · Zoning/Variances	780.00	500.00	280.00	156.0%
Total 4200 · Development Services Revenues	62,800.38	309,900.00	-247,099.62	20.27%
4300 · Service Fees				
4320 · Pace Park Rental Fees	382.00	5,000.00	-4,618.00	7.64%
4330 · LEOSE	0.00	1,000.00	-1,000.00	0.0%
4340 · Crash Report Fees	108.00	500.00	-392.00	21.6%
Total 4300 · Service Fees	490.00	6,500.00	-6,010.00	7.54%
4700 · Investment and other income				
4780 · Interest Income	3,671.54	5,000.00	-1,328.46	73.43%
4790 · Other Income	3,633.39	8,000.00	-4,366.61	45.42%
Total 4700 · Investment and other income	7,304.93	13,000.00	-5,695.07	56.19%
4400 · Fines and Forfeitures				
4425 · Court Fines	12,397.05	50,000.00	-37,602.95	24.79%
Total 4400 · Fines and Forfeitures	12,397.05	50,000.00	-37,602.95	24.79%
Total 4000 · GENERAL FUND REVENUE	938,863.44	2,574,400.00	-1,635,536.56	36.47%

Village of Salado-General Fund
Profit & Loss Budget Performance
October through December 2025

	Oct - Dec 25	Annual Budget	$ Over Budget	% of Budget
Total Income	938,863.44	2,574,400.00	-1,635,536.56	36.47%
Expense				
GENERAL FUND EXPENDITURES				
5000 · ADMINISTRATION DEPARTMENT				
5100 · Personnel Services				
5101 · Village Administrator Salary	29,019.23	154,500.00	-125,480.77	18.78%
5102 · City Secretary Salary	9,673.09	51,500.00	-41,826.91	18.78%
5104 · Receptionist Salary	3,919.09	16,100.00	-12,180.91	24.34%
5124 · Payroll Tax- Admin	3,102.30	18,800.00	-15,697.70	16.5%
5126 · TMRS Contributions- Admin	4,418.69	23,700.00	-19,281.31	18.64%
5127 · Health Care- Admin	5,988.45	14,400.00	-8,411.55	41.59%
Total 5100 · Personnel Services	56,120.85	279,000.00	-222,879.15	20.12%
5200 · Services				
5201 · Meeting Expense	2,551.36	8,000.00	-5,448.64	31.89%
5202 · Bell Co Health Srvcs Contracts	5,132.53	5,500.00	-367.47	93.32%
5203 · Printing Expense	0.00	150.00	-150.00	0.0%
5204 · Telephone	2,216.08	4,000.00	-1,783.92	55.4%
5205 · Equipment - Leased / Rented	1,052.25	4,000.00	-2,947.75	26.31%
5206 · Interest Exp/Bank Fees	628.28	3,700.00	-3,071.72	16.98%
5207 · BELLCAD	11,298.00	22,000.00	-10,702.00	51.36%
5214 · Utilities	1,666.09	6,400.00	-4,733.91	26.03%
5215 · Janitorial	2.40	1,000.00	-997.60	0.24%
Total 5200 · Services	24,546.99	54,750.00	-30,203.01	44.84%
5216 · Professional Fees				
5216-3 · Profess Fees - Accounting	13,720.00	70,000.00	-56,280.00	19.6%
5216-4 · Pro Fees- Contracted Inspectors	41,427.72	152,000.00	-110,572.28	27.26%
5216-5 · Profess. Fees - Legal	42,678.25	115,000.00	-72,321.75	37.11%
Total 5216 · Professional Fees	97,825.97	337,000.00	-239,174.03	29.03%
5300 · Other Services & Charges				
5301 · Election Expenses	0.00	3,200.00	-3,200.00	0.0%
5304 · Office Supplies	1,503.66	10,000.00	-8,496.34	15.04%
5305 · Postage	142.60	4,000.00	-3,857.40	3.57%
5306 · Building Supplies	0.00	300.00	-300.00	0.0%
5307 · Building & Equipment - R & M	145.00	1,000.00	-855.00	14.5%
5309 · Website	0.00	10,000.00	-10,000.00	0.0%
5310 · Public Notices	1,348.00	2,500.00	-1,152.00	53.92%
5311 · Insurance (TML Property & GL)	47,828.90	66,000.00	-18,171.10	72.47%
5312 · Dues and Subscriptions	1,052.00	2,800.00	-1,748.00	37.57%
5313 · Training & Travel	2,944.68	7,000.00	-4,055.32	42.07%
5319 · Technology	7,837.81	30,900.00	-23,062.19	25.37%
Total 5300 · Other Services & Charges	62,802.65	137,700.00	-74,897.35	45.61%
5400 · Capital Outlay				

Village of Salado-General Fund
Profit & Loss Budget Performance
October through December 2025

	Oct - Dec 25	Annual Budget	$ Over Budget	% of Budget
5401 · Equipment (IT)	0.00	9,200.00	-9,200.00	0.0%
Total 5400 · Capital Outlay	0.00	9,200.00	-9,200.00	0.0%
Total 5000 · ADMINISTRATION DEPARTMENT	241,296.46	817,650.00	-576,353.54	29.51%
5500 · DEVELOPMENT SERVICES DEPARTMENT				
5501 · Personnel Services				
5503 · Permit Clerk Salary	8,619.22	45,900.00	-37,280.78	18.78%
5504 · Payroll Tax- Dev Svcs	659.37	3,900.00	-3,240.63	16.91%
5505 · TMRS Contributions- Dev Svcs	984.30	5,300.00	-4,315.70	18.57%
5507 · Health Care- Dev Svcs	3,382.76	14,400.00	-11,017.24	23.49%
Total 5501 · Personnel Services	13,645.65	69,500.00	-55,854.35	19.63%
5600 · Other Services & Charges				
5601 · Travel & Training	0.00	500.00	-500.00	0.0%
Total 5600 · Other Services & Charges	0.00	500.00	-500.00	0.0%
5700 · Professional Fees				
5701 · General Village Engineering	4,076.70	100,000.00	-95,923.30	4.08%
5702 · Zoning/Annexation	0.00	5,000.00	-5,000.00	0.0%
5703 · Plat/Development	28,704.55	54,000.00	-25,295.45	53.16%
Total 5700 · Professional Fees	32,781.25	159,000.00	-126,218.75	20.62%
Total 5500 · DEVELOPMENT SERVICES DEPARTMENT	46,426.90	229,000.00	-182,573.10	20.27%
5550 · ADMINISTRATIVE SERVICES DEPT				
5551 · Personnel Services				
5552 · Director of Admin Services	14,509.63	77,250.00	-62,740.37	18.78%
5553 · Payroll Tax- Admin Services	1,109.98	3,100.00	-1,990.02	35.81%
5554 · TMRS- Admin Services	1,656.99	8,900.00	-7,243.01	18.62%
5555 · Healthcare- Admin Services	3,439.76	14,400.00	-10,960.24	23.89%
5556 · Tourism Oversight	0.00	-15,500.00	15,500.00	0.0%
Total 5551 · Personnel Services	20,716.36	88,150.00	-67,433.64	23.5%
Total 5550 · ADMINISTRATIVE SERVICES DEPT	20,716.36	88,150.00	-67,433.64	23.5%
6000 · PUBLIC SAFETY DEPARTMENT				
6200 · Police Department				
6201 · Personnel Services				
6202 · Salary - Chief of Police	19,840.84	105,700.00	-85,859.16	18.77%
6203 · Salary- Lieutenant	0.00	73,000.00	-73,000.00	0.0%
6204 · Salary- Sergeant	13,844.48	0.00	13,844.48	100.0%
6205 · Salary / Wages - Officers	60,504.74	298,700.00	-238,195.26	20.26%
6206 · Officers - Overtime	3,976.80	5,600.00	-1,623.20	71.01%
6207 · Longevity & Certif Pay	1,434.61	10,000.00	-8,565.39	14.35%
6208 · Payroll Tax- PD	7,650.45	41,400.00	-33,749.55	18.48%
6209 · Contract Labor- Stroll Security	1,680.00	2,000.00	-320.00	84.0%
6210 · TMRS Contributions- PD	11,374.48	56,700.00	-45,325.52	20.06%
6211 · Health Care- PD	23,930.16	100,800.00	-76,869.84	23.74%
Total 6201 · Personnel Services	144,236.56	693,900.00	-549,663.44	20.79%

Village of Salado-General Fund
Profit & Loss Budget Performance
October through December 2025

	Oct - Dec 25	Annual Budget	$ Over Budget	% of Budget
6212 · Services				
6213 · Telephone	2,664.20	11,000.00	-8,335.80	24.22%
6214 · Utilities	952.16	4,700.00	-3,747.84	20.26%
6215 · Janitorial	0.00	1,800.00	-1,800.00	0.0%
6215.1 · Technology- PD	2,583.07	11,000.00	-8,416.93	23.48%
Total 6212 · Services	6,199.43	28,500.00	-22,300.57	21.75%
6216 · Other Services & Charges				
6217 · Ammunition	0.00	500.00	-500.00	0.0%
6218 · Crime Prevention Supplies	0.00	500.00	-500.00	0.0%
6219 · Auto Expenses	4,713.30	42,500.00	-37,786.70	11.09%
6220 · Supplies	922.37	10,000.00	-9,077.63	9.22%
6221 · Equipment Maintenance & Repair	0.00	1,000.00	-1,000.00	0.0%
6222 · Building R & M	0.00	500.00	-500.00	0.0%
6223 · Dues & Subscriptions	0.00	500.00	-500.00	0.0%
6224 · Animal Control	0.00	1,500.00	-1,500.00	0.0%
6224.1 · Travel & Training	0.00	2,500.00	-2,500.00	0.0%
Total 6216 · Other Services & Charges	5,635.67	59,500.00	-53,864.33	9.47%
6225 · Police - Capital Outlay				
6226 · Capital Outlay- PD Vehicles	0.00	87,400.00	-87,400.00	0.0%
6227 · Capital Outlay- PD Equipment	21,752.72	28,000.00	-6,247.28	77.69%
Total 6225 · Police - Capital Outlay	21,752.72	115,400.00	-93,647.28	18.85%
Total 6200 · Police Department	177,824.38	897,300.00	-719,475.62	19.82%
6500 · Municipal Court				
6550 · Professional Fees				
6551 · Judicial Services	2,400.00	9,600.00	-7,200.00	25.0%
6552 · Prosecutor	6,605.00	26,300.00	-19,695.00	25.11%
Total 6550 · Professional Fees	9,005.00	35,900.00	-26,895.00	25.08%
6570 · Other Services & Charges				
6571 · Supplies	0.00	200.00	-200.00	0.0%
6573 · Dues and Subscriptions	0.00	3,000.00	-3,000.00	0.0%
6575 · Travel and Training	0.00	200.00	-200.00	0.0%
Total 6570 · Other Services & Charges	0.00	3,400.00	-3,400.00	0.0%
Total 6500 · Municipal Court	9,005.00	39,300.00	-30,295.00	22.91%
Total 6000 · PUBLIC SAFETY DEPARTMENT	186,829.38	936,600.00	-749,770.62	19.95%
7000 · PUBLIC WORKS DEPARTMENT				
7001 · Personnel Services				
7002 · Wages- Maintenance Worker	9,745.00	52,000.00	-42,255.00	18.74%
7004 · Maintenance Worker- Overtime	0.00	500.00	-500.00	0.0%
7005 · Payroll Tax- Public Works	779.61	4,100.00	-3,320.39	19.02%
7008 · TMRS Contributions- Maint	556.72	6,000.00	-5,443.28	9.28%
7009 · Healthcare- Maintenance	0.00	14,400.00	-14,400.00	0.0%
Total 7001 · Personnel Services	11,081.33	77,000.00	-65,918.67	14.39%

Village of Salado-General Fund
Profit & Loss Budget Performance
October through December 2025

	Oct - Dec 25	Annual Budget	$ Over Budget	% of Budget
7015 · Other Services & Charges				
7016 · Maint- Uniforms and Boots	0.00	1,500.00	-1,500.00	0.0%
7017 · Telephone	111.66	600.00	-488.34	18.61%
Total 7015 · Other Services & Charges	111.66	2,100.00	-1,988.34	5.32%
Total 7000 · PUBLIC WORKS DEPARTMENT	11,192.99	79,100.00	-67,907.01	14.15%
8000 · PARKS DEPARTMENT				
8001 · Services				
8002 · Utilities	414.13	4,400.00	-3,985.87	9.41%
Total 8001 · Services	414.13	4,400.00	-3,985.87	9.41%
8010 · Other Services & Charges				
8011 · Supplies	3,969.59	5,000.00	-1,030.41	79.39%
Total 8010 · Other Services & Charges	3,969.59	5,000.00	-1,030.41	79.39%
Total 8000 · PARKS DEPARTMENT	4,383.72	9,400.00	-5,016.28	46.64%
9000 · STREET DEPARTMENT				
9001 · Other Services & Charges				
9002 · Contract Services	3,298.50	40,000.00	-36,701.50	8.25%
9003 · Signage	0.00	1,000.00	-1,000.00	0.0%
9004 · Auto Expense	691.14	2,000.00	-1,308.86	34.56%
9005 · Equipment Repair	0.00	1,500.00	-1,500.00	0.0%
9006 · Street Supplies	2,416.87	45,000.00	-42,583.13	5.37%
Total 9001 · Other Services & Charges	6,406.51	89,500.00	-83,093.49	7.16%
9050 · Services				
9051 · Utilities	6,883.75	25,000.00	-18,116.25	27.54%
Total 9050 · Services	6,883.75	25,000.00	-18,116.25	27.54%
9500 · Capital Outlay				
9501 · Capital Outlay- Streets	0.00	100,000.00	-100,000.00	0.0%
Total 9500 · Capital Outlay	0.00	100,000.00	-100,000.00	0.0%
Total 9000 · STREET DEPARTMENT	13,290.26	214,500.00	-201,209.74	6.2%
Total GENERAL FUND EXPENDITURES	524,136.07	2,374,400.00	-1,850,263.93	22.07%
Total Expense	524,136.07	2,374,400.00	-1,850,263.93	22.07%
Net Ordinary Income	414,727.37	200,000.00	214,727.37	207.36%
Other Income/Expense				
Other Expense				
98000 · Transfers Out				
98006 · Transfer to I&S Fund	0.00	200,000.00	-200,000.00	0.0%
Total 98000 · Transfers Out	0.00	200,000.00	-200,000.00	0.0%
Total Other Expense	0.00	200,000.00	-200,000.00	0.0%
Net Other Income	0.00	-200,000.00	200,000.00	0.0%
Net Income	**414,727.37**	**0.00**	**414,727.37**	**100.0%**

Village of Salado-General Fund
Check Listing
As of December 31, 2025

Date	Num	Name	Memo	Amount
12/01/2025	Draft	Cirro Energy	Utilities	26.99
12/01/2025	Draft	Cirro Energy	Utilities	367.16
12/01/2025	Draft	Cirro Energy	Utilities	166.57
12/01/2025	Draft	Cirro Energy	Utilities	28.43
12/01/2025	Draft	Cirro Energy	Utilities	95.44
12/01/2025	Draft	Cirro Energy	Utilities	20.69
12/01/2025	Draft	Cirro Energy	Utilities	14.63
12/01/2025	Draft	Cirro Energy	Utilities	1,535.39
12/01/2025	Draft	Cirro Energy	Utilities	46.34
12/01/2025	Draft	Cirro Energy	Utilities	43.51
12/01/2025	Draft	LEAF	Server Lease Pmt: Dell PowerEdge T560 Server	570.00
12/03/2025	Draft	Cirro Energy	Utilities	127.46
12/04/2025	5730	Pence, Gina K	Reimbursement- Office Supplies	66.92
12/04/2025	5731	Stephens, Vonda M	Mileage Reimbursement, 11/25/25 Trip to Belton County Clerk	11.90
12/04/2025	5732	Zach Hurst	Reimbursement: Bottled Water	8.56
12/04/2025	5727	Keith's Ace Hardware	R&M Supplies	489.28
12/04/2025	5728	Kristi Stegall	Professional Fees: November 2025	4,865.00
12/04/2025	5729	Renaissance Systems, INC	Telephone System- Elevate Core Cloud	367.62
12/04/2025	5733	Salado Water Supply Corporation	Utilities	463.29
12/04/2025	Draft	Grande Communications Network LLC	PD Telephone and Internet	189.68
12/05/2025	5718	William Hamilton	Christmas Stroll Security 12/5/25	240.00
12/05/2025	5719	Scott Lopez	Christmas Stroll Security 12/5/25-12/6/25	480.00
12/05/2025	5720	Travis Lock	Christmas Stroll Security 12/6/25, 12/12/25	480.00
12/05/2025	5721	Joseph Gonzales	Christmas Stroll Security 12/12/25	240.00
12/05/2025	5722	Candace Hawkins	Christmas Stroll Security 12/13/25	240.00
12/05/2025	5723	Megan Adkins	Christmas Stroll Security 12/13/25	240.00
12/08/2025	5735	AnnamLife, LLC	Live Stream Technician- 11/20/25 BOA Meeting	400.00
12/08/2025	5736	Bell County Animal Shelter	Animals Accepted October 2024 through September 2025	1,560.00
12/08/2025	5737	Renaissance Systems, INC	2nd Half Installation- New Phone System	481.11
12/08/2025	5738	Verizon Wireless	Village Cell Phones	853.18
12/08/2025	Draft	Cirro Energy	Utilities	26.48
12/11/2025	5739	Bickerstaff Heath Delgado Acosta LLP	Professional Fees: November 2025	15,258.15
12/11/2025	5740	Irish Air	Service Call- City Hall	145.00
12/11/2025	5741	R.K. Bass Electric	Install Power to Kiosk on Main Street from Existing Light Poles (3)	1,598.50
12/11/2025	5742	Salado Village Voice Newspaper	Public Notice Published 11/27/25	188.00
12/12/2025	Draft	Cadence Bank	Credit Card Purchases	900.16
12/12/2025	Draft	PNC Bank	Credit Card Transactions	967.47
12/15/2025	5748	Joe Birdwell	Refund Pace Park Deposit	100.00
12/15/2025	5749	Zach Hurst	Reimbursement: Bottled Water	8.56
12/15/2025	5743	Clifford Lee Coleman	Judicial Services for December 2025	800.00
12/15/2025	5744	Eagle Disposal	Utilities	112.50
12/15/2025	5745	Extraco Technology	Monthly IT Support, Cybersecurity Monitoring	2,007.00
12/15/2025	5746	Grande Communications Network LLC	Telephone/Internet	232.68

Village of Salado-General Fund
Check Listing
As of December 31, 2025

12/15/2025	5747	Tax Appraisal District Of Bell County	2nd QTR 2026 Taxing Unit Fee	5,534.00
12/15/2025	5750	MRB Group	Professional Fees: November 2025	51,498.20
12/18/2025	5753	Stephens, Vonda M	Mileage Reimbursement, 12/02/25 Trip to Belton County Clerk	11.90
12/18/2025	5751	AnnamLife, LLC	Live Stream Technician- 12/11/25 BOA Meeting	500.00
12/18/2025	5752	Central Barricades, LLC	Christmas Stroll- Portable Traffic Signals	1,700.00
12/29/2025	5762	Mission Pools	Refund Cancelled Permit 129 Rock Creek Dr	885.18
12/29/2025	5754	AnnamLife, LLC	Live Stream Technician- 12/18/25 BOA Meeting	300.00
12/29/2025	5755	BCESD #1	Short Term Rental Fire/Life Safety Inspection	75.00
12/29/2025	5756	Bickerstaff Heath Delgado Acosta LLP	Professional Fees	19,518.30
12/29/2025	5757	Bourland Landscape, LLC	Street R&M Supplies	73.18
12/29/2025	5758	Bureau Veritas	Inspection Services	6,198.08
12/29/2025	5759	Salado Village Voice Newspaper	Public Notice Published 12/18/25	128.00
12/29/2025	5760	Salado Water Supply Corporation	Utilities	451.94
12/29/2025	5761	Xerox Financial Services	Copier Lease Payment- January '26	275.75
12/30/2025	Draft	Standard Insurance Company RC	Employee Life/AD&D	449.50
12/30/2025	Draft	Blue Cross and Blue Shield of Texas	Employee Health Care Monthly Premiums	15,312.64
12/31/2025	Draft	Cirro Energy	Utilities	140.35
12/31/2025	Draft	Cirro Energy	Utilities	38.75
12/31/2025	Draft	Cirro Energy	Utilities	450.92
12/31/2025	Draft	Cirro Energy	Utilities	207.82
12/31/2025	Draft	Cirro Energy	Utilities	28.49
12/31/2025	Draft	Cirro Energy	Utilities	95.74
12/31/2025	Draft	Cirro Energy	Utilities	18.68
12/31/2025	Draft	Cirro Energy	Utilities	14.66
12/31/2025	Draft	Cirro Energy	Utilities	46.45
12/31/2025	Draft	Cirro Energy	Utilities	45.64
12/31/2025	Draft	Cirro Energy	Utilities	1,520.06
12/31/2025	Draft	Standard Insurance Company RC	Employee Health Care	166.08
12/31/2025	Draft	Standard Insurance Company RC	Employee Health Care	732.82
				143,481.78
				143,481.78

Village of Salado, Hotel-Motel Fund
Balance Sheet
As of December 31, 2025

		Dec 31, 25
ASSETS		
Current Assets		
Checking/Savings		
1005 · Horizon Operating xxx0314		213,083.60
Total Checking/Savings		213,083.60
Other Current Assets		
1200 · AR Taxes		22,625.83
1100 · Investments		
1120 · TexPool	206,552.76	
Total 1100 · Investments		206,552.76
1302 · Receivable From Bell County H...		14,103.36
Total Other Current Assets		243,281.95
Total Current Assets		456,365.55
TOTAL ASSETS		**456,365.55**
LIABILITIES & EQUITY		
Liabilities		
Current Liabilities		
Accounts Payable		3,800.00
Other Current Liabilities		
2050 · Accrued Wages		1,980.68
2347 · Economic Incentive Payments		71,023.20
2400 · Reserve For Trolley Project		2,555.26
2200 · Due To Other Funds		
2201 · Due to GF	1,200.83	
Total 2200 · Due To Other Funds		1,200.83
Total Other Current Liabilities		76,759.97
Total Current Liabilities		80,559.97
Total Liabilities		80,559.97
Equity		
32000 · Retained Earnings		380,355.03
Net Income		-4,549.45
Total Equity		375,805.58
TOTAL LIABILITIES & EQUITY		**456,365.55**

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Accrual Basis

Village of Salado, Hotel-Motel Fund
Profit & Loss Budget Performance
October through December 2025

	Oct - Dec 25	Annual Budget	$ Over Budget	% of Budget
Ordinary Income/Expense				
Income				
4000 · HOT FUND REVENUE				
4100 · County Hotel Occupancy Tax	0.00	4,000.00	-4,000.00	0.0%
4200 · Occupancy Tax	58,887.93	250,000.00	-191,112.07	23.56%
4300 · Other Income	4,461.27	1,000.00	3,461.27	446.13%
Total 4000 · HOT FUND REVENUE	63,349.20	255,000.00	-191,650.80	24.84%
Total Income	63,349.20	255,000.00	-191,650.80	24.84%
Expense				
5000 · HOT FUND EXPENDITURES				
5001 · Personnel Services				
5002 · Salary- Marketing Specialist	16,234.63	72,100.00	-55,865.37	22.52%
5003 · Wages- Visitors Ctr Coordinator	2,939.63	16,100.00	-13,160.37	18.26%
5004 · Administrative Oversight	0.00	15,500.00	-15,500.00	0.0%
5006 · Payroll Tax	1,466.83	7,600.00	-6,133.17	19.3%
5007 · TMRS Contribution	1,853.99	8,300.00	-6,446.01	22.34%
5008 · Health Care	3,430.01	14,400.00	-10,969.99	23.82%
Total 5001 · Personnel Services	25,925.09	134,000.00	-108,074.91	19.35%
5050 · Other Charges & Services				
5051 · Lease- Visitors Center	4,551.00	18,200.00	-13,649.00	25.01%
5052 · Marketing	16,647.00	50,000.00	-33,353.00	33.29%
5053 · CVB Events	0.00	5,000.00	-5,000.00	0.0%
5054 · Convention Registration	0.00	2,500.00	-2,500.00	0.0%
5055 · Dues & Subscriptions	500.00	5,000.00	-4,500.00	10.0%
5056 · Office Supplies	776.13	2,500.00	-1,723.87	31.05%
5057 · Postage	0.00	1,500.00	-1,500.00	0.0%
5058 · Printing	0.00	3,500.00	-3,500.00	0.0%
5059 · Professional Fees	0.00	7,600.00	-7,600.00	0.0%
5065 · Travel & Training	0.00	3,000.00	-3,000.00	0.0%
5070 · Transportation & Maintenance	0.00	5,000.00	-5,000.00	0.0%
5075 · Community Grant Program	0.00	10,000.00	-10,000.00	0.0%
5080 · Heritage Organization Funding				
5081 · Salado Museum & College Park	0.00	10,000.00	-10,000.00	0.0%
5082 · Stagecoach Inn Rebates	19,499.43	50,000.00	-30,500.57	39.0%
Total 5080 · Heritage Organization Funding	19,499.43	60,000.00	-40,500.57	32.5%
Total 5050 · Other Charges & Services	41,973.56	173,800.00	-131,826.44	24.15%
5100 · Capital Outlay				
5101 · Capital Outlay- Technology	0.00	4,000.00	-4,000.00	0.0%
Total 5100 · Capital Outlay	0.00	4,000.00	-4,000.00	0.0%
Total 5000 · HOT FUND EXPENDITURES	67,898.65	311,800.00	-243,901.35	21.78%
Total Expense	67,898.65	311,800.00	-243,901.35	21.78%
Net Ordinary Income	-4,549.45	-56,800.00	52,250.55	8.01%
Other Income/Expense				
Other Income				
98000 · Transfer from HOT Fund Balance	0.00	56,800.00	-56,800.00	0.0%
Total Other Income	0.00	56,800.00	-56,800.00	0.0%
Net Other Income	0.00	56,800.00	-56,800.00	0.0%
Net Income	**-4,549.45**	**0.00**	**-4,549.45**	**100.0%**

Village of Salado, Hotel-Motel Fund
Check Listing
As of December 31, 2025

Date	Num	Name	Memo	Amount
12/04/2025	2037	Candid Images Photography	Photos-Christmas Parade 12/4/25	200.00
12/04/2025	2038	Lamar Companies	Billboard I35 S/O 6th Ave Contract 5029104	2,000.00
12/11/2025	2039	Cove Printing Signs and Designs	Maps for Visitor Kiosk	195.00
12/11/2025	2040	Lamar Companies	Vinyl for P1532	672.00
12/11/2025	2041	Media 2 Social	Website Build	800.00
12/18/2025	2043	IKWTX	Tourism Campaign Oct/Nov 2025	2,120.00
12/18/2025	2044	Lamar Companies	Billboard I35 S/O 6th Ave Contract 5029104	1,000.00
				6,987.00
				6,987.00

Village of Salado- Wastewater System Revenue
Balance Sheet
As of December 31, 2025

	Dec 31, 25
ASSETS	
Current Assets	
Checking/Savings	
Horizon Accout x353	77,547.28
Total Checking/Savings	77,547.28
Accounts Receivable	
Accounts Receivable	36,231.86
Total Accounts Receivable	36,231.86
Other Current Assets	
Allowance for Doubtful Accounts	-14,195.78
Total Other Current Assets	-14,195.78
Total Current Assets	99,583.36
TOTAL ASSETS	**99,583.36**
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	5,787.87
Other Current Liabilities	
Due to Deposits Fund	500.00
Accrued Interest	10,957.00
Due to General Fund	135,560.46
Total Other Current Liabilities	147,017.46
Total Current Liabilities	152,805.33
Total Liabilities	152,805.33
Equity	
Retained Earnings	-70,390.66
Net Income	17,168.69
Total Equity	-53,221.97
TOTAL LIABILITIES & EQUITY	**99,583.36**

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Accrual Basis

Village of Salado- Wastewater System Revenue
Profit & Loss Budget Performance
October through December 2025

	Oct - Dec 25	Annual Budget	$ Over Budget	% of Budget
Ordinary Income/Expense				
Income				
Monthly Service Fees	133,259.62	468,000.00	-334,740.38	28.47%
Interest Income	213.70	600.00	-386.30	35.62%
Miscellaneous Income	2,896.58	3,000.00	-103.42	96.55%
Total Income	136,369.90	471,600.00	-335,230.10	28.92%
Expense				
Misc	50.00	5,000.00	-4,950.00	1.0%
Maintenance Contractor	65,079.68	200,200.00	-135,120.32	32.51%
Admin/Collections	0.00	10,100.00	-10,100.00	0.0%
Professional Fees- Engineering	647.00	10,000.00	-9,353.00	6.47%
Repairs	28,599.20	80,000.00	-51,400.80	35.75%
TCEQ Fees	1,250.00	1,300.00	-50.00	96.15%
Utilities				
Utilities- Electric	22,963.88	99,000.00	-76,036.12	23.2%
Utilities- Water	611.45	5,000.00	-4,388.55	12.23%
Total Utilities	23,575.33	104,000.00	-80,424.67	22.67%
Total Expense	119,201.21	410,600.00	-291,398.79	29.03%
Net Ordinary Income	17,168.69	61,000.00	-43,831.31	28.15%
Net Income	**17,168.69**	**61,000.00**	**-43,831.31**	**28.15%**

Village of Salado- Wastewater System Revenue
Check Listing
As of December 31, 2025

Date	Num	Name	Memo	Amount
12/01/2025	Draft	Cirro- USR Electrical	Cirro Electric- Waste Water 1414 Royal St. Lift Station	76.55
12/04/2025	100417	Jacobs Engineering Group, Inc.	Operations: Additional Repairs	16,338.38
12/04/2025	100418	Salado Water Supply Corporation	Utilities	203.87
12/08/2025	100419	Jacobs Engineering Group, Inc.	Contracted Services- January 2026	16,269.92
12/12/2025	Draft	Frontier Utilities	Electric Service at 401 S Stagecoach Road Well	87.10
12/26/2025	Draft	Cirro- USR Electrical	Cirro Electric- Waste Water Facilities Accounts	14,758.98
12/29/2025	100421	Salado Water Supply Corporation	Utilities	203.79
12/31/2025	Draft	Cirro- USR Electrical	Cirro Electric- Waste Water 1414 Royal St. Lift Station	79.00
				48,017.59
				48,017.59

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Accrual Basis

Village of Salado- 500 Wastewater Customer Deposits
Balance Sheet
As of December 31, 2025

	Dec 31, 25
ASSETS	
Current Assets	
Checking/Savings	
Horizon x317	35,941.58
Total Checking/Savings	35,941.58
Total Current Assets	35,941.58
TOTAL ASSETS	**35,941.58**
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Other Current Liabilities	
Due to WW Rev Fund	-500.00
Wastewater Customer Deposits	36,060.00
Total Other Current Liabilities	35,560.00
Total Current Liabilities	35,560.00
Total Liabilities	35,560.00
Equity	
Retained Earnings	294.80
Net Income	86.78
Total Equity	381.58
TOTAL LIABILITIES & EQUITY	**35,941.58**

Village of Salado- 500 Wastewater Customer Deposits
Profit & Loss
October through December 2025

	Oct - Dec 25
Ordinary Income/Expense	
Income	
Interest Income	86.78
Total Income	86.78
Net Ordinary Income	86.78
Net Income	**86.78**

Village of Salado- 500 Wastewater Customer Deposits
Check Listing
As of December 31, 2025

Date	Num	Name	Memo	Amount
12/15/2025	100178	White River Homes LLC	Refund Deposit 1313 Shirley Faye	100.00
12/15/2025	100179	Jubilee Homes III, LP	Refund Deposits 1330 Shirley Faye	100.00
12/31/2025	100180	CastleRock Communities, LLC	Refund Deposit 124 Elderberry Dr	100.00
				300.00
				300.00

Village of Salado - 700 WW Permanent Improvement Bonds
Balance Sheet
As of December 31, 2025

	Dec 31, 25
ASSETS	
Current Assets	
Checking/Savings	
1002 · Horizon Bond Disbursement x86...	100.56
1004 · Impact Fees Horizon x8444	383,256.87
Total Checking/Savings	383,357.43
Other Current Assets	
2206 · Due from GF	10,304.00
Total Other Current Assets	10,304.00
Total Current Assets	393,661.43
Fixed Assets	
1520 · Equipment	5,857.10
1530 · Wastewater Treatment Facility	12,285,515.93
1531 · Accum Depr- Depreciation WWTP	-2,001,686.58
Total Fixed Assets	10,289,686.45
TOTAL ASSETS	**10,683,347.88**
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Other Current Liabilities	
2900 · Restricted Impact Fees	10,304.00
Total Other Current Liabilities	10,304.00
Total Current Liabilities	10,304.00
Long Term Liabilities	
2502 · '22 Refunding Bonds	6,350,000.00
2503 · Current Portion of Bonds	570,000.00
Total Long Term Liabilities	6,920,000.00
Total Liabilities	6,930,304.00
Equity	
3110 · Investments in Fixed Assets	3,369,686.00
32000 · Unrestricted Net Assets	372,102.75
Net Income	11,255.13
Total Equity	3,753,043.88
TOTAL LIABILITIES & EQUITY	**10,683,347.88**

Village of Salado - 700 WW Permanent Improvement Bonds
Profit & Loss
October through December 2025

	Oct - Dec 25
Ordinary Income/Expense	
Income	
4400 · Impact Fee Revenue	20,608.00
4100 · Interest Income	951.13
Total Income	21,559.13
Expense	
6100 · Return of Impact Fees	10,304.00
Total Expense	10,304.00
Net Ordinary Income	11,255.13
Net Income	**11,255.13**

Village of Salado - 700 WW Permanent Improvement Bonds
Transactions by Account
As of December 31, 2025

Date	Num	Name	Memo	Amount
(No checks drawn this period)				
				0.00
				0.00

Village of Salado - 300 Interest and Sinking Fund
Balance Sheet
As of December 31, 2025

	Dec 31, 25
ASSETS	
Current Assets	
Checking/Savings	
1001 · Horizon xxxx7846	822,648.34
Total Checking/Savings	822,648.34
Other Current Assets	
1215 · Property Tax Receivable	18,259.90
Total Other Current Assets	18,259.90
Total Current Assets	840,908.24
TOTAL ASSETS	**840,908.24**
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Other Current Liabilities	
2704 · Deferred Revenue- Ad Valorem	16,429.96
Total Other Current Liabilities	16,429.96
Total Current Liabilities	16,429.96
Total Liabilities	16,429.96
Equity	
32000 · Unrestricted Net Assets	255,234.47
Net Income	569,243.81
Total Equity	824,478.28
TOTAL LIABILITIES & EQUITY	**840,908.24**

Village of Salado - 300 Interest and Sinking Fund
Profit & Loss Budget Performance
October through December 2025

	Oct - Dec 25	Annual Budget	$ Over Budget	% of Budget
Ordinary Income/Expense				
Income				
4000 · Property Tax Revenue	570,940.56	934,588.00	-363,647.44	61.09%
4100 · Interest Income	2,528.25	2,500.00	28.25	101.13%
Total Income	573,468.81	937,088.00	-363,619.19	61.2%
Expense				
6111 · 2022 Bond Principal	0.00	580,000.00	-580,000.00	0.0%
6112 · 2022 Bond Interest	0.00	120,650.00	-120,650.00	0.0%
6113 · 2025 Tax Note Principal	0.00	170,000.00	-170,000.00	0.0%
6114 · 2025 Tax Note Interest	0.00	63,938.00	-63,938.00	0.0%
6150 · Bond Admin Fees	4,225.00			
Total Expense	4,225.00	934,588.00	-930,363.00	0.45%
Net Ordinary Income	569,243.81	2,500.00	566,743.81	22,769.75%
Net Income	**569,243.81**	**2,500.00**	**566,743.81**	**22,769.75%**

Village of Salado - 300 Interest and Sinking Fund
Check Listing
As of December 31, 2025

Date	Num	Name	Memo	Amount
12/29/2025	2004	Arbitrage Compliance Specialists, Inc.	Arbitrage Rebate Calculations	4,225.00
				4,225.00
				4,225.00

Village of Salado - 500 2025 Capital Projects
Balance Sheet
As of December 31, 2025

	Dec 31, 25
ASSETS	
Current Assets	
Checking/Savings	
Horizon MM x0159	317,651.85
TexPool	906,369.43
Total Checking/Savings	1,224,021.28
Total Current Assets	1,224,021.28
TOTAL ASSETS	**1,224,021.28**
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	
Accounts Payable	41,310.34
Total Accounts Payable	41,310.34
Other Current Liabilities	
Due To/From Other Funds	5,145.32
Total Other Current Liabilities	5,145.32
Total Current Liabilities	46,455.66
Long Term Liabilities	
Series 2025 Tax Notes	1,350,000.00
Total Long Term Liabilities	1,350,000.00
Total Liabilities	1,396,455.66
Equity	
Net Income	-172,434.38
Total Equity	-172,434.38
TOTAL LIABILITIES & EQUITY	**1,224,021.28**

Village of Salado - 500 2025 Capital Projects
Profit & Loss
October through December 2025

		Oct - Dec 25
Income		
Interest Income		7,118.39
Total Income		7,118.39
Expense		
Capital Projects		
Pavement & Drainage Assessm...	41,200.00	
Royal Street Improvements	94,962.78	
Williams Road Sidewalk	9,696.74	
Total Capital Projects		145,859.52
Other Expense		78.32
Total Expense		145,937.84
Net Income		**-138,819.45**

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Accrual Basis

Village of Salado - 500 2025 Capital Projects
Check Listing
As of December 31, 2025

Date	Num	Name	Memo	Amount
12/15/2025	10001	MRB Group	Engineering Fees	20,257.44
				20,257.44
				20,257.44